2021 ESG REPORT

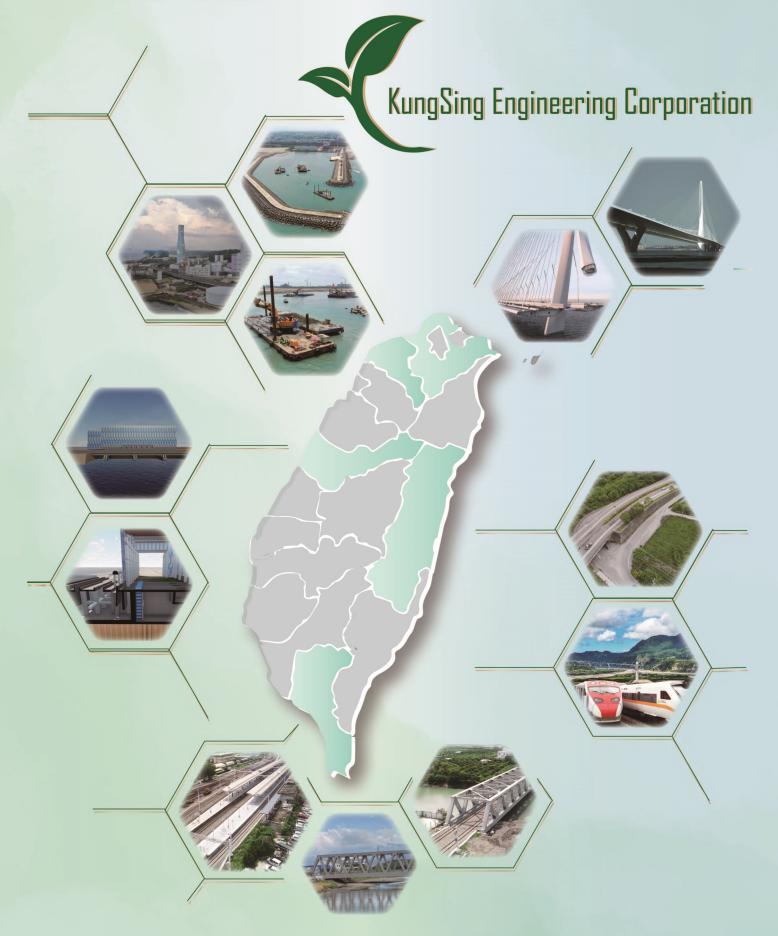


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Important information:

This English version of the CSR report is only a translated version of the Chinese version. If the content is different from the Chinese version, the Chinese version shall prevail.



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Sustainable development
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Construction quality Operating status Environmental protection (including pol-

energy

ment

manage-

lution control)

supply chain

management

The triple surplus of ESG (environmental, social, governance) enables companies to develop sustainably. Therefore, the chapter on sustainable management includes all the major issues that we have summarized, but in this chapter, the major issues 1-15 are only A brief description of the general direction is detailed in the chapters "Corporate Governance", "Environmentally Friendly" and "Happy Workplace and Social Inclusion".

2021 Annual highlight performance

In 2021, Kung Sing has achieved a number of performance achievements. Now let's take a look at which ones!



Both individual and consolidated financials remain positive for 2021.

Corporate Governance

- ※ Pass the latest version of ISO 45001, CNS 45001.
- * In 2021, the construction progress of each construction site will exceed the expected construction progress.
- ※ 100% of the new suppliers signed the "Occupational Safety and Environmental Protection Recognition" and "Environmental and Social Responsibility Recognition"



Environmental protection

※ In 2021, the power consumption of the head office and each construction site will be reduced by 83.23% compared with the base year (2018), and the cumulative achievement rate of power saving will be 205.36%.

*In 2021, the water consumption of the head office and each construction site will be reduced by 67.10% compared with the base year (2018), and the cumulative achievement rate of water saving will be 163.14%.

**Carbon emissions in 2021 (Scope 1 + Scope 2) will be reduced by 202.63% compared to the base year (2018)



Happy workplace and social integration

- * There will be no human rights complaints in 2021.
- * Zero occupational disaster goal achieved.
- *The average employee salary expense in 2021 will increase by 5.32% compared with the base year (2018).
- *The average employee benefit expense in 2021 will increase by 6.43% compared with the base year (2018).



About this report

GRI 102-48 \ 102-49 \ 102-50 \ 102-51 \ 102-52 \ 102-53 \ 102-54 \ 102-56

Kung Sing Engineering compiled the corporate social responsibility report for the first time in 2012. In 2014, it officially compiled the report according to the indicators set by the Global Sustainability Reporting Institute (GRI) reporting guidelines. Report. Upholding the spirit of honesty, pragmatism, openness and transparency, Gongxin will report the company's ESG (environmental, social, and governance) practices in 2021 to stakeholders through this report.

range

The content of this report covers the activities of the Kung Sing Engineering Co., Ltd. from January 1 to December 31, 2021. Part of the content is due to the disclosure of information in the past three years, and there are cases where it is reiterated with the information in the previous report. In addition, if the content includes our affiliated companies, it will be noted in the report. The report is divided into four main themes: sustainable management, corporate governance, environmental friendliness, and happy workplace and social integration. Each content should correspond to the GRI Standards of the Sustainability Report Guide (please refer to the attachment).

Writing principles

This report is written in accordance with the GRI Standards of the Global Sustainability Reporting Association, the SDGs of the United Nations Sustainable Development Goals, and the Code of Practice for Corporate Social Responsibility of Listed OTC Companies issued by the Taiwan Stock Exchange/OTC.

Industry and Information Engineering takes "safety, quality, progress, cost, and environmental protection" as the company's five operating principles, which are also the cornerstone of our sustainable development as a construction industry. Therefore, this report also uses these five operating principles. The concept is developed as a short, medium and

long-term direction for fulfilling corporate social responsibility. In order to align the company's sustainable development goals with the company's operating direction, in 2021, the industry and information engineering projects will focus "sustainable on management" (including five business concepts), "corporate governance" (including quality, and cost concepts), progress, "environmentally friendly" (Environmental protection concept), "Happy workplace and social integration" (including safety and quality concepts), this report is prepared based on this framework.

Progress of the report

Renamed as Sustainability Report in 2021, compared with 2020 Corporate Social Responsibility Report, strengthen stakeholder consultation as well as climate-related risk management, and make a more complete statement of the company's business management to be accountable to stakeholders.

reliability of the report

Internal review:

Various data are collected and counted by various departments based on the data collected during daily business processing and operation, and then submitted to the report working group, the corporate governance unit, and the audit unit for review.

External review and verification passed by the company:

Financial data: Based on the annual financial report issued by Capital Partners Certified Public Accountants.

Quality verification: ISO 9001

Environmental verification: ISO14001

Society (Occupational Safety and Health): ISO45001, CNS45001

Report issuance

Previous report: issued in June 2021.

This report: issued in June 2022.

Feedback

If you have any questions or suggestions about the contents of this report, please feel free to contact us.

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Kung Sing CSR website and report download

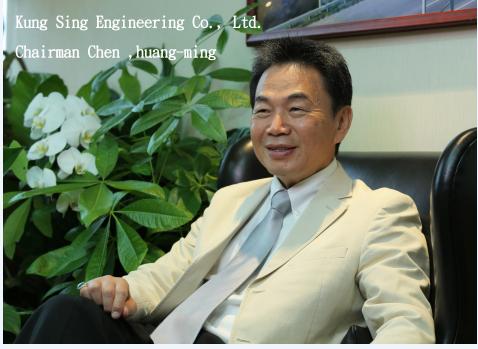
http://www.kseco.com.tw/tc/responsibility.aspx?cid=27&cchk=A3450C32-ACF0-4D13-81C1-976EF7C59836



GRI 102-14

About Kung Sing Engineering

Message from the chairman



"Sustainable development" has become the most frequently discussed topic in the world in recent years. While pursuing profitable growth and operational performance, companies still need to take into account the interests of all stakeholders.

We use the five major business concepts (safety, quality, progress, cost, environmental protection) developed by the core value of the enterprise - "integrity management" to achieve the goal of sustainable operation.

Diligent development in the industry is the most fundamental social responsibility of an enterprise, and the company's business strategy focuses on the development of public projects, which is a business that benefits the public and promotes social progress and economic development. In order to achieve the goal of sustainable operation, the company maintains its consistent insistence, carefully selects project tenders, strives for stable revenue and profit, and constantly seeks new changes, masters advanced technology and construction methods, strengthens its own professional capabilities, and expands diversification. The corporate value of the company demonstrates the company's overall strength and continuous forward momentum, thereby consolidating the centripetal force of employees and the sense of identity of shareholders.





Over the years, following the caring and warming activities of the Federation of Industries, my love has spread to all corners of Taiwan, including the 2012 North District "Caring and Warming Trip to Disadvantaged Institutions" and the 2013 Central District "Child Care Trip". In 2014 Taoyuan, Zhongli, Xinwu, and Daxi "Send Warmth to Disabled Babies", 2015 "Yilan Love Journey" at Yilan Sanxing, Dongshan, Luodong, Jiaoxi, 2016 "Hsinchu Love Journey", 2017 "Miaoli Love Journey" in 2018, "Keelung Love Journey" in 2018, "New Taipei Love Journey" and "Yunlin Love Journey" in 2019, "Hualien Love Journey" in 2020, and 2021 "Tainan Love Tour". In addition, he also donated touring book trains and looms in Xiulin Township, Hualien County, adopted training for the Hualien County Xiulin Junior High School Choir, donated nutrition breakfasts for aboriginal school children, and hosted visits to Taipei for children from remote villages (flower expo, children's playground, cat cable) Day trips and other activities. In my opinion, the focus of caring and delivering warmth is not the amount of materials, but more importantly, the ability to continue and eternally pass on love. This is also the value of sustainable corporate social responsibility!

Company Profile

GRI 102-1 \ 102-2 \ 102-4 \ 102-5 \ 102-6 \ 102-7

Kung Sing Engineering Co., Ltd. was founded in Shanghai in 1941 by the late founder Mr. Lu Ergong. It was established and registered in Taiwan in 1947. It has a long history of more than 70 years since its establishment. The stocks were listed on the OTC in 1999 and listed in December 2012., Is the first domestic large-scale construction factory to obtain ISO 9001 quality management and ISO 14001 environmental management certification qualified company.

Kung Sing engineering has many excellent conditions such as rich construction experience, highlevel construction technology, flexible capital scheduling ability, excellent construction quality, excellent construction engineering talents, professional project management and interface integration capabilities. It has participated in national major projects over the years. Construction, undertaking various public projects such as highways, bridges, tunnels, rapid transit systems and buildings, has made indelible contributions to major national transportation and local construction, regional development and engineering technology improvement, and has participated in public works committees many times, The Ministry of the Interior, and the quality evaluations organized by various local governments were awarded the Excellent Builders or Best Constructors.

Take the construction of the Taipei Mass Rapid Transit system road network as an example. The company has participated in various routes such as Tamsui Line, Xindian Line, Bangiao Line, Nangang Line, Xinzhuang Line, Wenhu Line, and Airport MRT. Although many difficulties and obstacles were encountered during the construction period, they were overcome one by one through careful planning, professional skills, firm perseverance and team spirit. Each section of the tender has been successfully completed and opened to traffic, which proves that the construction quality can indeed meet the project sponsorship. According to the strict requirements of the agency, the company has also reached the business philosophy of fulfilling its social responsibilities.

| | • | | ormation |
|----|-----|------|----------|
| ha | CIC | Int/ | armation |

| company name Kung Sing Engineering Co., Ltd. | Amount of capital NT\$4.92 billion |
|--|---|
| Date of establishment February 1, 1947 | Turnover (2021) Operating income |
| number of workers Home country: 169 people, for- eign nationals: 128 people | Affiliated company 2 (see the organization chart on the right) |
| Main business MRT, tunnels, buildings, bridges, airports, roads and maritime engi- | Business scope Too many items, please refer to our company web- |

Group Organization Chart

Kung Sing Engineering Co., Ltd.

Chan Pang Construction Co., Ltd **Kung Sing** Development Co., Ltd

Operating locations are in Taiwan

Business base GRI 102-3 \ 102-4

Kung Sing Engineering Corporation, construction sites and projects under construction

Tamkang Construction Office (New construction of Tamkang Bridge and its connecting roads 5K+000~7K+035)

Taipei Port Construction Office (Taipei Port South Wharf S07, S08 Bank Revetment and Back Line Embankment Reconstruction Project)

Tai Tam Power Plant Construction Office (Da Tam Power Plant has an emergency dredging project for the inlet bay)

Taichung Power Plant Construction Office (Taichung Power Plant's new gas-fired unit plans to recycle water pumping machine room and underdrain construction)

> Nanzhou Construction Office (Electrification Engineering of Nanhui Railway, C811Z Chaozhou Fangliao Section Civil Engineering and General Electrical and Mechanical Engineering)

Kung Sing Engineering Co., Ltd(8F., No.102, Sec. 4, Civic Blvd., Da' an Dist., Taipei City 106, Taiwan (R.O.C.)

Ji'an Construction Office (Taiwan No. 9 Line 212K+800~214K+685 Papaya Creek Bridge Reconstruction Project)

Fenglin Construction Office (C031 Agency for Taiwan Railway Nanping to Wanrong Dual Track Civil Engineering and Tram Line Project)

For our organizational structure, please refer to the organizational chart on the company's official website.



Management team

Please refer to the "Articles of Association" of the company for the power of appointment. (https://www.kseco.com.tw/tc/regulations.aspx)

| Job title | Name |
|---|------------------|
| Chairman | Chen ,huang-ming |
| General manager | Chiang,chi-ching |
| Vice- General Manager | Liu, Yung-ching |
| Director, Auditing Office | Liu, Te-chang |
| Administration Manager | Chu wei kuo |
| Vice-manager, Busi- ness Development Dept | Yeh, Tsan-yu |

| Job title | Name | | |
|---|-----------------|--|--|
| Manager, Finance Dept | Huang, li-wang | | |
| Public Works Senior manager | Jū gé, wěi-mín | | |
| Accounting Supervisor | Wen, Shu Chiao | | |
| Legal Director of General Manager's Office | Li, kuei- chung | | |
| Deputy Director of Safe- ty and Health Office | Chiang sung hui | | |
| Project manager and director of each con- struction site | | | |

Company history

2017 **Obtained "C031 Agency** for Taiwan Railway Nanping to Wanrong **Dual Track Civil Engi**neering and Tram Line Project" and "Taichung Port No. 106 New Construction Project" procurement projects.

Won the 17th Public Works Gold Award for outstanding works.

2016 Re-elected as a constituent stock of the Corporate Governance 100 İndex.

Taiwan Corporate Sustainability Award-**Bronze Award for Cor**porate Sustainability Report.



1954 The load test of the pre-stressed concrete product was introduced, and the results were praised by the industry.

February 1947 Registration and establishment.

0

2019 year Cash capital increase was processed, and the paid-in capital was changed to NT\$4,475,274,130

> Acquired "TamKang Bridge and its connecting roads 5K+000~7K+035 New Construction" procurement case.

> > 2015 Selected as a constituent stock of the Corporate Governance 100 Index.

Awarded the benchmark enterprise for corporate social responsibility.

> 2012 The stock was converted to listing.

Received the Certificate of Appreciation for Professional Management and Careful Care of Thai Workers from the Thailand Economic and Trade Office in Taiwan.

> 1996 Passed ISO 9002 international quality management certification.

The stock is officially issued to the public.

2021year

The surplus was converted into capital, and the paid-in capital was changed to NT\$4,922,801,550.

C811Z Chaozhou Fangliao section of civil engineering and general mechanical and electrical engineering won the "Public Works Gold Award for Track Works".

2020 year

The new construction of Taichung Port No. 106 won the "Public Engineering Gold Award, Water Conservancy Engineering Category".

Suhua Guanyin and Gufeng Tunnel new construction project on 1/6 was opened to traffic.



Obtained the new construction of Gufeng and Guanvin Tunnel on Suhua Highway on Taijiu Line.

Won the 11th Public Works Gold Award

year 2011

"Excellent".

Year 2009 **Acquired Taiwan 3 lines** 418k+60

0 Ligang Bridge Reconstruction Project

Obtained KCL211 standard Linluo

Zhutian Section Railway Elevated Project.

Year 2003 Contracted the world's single largest civil engineering, mechanical and electrical integration standard CB410 section of the Taipei MRT Wenhu Line.

Year 1999 The stock is open to the counter buying center.

Year 2008 The C564A and C564C combined tender project won the 9th Public Project Gold Award and the 2nd Public Project Gold Safety Award.

Sustainable development strategy and performance

Sustainable development strategy

Business development plan

Based on our five business concepts of "safety, quality, progress, environmental protection, and cost", we formulate short, medium and long-term business development plans in response to market demand and market trends.

Short-term business development



Mid-term business development



Long-term business development

According to the ISO 9001 various operating systems, the construction plan is implemented, so that the implementation of each project is not only planned in advance, but also the quality, cost, construction period, and safety of the actual implementation can be effectively controlled, so that new projects and safety can be contracted in the future. Lay the foundation for expanding the scale of operations.

Introduce all kinds of advanced construction methods, research and combine the strengths of each family, strengthen its own technical capabilities, and move towards the goal of enhancing competitiveness and sustainable operation.

Seizing the implementation of the government's plan to expand domestic demand, actively participate in bidding for various new projects, and plan to gradually expand the contracting of private projects and overseas large-scale projects, and use the opportunity of technical cooperation with foreign construction factories to extend the reach of business to overseas, With the gradual rise of the international economic cycle and the increasing emphasis on public construction by various countries, it will step onto the international stage and develop into a large international construction factory, and its scale of operation will move towards a worldclass direction.

Goal and vision

Focusing on developing into a comprehensive large-scale construction industry, gradually expanding the business of construction, environmental protection, building materials, machinery and equipment import, etc., supplemented by private construction and land development, in order to play financial planning, overall construction, design, environmental maintenance, operation, investment, etc. Diversified ESG sustainable management strength!



Actively seek to form an excellent team with related industry manufacturers and consulting companies to jointly participate in public project bidding, and in line with the excellent tradition and performance of the past, as well as the consistent team spirit, continue to innovate in technology, strictly control the quality progress, and provide the best from all walks of life Build services, create a niche to give back to shareholders, and carry out land development to expand business areas.

GRI 102-20 \ 102-23

CSR organization and operation

Based on the core of ESG (renewal), to promote the company's administrative management and the company under the leadership of ESG, the general manager is appointed to form an ESG leading unit work promotion team, which is responsible for assisting and organizing ESG-related work promotion, data collection and implementation. Department, the company's highest organizational management body report.

Chairman:

Chen ,huang-ming, the representative of Ch'uan Fu Investment Co. Ltd., is the chairman of the highest governance unit.

General manager

Administration Department

ESG Work Promotion Group

Corporate Governance Group
Operating Sustainable Group

Social Human Rights Group

Environmental protection Group

Operating Sustainable Group

Formulate sustainable business strategies and management objectives to ensure the consistency of sustainable development, business performance and management objectives, so as to facilitate the achievement of performance indicators.

Corporate Governance Group

Strengthen the operation of the board of directors, integrate the corporate governance rules and regulations, ensure information transparency, pay attention to risk management, and protect the rights and interests of shareholders, and implement the company's concept of integrity management.

Environmental protection Group

Promote energysaving and carbonreduction measures, compliance with safety, health and environmental protection laws, waste disposal, greenhouse gas management, and measures for the conservation of animals in individual construction sites, and ecological maintenance.

Social Human Rights Group

Caring for and attach importance to employee welfare and education and training, enhance the company's external relations and social communication, promote social welfare,

Social service and collaboration

/ Suppliers establish longterm partnerships. Industry and Information Technology established a CSR work promotion group in 2014, and changed its name to an ESG work promotion group in 2022. It is coordinated by the manager of the administration department, and a commissioner is appointed as the chief editor of the corporate social responsibility report, which is divided according to the importance of the issues concerned by stakeholders. As the basis for the preparation of ESG reports.

The purpose of the sustainable development of the enterprise is to enhance the competitiveness of the enterprise. Therefore, our working group strives to combine the company's business philosophy, business policy with business performance and management goals, and hope to strengthen the achievement of various performance indicators.

At the beginning of each year, the management personnel of each group will feed back the information to the coordinator of the promotion group. The coordinator will evaluate and integrate the information and compile a sustainability report. In May each year, the board of directors will report on the operation of corporate social responsibility of the previous year, and the report will be completed before the end of June. The compilation and announcement are made in the public information observatory and the sustainable development section of the company's website.

ESG policy

Kung Sing engineering is the foundation of sustainable operation, and it faithfully implements the business philosophy of "cost first, construction period first, quality first, safety first" and the company management policy of "safety, quality, progress, environmental protection, and cost", and With the mission of fulfilling corporate social responsibility, we are committed to achieving corporate social responsibility to stakeholders such as investors, the government, consumers, employees, and communities, and we would like to reveal the following corporate social responsibility policies:

- There are no accidents in the construction of the project, and the safety of all employees is guaranteed.
- Improve quality management and increase customer satisfaction.
- The overall work progress control is completed as scheduled.
- Friendship with nature and devote to environmental conservation practice.
- Precise cost control, open and transparent information, to ensure the rights and interests of investors.
- Cultivate talents for a long time, take care of employees' well-being, and create a quality working environment.
- Care for the development of the community, promote social welfare, and main tain good neighbor relations.

Sustainable performance

Sustainability Report

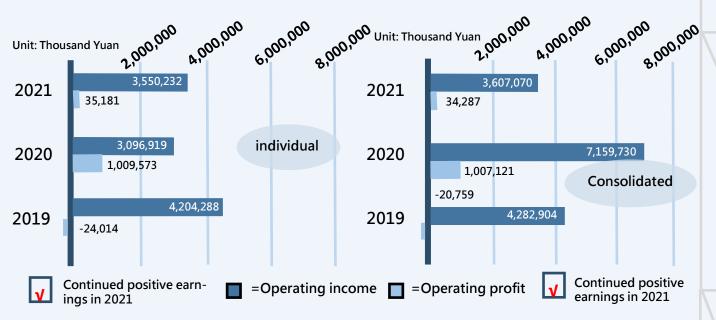
Won the 14th TCSA Taiwan Corporate Sustainability Award-Sustainability Report Award-Bronze Award in 2021.

Market share has increased year by year

The consolidated turnover in 2020 is higher than that in 2019 and 2021, mainly due to the recognition of revenue from the sale of land inventory by the company, so the market share in 2020 is also higher.

Profitability

In 2021, Gongxin Engineering's personal income and net profit will be NT\$35,181 (Thousand), and the group's consolidated net profit will be NT\$34,287(Thousand).



Corporate governance performance

We are committed to the strengthening and development of corporate governance. Over the years, we have made efforts in implementing information disclosure, strengthening the functions of the board of directors, diversifying directors, as well as internal control, risk management and corporate sustainability. Effectiveness.

The percentage of results in all listed companies is as follows:



Although the results this year have dropped slightly, our efforts have not decreased in the slightest, and we will continue to improve in the future, hoping to achieve better results!

For the implementation of corporate governance operations, please refer to pages P30~P55 in the "Corporate Governance" chapter of this report.

Environmental protection performance

According to our current statistics, the largest amount of greenhouse gas emissions due to operational behavior is purchased electricity (using Taipower Electric Power). Therefore, we are currently focusing on reducing the amount of indirect greenhouse gas emissions by reducing electricity. Taking 2018 as the base year, we hope Achieving the goal of reducing carbon emissions by 2% every year since 2019, with the medium-term goal of reducing carbon emissions by 10% in five years, and by 30% in 2030, and hoping to achieve a long-range carbon reduction goal of not less than 3% each year after five years.

·

Short term - 2% annual carbon reduction (Based on 2018)



Medium term - 10% carbon reduction after five years
30% carbon reduction by 2030



Considering the characteristics of the construction industry and the difference in electricity consumption before, during, and after the project, it is expected that no less than 3% per year will be the remote reduction target, and net zero carbon emissions will be achieved by 2050.

In 2019, the medium-term goal of carbon reduction of 10% and 30% has been achieved, and the cumulative carbon reduction rate has reached 202.63% by 2021.

| | Greenhouse Gas Emission Reduction Information | | | | | | |
|-----------------|--|---|---|---------------------------------------|---|--------------------------------------|--|
| project | Greenhouse Gas Emissions (CO2e) Scope 1 + Scope 2 (metric tons) | Cumulative carbon reduc- tion(mt) | Carbon reduction rate % compared to the base year | Cumulative carbon re- duction % | short- term goals achieve d | Mid- term goal achieve d | long- term goals achieve d |
| 2021 year | 751.643 | 6,554.758 | 76.76 | 202.63 | 1 | 1 | V |
| 2020 year | 512.009 | 4,071.498 | 84.17 | 125.89 | 1 | 1 | V |
| 2019 year | 1,886.299 | 1,348.604 | 41.69 | 41.69 | 1 | 1 | V |
| 2018(base year) | 3,234.903 | | | | | | |

For the actual operation and implementation of environmental friendly performance, please refer to pages P56-73 in the "Environmental Friendly" chapter of this report.

Happy workplace performance

Employees are the partners of the company. We take the common growth of employees and the company as the goal, and formulate short-, medium-, and long-term goals in terms of employee care, employee welfare, and occupational safety.

| project | Target | reach |
|--------------------------------|---|---|
| short term(2019- 2024 year) | 1. Increase the ratio of employee compensation and benefits to >3%, and the employee turnover rate to <3%. 2. Established the "Quality and Occupational Safety and Health and Environmental Protection Performance Evaluation Rewards and Punishments" to give substantial rewards to winning construction sites. | Yes *Note 1 |
| medium term(2025 | 1.Increase the number of employee education and training hours to an average of more than 6 hours per person per year. 2.Strengthen environmental safety and health, with the goal of "zero occupational hazards". | Yes (Achieving goals ahead of schedule in 2021) *Note2 |
| long(After 2030)) | 1.Employee functions and career development, extending succession planning to mid- and low-level executives. 2.Continue to strengthen environmental safety and health, with the ultimate goal of "zero fines". | No (Pushing forward until 2030) |

Note 1:

| , | Year project | Salary cost(Based on financial report data) | Welfare fee(Based on financial report data) | Salary change ratio % (compared to base year) | Welfare change ratio % (compared to base year) | Turnover ratio |
|---|--------------|---|---|---|--|----------------|
| | 2021 | 594 | 712 | +5.32% | +6.43% | 1.78% |
| | 2020 | 879 | 1,024 | +55.85% | +53.06% | 2.18% |
| | 2019 | 656 | 781 | +16.31% | +16.74% | 1.60% |
| | 2018 | 564 | 669 | | | 1.08% |

Note 2:

| Year project | Education Training average hours | Occupational Accidents (Number) | Achievement |
|--------------|----------------------------------|------------------------------------|--|
| 2021 | 6.18 | 0 | Mid-term target achieved ahead of schedule |
| 2020 | 5.41 | 0 | Zero Occupational Disaster Achievement |
| 2019 | 2.32 | 3 | una commpolished |
| 2018 | 2.57 | 1 | una commpolished |

For details on the operation of a happy workplace, please refer to pages <u>P74~P90</u> of the chapter "Happy Workplace and Social Inclusion" in this report.

Social inclusion performance

Kung Sing has more than 70 years of public engineering experience. We participate in national infrastructure construction with professional construction technology and pursue multiple quality assurance. In addition to obtaining ISO 9001 quality management system certification, ISO 14001 environmental management system verification, and CNS45001 occupational safety and health management system In addition to verification, the projects we contracted over the years have won the Golden Safety Award, the Gold Award, and the Ministry of Transportation, and the county and city governments issued the Engineering Excellence Award. Excellent construction quality is our contribution to the public. At the same time, we also actively participate in community neighbourhood activities, promote neighbourhood development, and support social welfare.

In terms of social inclusion, our short, medium and long-term goals are as follows:

Short-term: (Performance achieved in 2019-2024)

- 1. Professional participation in large-scale contracting Public works.
- 2. Added "Quality and Occupational Safety Health Environmental Performance Evaluation Award Penalties", further Improve engineering quality.
- 3. Add "Volunteer Leave",

Mid-term: (2025)

- 1. Guarantee the minimum amount of social investment budget, and establish a percentage of business benefits to achieve social services and social welfare.
- 2. Establish a mechanism to achieve the number of volunteer service hours each year.

long-term:

Complete high-quality public construction with five business concepts, uphold the spirit of "take it from the society and use it for the society", and increase the competitiveness and profitability of the company through ESG sustainable development.

For details on the implementation of social inclusion, please refer to pages $\underline{P91} \sim P97$ of the chapter "Happy Workplace and Social Inclusion" in this report.

Risks and Opportunities

In order to deal with various risks that may be faced in the operation process, Kung Sing Engineering has formulated the Risk Management Policies and Procedures, which have been approved by the Board of Directors after reviewing and verifying the relevant information.

The administrative department of the company is a part-time unit that promotes sustainable development. Analyse the company's governance, environmental and social risks through the materiality principle and report to the board of directors. Relevant information shall be submitted to the directors before the board meeting for review by the directors.

| ı | project | overall environ- | market impact | 1 | Impact on Kung Sing | | |
|---|-------------------------------|---|--|--|--|--|--|
| | p. 5,555 | ment | (Construction Industry) | risk | Chance | | |
| | Gov- | global political and economic | 2. Feeding problems 3. Interest rate | Rising raw material prices Feeding interruption Interest rate changes Exchange rate changes | 1. Improve the supplier management mechanism, develop new material sources, and avoid the monopoly of a few manufacturers. 2. Improve the inventory management mechanism, through business information collection or market research, understand the market situation and respond in advance. 3. Control the capital situation more effectively and maintain good banking relationship. 4. Risk hedging strategy, with relevant hedging tools such as spot foreign exchange trading and forward exchange rates for exchange rate hedging operations. | | |
| | (E) Envi- ronme ntal | -climate events increase 2. Average temperature rises 3. Policies and | 1. Duration, labor force 2. Greening, green building, green building ing materials 3. Carbon neutrality, net zero carbon emissions | cost of the greening zone. 3. The cost of low carbon increases. If carbon neutrality and net zero carbon emissions can- | 1. Inventory climate change, change the work schedule, and improve operational resilience. 2. The future trend of environmentally friendly building materials. 3. Strengthen energy conservation and carbon reduction, achieve the goal of reducing electricity use and save electricity costs. | | |

| project | overall environ- ment | market impact (Construction Industry) | Impact on Kung Sing | | | | |
|----------------------------|---|---|--|--|--|--|--|
| | | | risk | Chance | | | |
| (S) Gov- ernanc e | affects personal safety 2. Talent diversity 3. Policies and | and work from home. 2. Diverse backgrounds | Operational risk, construction schedule risk. The turnover rate has risen. Personnel costs increase. | Working from home promotes a digital transformation model. Diversified innovation and development to retain talents. Actively improve operational performance and enhance profitability. | | | |

Stakeholders negotiation

GRI 102-21 \ 102-37 \ 102-40 \ 102-42 \ 102-43 \ 102-44

In order to achieve continuous and effective communication with stakeholders, Kung Sing Engineering will include individuals, groups or organizations that may affect the company or be affected by the company as stakeholders, and establish a variety of communication Channels and mechanisms ensure smooth communication channels, and are disclosed through this report and the stakeholder area on the company's website.

Process for defining report content

GRI 102-37 \ 102-40 \ 102-42 \ 102-43 \ 102-44 \ 102-46 \ 102-47

1. Stakeholders
Stakeholder
Communication P24

Identify stakeholders: According to the characteristics of the industry, the stakeholders identified by the company are as follows:

Within the organization: employees (including governance hierarchy)

Outside the organization: shareholders, social groups, residents (local communities), suppliers/third-party manufacturers, owners (including government-related units)

Collect topics of interest:

Focus on topics
list of issues
P21

We use active questionnaires and passive phone calls, faxes and letters from all walks of life to understand the level of interest of stakeholders on various sustainability issues. We use open and transparent communication channels to allow stakeholders to easily obtain and express their needs for sustainable information.



2 Analysis so

10 major concerns matrix diagram P22

Analysis and ranking of issues of concern to stakeholders:

The members of the ESG work promotion team analyze the impact and degree of concern of each issue of concern, and sort them out. The company's internal experts provide opinions, analyze the significant impact on the company's economic, environmental and social issues, and decide on 10 major issues of concern.

11 items SDGs

Focus on the SDGs corresponding to the topics P22-23

Analysis of the UN Sustainable Development Goals (SDGs):

Among the 17 SDGs, evaluate the relevance of each goal and the industry and information projects, and examine the impact of operations on the SDGs from the value chain, as well as the value and contribution that industry and information technology can create to the sustainable goal, and determine 11 corresponding the SDGs.



3.

Revie

10 major concerns and ESG

Shocking Boundaries of Major Issues

P26-27



Contrast with major issues:

According to the selected 10 major concerns, the ESG work promotion group will carry out three major aspects: corporate governance, environmental and social classification, and define the impact boundary of major issues.



Viev

About this report P5 -

The refinement of the report

Keep checking:

Review the response and actions of the previous issue of the report on major issues, and track and improve.

Focus on topics

List of 16 issues of concern

In 2021, we will use active surveys and passive telephone, fax and correspondence statistics to understand the level of interest of stakeholders on various sustainability issues. We use open and transparent communication channels to allow stakeholders to easily obtain and express their needs for sustainable information.

126 e-mail, SMS & Phone

Through stakeholder calls and social networking site messages and e-mails, learn about the sustainable issues that stakeholders are concerned about. A total of 126 copies in 2021.

1,321 official documents

Mainly for letters from owners, construction supervisors, relevant government units and community groups, suppliers/cooperators, etc., through the analysis and statistics of the letters, lists various issues of great concern and influence, as major issues of corporate sustainability.

16 issues of concern

The members of the ESG work promotion group summarize the collected information statistics, and list 16 issues of concern to 6 stakeholders according to the degree of concern and influence.

- 1. Operating condition
- 2. Construction quality
- 3.interface coordination
- 4.Information disclosure
- 5.duration
- 6.Risk Management
- 7.supply chain man agement
- 8. Regulatory compliance
- 9.Environmental protection (including pollution control) 10.energy manage ment
 - 16 issues of concern
- 11.Health and Safety
- 12.Salary
- 13.Talent recruitment, devel opment and human rights
- 14.Employee Benefits
- 15. Friends and neighbors
- 16.Social welfare

List of 10 Major Concerns

The ESG work promotion team ranked the 16 issues of concern according to the level of concern, and the company's internal experts provided opinions, analyzed the significant impact on the company's economic, environmental and social issues, and decided on the following 10 major issues of concern.

10 Big Questions Meaning for Kung Sing

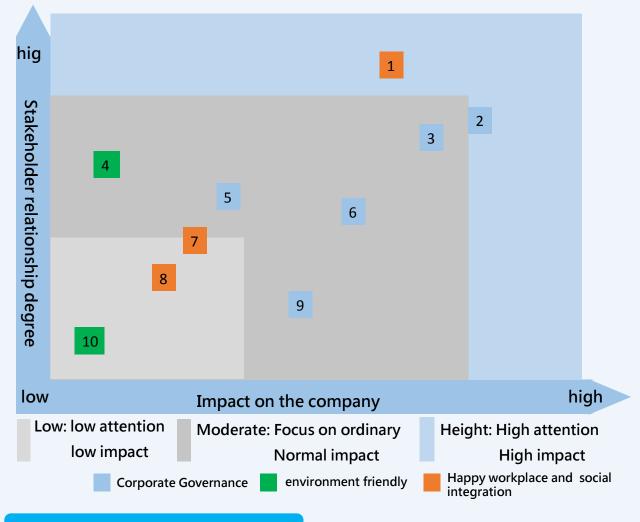
| NO. | major issues | Meaning for Kung Sing | NO. | major issues | Meaning for Kung Sing | |
|-----|---|---|-----|---|--|--|
| | | "Safety" is one of the company's five business philosophy. | 6 | period pro- | "Construction period" is one of the company's five business philosophy. | |
| 2 | Construction quality | "Quality" is one of the five business philosophy of the company. | 7 | Salary Better-than-market remuner packages help retain talent. | | |
| 5 | Operating con- dition | "Cost" is one of the company's five business philosophy. | 8 | | Better-than-market employee ben- efits help retain talent. | |
| 4 | Environmental protection (including pollu- tion control) | "Environmental protection" is one of the company's five business philosophy. | 9 | | Risk management and control can effectively prevent future events and achieve sustainable development. | |
| י כ | supply chain | Only with good supply chain management can we improve the quality of the project and achieve sustainable development of the enterprise. | 10 | | Energy saving and carbon reduction will help reduce operating costs. | |

corporate governance

environment friendly

Happy workplace and social inclusion

Matrix of Concerned Issues



Select the corresponding SDGs

There are a total of 17 UN Sustainable Development Goals (SDGs). We review the company's operating conditions and issues of concern to stakeholders, and evaluate the company's corresponding contribution to the UN Sustainable Development Goals, including the following 11























Major Issues Comparison Table

GRI 102-44 · 102-46 · 103-1

| Stakeholder | Staff | shareholder | Social groups | Resident (local commu- nity) | supplier/ Third Party | Owners (including government concerned depart- ment) |
|--|---|---|---|--|--|--|
| Significance of Stake- holders to Industry and Information Technology | Employees are the foundation of the company. Competitive salaries and welfare systems must be provided to ensure a safe employment environment. Only then can the company develop sustainably | Regardless of institutional legal person , individual investors , potential investors and shareholders, are all objects of our attention. | In addition to creating profits, company operations must also undertake social responsibilities. What social groups value is also what we value, and take it from society , it is our mission to use it in society. | The progress of the project must have a more or less impact on the local residents, so what the local community residents are concerned about is also what we value. | Good supplier selection can ensure the safety and quality of the project, and can also reduce the cost of management in operation. | The company mainly undertakes public works, so the owners are mostly government units, so the relevant laws and policies of government units , often having a direct impact on the company . |
| Major concern issue | 1 3 7 8 | 3 6 | 2 8 | 4 6 | 1 5 6 | 1 2 4 6 9 10 |
| Correspond- ing to GRI major themes | 102-38 102-39 401 402 403 404 405 406 409 410 412 | 201 | 404 416 | 304 306 413 | 204 308403 413 | 102 302 304 305 306 307 419 |
| Correspond- ing to other Major themes | | | Construction quality | Construction period | | Construction quality Construction period |
| Correspond- ing to SDGs | 3 GOOD HEALTH AND WELL-BEING 4 QUALITY EDUCATION 5 GENDER EQUALITY 8 DECENT WORK AND ECONOMIC GROWTH 10 REDUCED INEQUALITIES | 8 DEGENT WORK AND ECONOMIC GROWTH | 4 QUALITY 8 DECENT WORK AND ECONOMIC GROWTH 10 REDUCED INEQUALITIES | 15 LIFE ON LAND | 3 GOOD HEALTH AND WELL-BEING 6 CLEAN WATER AND SANITATION 8 DECENT WORK AND ECONOMIC GROWTH | 6 CLEAN WATER AND SANITATION 9 INDUSTRY, INNOVATION 13 CLIMATE 14 LIFE 15 LIFE 15 ON LAND |
| Correspond- ing disclo- sure Chapter | Happywork- place and so- cial integration | Corporate Governance | Happywork- place and so- cial integration | Environmental protection Happywork-place and social integration | Corporate Governance Happywork-place and social integration | Corporate Governance Environmental protection Happywork-place and social integration |

^{*}Please refer to the Appendix GRI Standards Index Items Comparison Table and SDGs Comparison Table (<u>P98-P106</u>) for detailed disclosure page numbers.

Stakeholder communication

GRI 102-21 \ 102-37 \ 102-40 \ 102-42 \ 102-43 \ 102-44



Negotiation method and frequency

Labour-Management Coordination Meeting (Quarterly)
 EIP Internal Communication Platform (Instant)

Employee Self-Assessment (Annually)

Focus on

topics

Report mailbox (instant)
 Occupational Safety and Health Conference (quarterly)

Sustainability Report (Annually)
 Toolbox Meeting (Daily)

Welfare Committee (quarterly)

Negotiation result

are made. We received 119 comments,

power development suggestion.

We handle salary adjustment in accordance with For employee feedback, policy adjustthe annual employee assessment method and the ments and corresponding measures employee position, grade and salary promotion method. In terms of manpower training, each unit is mostly on salary increases and manopen to fill in the application form for education and training by itself, and let colleagues choose

Corresponding chapter

- Labor rights and human rights
- Employee care and ben efits
- Occupational Health and Safety



Negotiation method and frequency

courses by themselves.

Focus on topics

- Sustainability Report (Annually)
 Company website mailbox, social networking site FB (instant)
- Shareholders' Meeting (Annually)
 Corporate briefing session (every year)

Our response (how to respond)

Our response (how to respond)

- Report mailbox, speaker phone (instant)
 Company annual report (every year)

Corresponding chapter

Negotiation result

Through the above methods, we communicate with investors about the current business situation and collect feedback from investors at any time. In 2021, we obtained a total of 97 responses. Investors are most concerned about the operation status of IIT, EPS and dividend distribu-

According to the provisions of the company's articles of association, if there is still profit after making up the previous losses, we will allot shares and distribute dividends according to the profit situation. The operating status and business development plan are disclosed in the company's annual report and sustainability report.

 Operation of the Board of Directors and Opera tional Status



Negotiation method and frequency

Focus on topics

Sustainability Report (Annually)
 Correspondence (immediate)

Company website mailbox, social networking site FB (instant)

- Telephone, Fax (instant)

Negotiation result

Our response (how to respond)

Corresponding chapter

In 2021, there will be a total of 83 letters from various social groups such as academics, associations and foundations, mainly in handling various education and training courses and membership meetings, with a view to the professionalism of personnel and the improvement of project quality.

We actively join various schools and associations, and encourage employees to participate in various educational trainings to improve their academic ability, grow together with the company, and work hard to improve the quality of the project!

- Employee care and ben
- Social Participation and Public Welfare Feed back



Resident

(local commu-nity)

Negotiation method and frequency

Company website mailbox, social networking site FB (instant)

Focus on topics

- Sustainability Report (Annually) Correspondence (immediate)
- Company mailbox, telephone (instant)

Our response (how to respond)

Corresponding chapter

In 2021, local residents in our work area communicated through the above-mentioned negotiation methods, and a total of 9 responses were obtained. The local residents were most concerned about the progress of the project and the environmental maintenance of the work area.

Negotiation result

In addition to regularly disclosing the progress of each project on the company website, we respond promptly to public questions about the project on the company mailbox or FB social networking site. We also ask the site director to properly handle and track the response to the situation in the residential construction area.

- Operation of the Board of Directors and Opera tional Status
- pollution control



Supplier/Partner

Negotiation method and frequency

Focus on topics

- Sustainability Report (Annually)
 Company website mailbox, social networking site FB (instant)
- 5

Manufacturer evaluation (annual)
 Meetings (quarterly/irregularly)

Supplier Management Procedures and Forms (Annually) Correspondence (immediate) **Negotiation result**

Our response (how to respond)

Corresponding chapter

In 2021, communicate with suppliers/cooperators through the above methods. The main communication contents are mostly engineering coordination, safety and security meetings, contract changes, material adjustment, and payment-requisition pricing operations.

A coordination meeting will be held to solve problems such as the interface between the cooperating parties and the construction of the construction site. When there is a price adjustment, it will be adjusted according to the price adjustment index of the competent authority, and the contract modification and pricing will be handled according to the

- Occupational Health and Safety
- Operation of the Board of Directors and Opera tional Status
- Supply chain manage ment

OWNERS (including government-related

Negotiation method and frequency

- Sustainability Report (Annually)
 Company website mailbox, social networking site FB (instant)
- 2

- Correspondence (timely)
- Meetings (irregular) Phone, Email (Instant)

9 10

4

Announcement information, declaration information (immediate/regular/irregular)

Corresponding chapter

Operation of the Board

Negotiation result

In terms of safety and hygiene, in addition to the daily toolbox meeting on the construction site to ensure the safety of the personnel in the project, we also deploy special personnel to inspect the construction site safety and health measures every day. Troubleshoot and track issues. In terms of environmental protection measures, dust-proof nets are laid, the road surface is cleaned by sprinklers, and the car wash stations at the entrance and exit of the

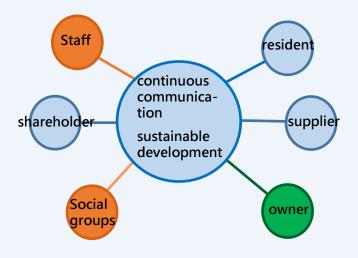
Our response (how to respond)

- of Directors and Opera tional Status Energy management
- work area are set up to avoid road pollution. In recent years, due to the impact of the novel coronavirus disease (COVID-19), epidemic prevention measures have been strengthened, and epidemic prevention equipment and related education and publicity have been set up to maintain the
- pollution control
- Occupational Health and Safety

In 2021, communicate with the owners (including relevant government units) through the above methods, mainly in the form of correspondence and meetings, as well as online on-time declaration and announcement of materials, and the communication content is mostly safety and hygiene, project quality, environmental protection (including pollution prevention and control).), construction period progress, risk management and energy management, while online reporting mainly focuses on corporate governance-related information and financial reportrelated information.

units) We negotiate with stakeholders through various channels, respond to issues of concern to stakeholders, and propose corresponding strategies and actions. It is hoped that through continuous communication, we will be more complete in the development of ESG in all aspects.

health of employees.



Online communication channel: (click the link)

Company website investor contact window

Contact window for each stakeholder Company social networking site (FB)

You can also give us feedback through the online questionnaire in the corporate sustainability section of our website.

Major issues hit boundaries

GRI 102-46 · 102-47 · 103-1

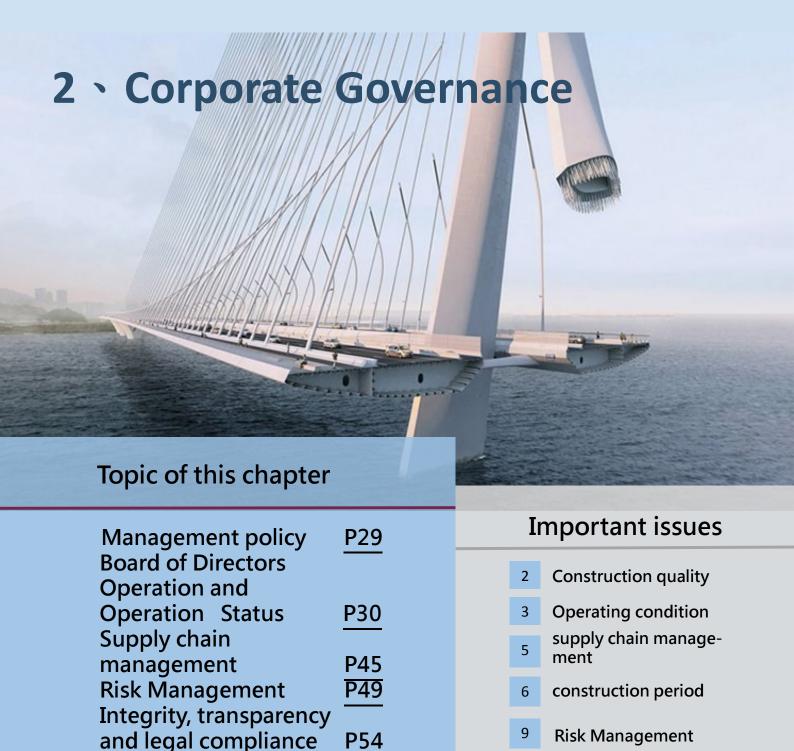
According to 10 major issues of concern, the ESG work promotion group will carry out three major aspects: corporate governance, environment and society classification, and define the impact boundary of major issues.

• Significant: This disclosure • Significant: Future Plans Revealed

| | (G |) Major iss | ues in go | overnan | ce | | |
|--------------------------------------|---|-------------------------|------------------|---------|---------------|------------------------------|--|
| | | within the organization | | outs | ide the o | organization | l |
| issue | GRI Standards | Staff | share- holder | society | resi- dent | supplier cooperat- ing | Owner (including government unit) |
| Construc- tion quality | Corporate Govern- ance - Board Opera- tions and Operations - Construction quali- ty (non-GRI) P39-40 | | | • | | 0 | • |
| Operating condition | Corporate Governance - Board Operations and Operations - Operations (GRI 201) P41-44 | • | • | | | | |
| supply chain manage- ment | Corporate Governance - supply chain management (GRI 204 \ 308 \ 414) P45-49 | | | | | • | |
| construction period pro- gress | Corporate Governance - Board Operations and Operations - Duration (non-GRI) P38 | | • | | • | • | • |
| Risk Man- agement | Corporate Governance - Risk Management (GRI 102-15 \ 102-30) P49-52 | | | | | | • |

| | | (E) major | environ | mental is | sues | | | | | | |
|---|---|---------------------------------|------------------|--------------------------|---------------|------------------------------|-----------------------------------|--|--|--|--|
| | | within the organiza- tion | | outside the organization | | | | | | | |
| issue | GRI Standards | Staff | share- holder | society group | resi- dent | supplier cooperat- ing | Owner (including government unit) | | | | |
| Environ- mental pro- tection (including pollution control) | Environment friendly - pollu- tion control (GRI 306 \ 307) P64-73 | | | | • | 0 | • | | | | |
| Energy man- agement | Environmentally friendly - energy management (GRI 302 \cdot 305) P60-63 | | | | | 0 | • | | | | |

| | (S) Major social issues | | | | | | | | | | | | |
|---|-------------------------|--|---------------------------------|------------------|------------------|---------------|----------------------|---|--|--|--|--|--|
| | issue | GRI Standards | within the organiza- tion | | ou | tside tl | he organizatio | on | | | | | |
| | | | Staff | share- holder | society group | resi- dent | supplier cooperating | Owner (including gov- ernment unit) | | | | | |
| ۲ | lealth and Safety | Happy Workplace and Social Inclu- sion – Occupa- tional Health and Safety (GRI 403) P86-90 | • | | | | • | • | | | | | |
| | Salary | Happy Workplace and Social Inclu- sion – Employee Care and Welfare GRI 405) P85 | • | | | | | | | | | | |
| E | Employee Benefits | Happy Workplace and Social Inclu- sion – Employee Care and Welfare (GRI 401 \(\cdot 402 \) \(404 \(\cdot 405 \) \(\cdot 406 \) \(\frac{P78-82}{} \) | • | | | | | | | | | | |



Highlights in this chapter

- **X** Pass the latest version of ISO 45001, CNS 45001.
- ※In 2021, the construction progress of each construction site will exceed the expected construction progress.

Management policy

103-1 \ 103-2 \ 103-3

| Major topics of corporate governance (in order of significance) | Management purpose | Management methods and effective evalua- tion mechanism | | | | | |
|---|---|--|--|--|--|--|--|
| Construction quality (<u>P39-40</u>) | Reduce the potential risks of the company's operations, avoid financial and goodwill losses, and protect the safety of users. | Establish a quality control system and allocate appropriate quality control personnel. Establish an internal control system and implement internal audits. | | | | | |
| Operation status (<u>P41-44</u>) | To achieve sustainable operation and obtain long-term benefits, and create sustainable value for stakeholders. | Actively develop case sources, and do a good job of cost control to ensure revenue and profit. Establish an audit room under the board of directors to assist the board of directors and management to check and evaluate whether the internal control system is operating effectively. | | | | | |
| supply chain man- agement (<u>P45-49</u>) | Maintain mutual demand and mutual benefit in the supply chain and jointly create sus- tainable value | Establish a management model for supplier information. Handle market surveys and manufacturers' credit investigations in accordance with regulations. Regularly evaluate third-party suppliers. Establish an internal control system, implement internal audit, and strictly audit the filing and management of supplier data by various departments. | | | | | |
| Construction period progress (P38) | Comply with the specifications and reduce the loss caused by the delay of the construction period. | Make engineering network diagrams and control the construction schedule according to the network diagrams. Convene a progress meeting to report and review the construction progress regularly. According to the risk management and control assessment mechanism, conduct risk assessment and response to the controllable and force majeure factors that affect the construction period. | | | | | |
| Risk management (<u>P49-52</u>) | Reduce industry, operation and other risks to avoid cost increase and other unfavorable factors. | 1.Establish a risk management mechanism. 2.All levels of management are responsible for risk identification and management. Once a potential risk is discovered, it should be reported to the Audit Office or senior management in a timely manner, and a solution should be sought as soon as possible. The decision maker should also take action in the shortest possible time. | | | | | |

short term goals 2022 year Medium-term Goal 2030 year Long-term goals 2050 year

- Ranked in the top 20% of the listed group in the corporate governance assessment
- 10% revenue growth
- Promoted to the top ten in the engineering contract ing industry
- Become a sustainable en terprise according to the sustainable principle of the development of the business philosophy of Gongxin

Board of Directors Operation and Operation Status

Based on the concepts of integrity, transparency and responsibility, we have established a board of directors, formulated policies based on integrity, and established a good corporate governance risk control mechanism to create a sustainable business environment. Establish a corporate culture of integrity management and sound development. We usually handle recurring business in accordance with the spirit of the corporate governance code of practice for listed companies, and implement the concept of maintaining good corporate governance in our daily operations. In addition to reducing the possibility of corporate crisis, we also protect the rights and interests of investors and creditors. Long-term cultivation of excellent corporate physique and competitiveness, committed to the sustainable development of all aspects of ESG.

With the board of directors as the highest governance unit, Sung Sing Engineering has set up an audit committee and a remuneration committee, which are implemented in accordance with the "Rules of Procedure of the Board of Directors", "Organization Regulations of the Audit Committee" and "Organization Regulations of the Remuneration Committee". The company also conducts a performance evaluation of the board of directors at the end of each year. All directors self-evaluate their grasp of the company's goals and tasks, directors' awareness of responsibilities, participation in company operations, internal relationship management and communication, directors' professional and continuous education, and internal Actual implementation of controls, etc. The 2021 Board Performance Evaluation is Excellent. Please refer to the company's website for the relevant implementation.



Board of Directors

GRI 102-24

Our board of directors adopts a candidate nomination system. For the relevant nomination process and standards, please refer to the company's website:



The board of directors consists of seven directors with different professional backgrounds, three of which are independent directors. The directors have diverse academic and industrial experiences, which are of great help to the company's short-, medium- and long-term development.

Board members with no managerial status account for more than half of all directors. A total of eight board meetings will be held in 2021, with an average attendance rate of 100%. Directors will continue to study for 6 hours each year, and new directors will study for 12 hours. 100% in 2021 (detailed Please refer to P30 of the company's annual report for further training.

Continued from previous page

Director without seats company manager status

> 1/2

Eight board meetings will be held in 2021, and the average attendance rate of all directors

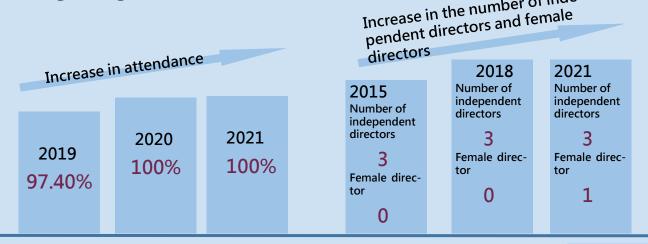
100%

In 2021, directors will continue to study for 6 hours, and directors who serve for the first time will complete 12 hours of training.

Increase in the number of inde-

100%

The strengthening of the board of



Operation of the Board of Directors in 2021

GRI 102-33 · 102-34

In 2021, the board of directors will meet 8 times [A], and the attendance of directors is as follows:

The re-election will be held on July 22, 2021. There will be 3 meetings before the reelection and 5 meetings after the re-election.

| job title | gender | Name | Actual at- tendance (B) | Delegated to attend | Actual at- tendance rate (%)【B/A】 | Remark |
|-----------------------|------------|--|----------------------------|------------------------|---|--------------------|
| Chairman of the board | Man ♂ | Ch'uan Fu Representative: Chen, huang-ming | 8 | 0 | 100% | Renew |
| Director | Man ♂ | Ch'uan Fu Representative: Chiang,chi-ching | 8 | 0 | 100% | Renew |
| Director | woman ♀ | Chia ho Repre- sentative: Tseng, mei- ling | 3 | 0 | 100% | dismissal |
| Director | Man ♂ | Ju hsiang Representative: Chang , liang -ming | 3 | 0 | 100% | dismissal |
| Director | woman ♀ | Ju hsiang Repre- sentative: Li, shu-hsü | 5 | 0 | 100% | Newly appointed |
| Director | Man ♂ | Ju hsiang Repre- sentative: P'an,kuan-ju | 5 | 0 | 100% | Newly appointed |

Continued from previous page

| job title | gender | Name | Actual at- tendance (B) | Delegated to attend | Actual at- tendance rate (%) 【B/A】 | Remark |
|----------------------|----------------------------|------------------------|----------------------------|------------------------|--|--------------------|
| Independent director | Man ♂ | Man ♂ Chen, chin- yueh | | 0 | 100% | Renew |
| Independent director | Man ♂ | Man ♂ Tu,yi- yang | | 0 | 100% | Renew |
| Independent director | Man ♂ | Wang, chih- lung | 3 | 0 | 100% | dismissal |
| Independent director | l Man ♂ l Ts'ai lien-shêng | | 5 | 0 | 100% | Newly appointed |

Other matters: A total of 8 meetings will be held in 2021, with a total of 31 topics, and there are nomajor events that affect the company's operations.

- 1.If the operation of the board of directors falls under any of the following circumstances, the date of the board of directors, the period, the content of the proposals, the opinions of all independent directors and the company's handling of the opinions of the independent directors shall be stated:
 - (1)Matters listed in Article 14-3 of the Securities and Exchange Act: Please refer to our website Board of Directors Operations and Resolutions (https://www.kseco.com.tw/tc/finance2.aspx)
 - (2) Except for the previously mentioned matters, other matters resolved by the board of directors with the objection or reservation of independent directors and with a record or written statement: please refer to the company's website board of directors operation and resolution matters (https://www.kseco.com.tw/tc/finance2.aspx)
- 2. Execution of directors' recusal of interest proposals:
 - 2021.03.29 Proposal One of the First Board of Directors of the 26th Session in 2021
 - 2021.03.29 Proposal Eleven of the First Board of Directors of the 26th Session in 2021
 - 2021.08.12 Proposal III of the Third Board of Directors of the 27th Session in 2021
 - 2021.12.28 Proposal 5 of the 5th Board of Directors of the 27th Session in 2021

Please refer to the company's website for the implementation of the above resolutions - Board of Directors Operation and Resolutions (https://www.kseco.com.tw/tc/finance2.aspx)

- 3.OTC listed companies should disclose the evaluation cycle and period, evaluation scope, method and evaluation content of the board of directors' self (or peers) evaluation, please refer to P33 "Execution of Board Evaluation".
- 4.Evaluation of the goals and implementation of the current year and the most recent year to strengthen the functions of the board of directors:

The Company formulated the Code of Practice for Corporate Governance in September 2014, the sixth revision was approved by the board of directors on December 28, 2021, and the seventh revision was approved by the board of directors on March 29, 2022. In 2021, two remuneration committee meetings will be held to strengthen performance evaluation and remuneration structure. At the end of each year, the company conducts self-evaluation of directors and performance evaluation of the board of directors as the basis for the performance evaluation of the board of directors, and conducts review and improvement.

In 2021, directors will continue to study for 6 hours, and directors who serve for the first time will complete 12 hours of training.

Implementation of the Board of Directors Evaluation in 2021

GRI 102-28

We conduct self-evaluation of individual directors at the end of each year, and complete the performance evaluation of the board of directors and functional committees at the beginning of the following year. Directors' self-assessment and board performance evaluation serve as the basis for the board's performance appraisal, and review and improve accordingly.

Evaluation cycle: once a year.

Evaluation period: January 1, 2021-December 31, 2021

Evaluation content

<u>Evaluation scope:</u> individual board members. Evaluation method:Directors' self-evaluation

- 1. Master the company's goals and tasks. (3 items)
- 2. Awareness of directors' responsibilities. (3 items)
- 3. The degree of participation in the company's operations. (8 items)
- 4. Internal relationship management and commu nication. (3 items)
- 5.Professional and continuing education of direc tors. (3 items)
- 6. Internal control. (3 items)

evaluation result

The board of directors is functioning well, but individual new directors/independent directors can further improve their grasp of the company's goals and tasks, and their degree of operational participation, as well as their familiarity with the company's operations and environment.

Improvement plan:

The company's core values, the industry it belongs to, and the company's operation and environment will be further explained to new directors, and plans will be made for directors to visit the construction site so that directors can better understand the company.

Evaluation content

Evaluation scope: Overall board

Evaluation method:Internal self-evaluation of the board

- 1. The degree of participation in the company's operations. (12 items)
- 2. Improve the decision-making quality of the board of directors. (12 items)
- 3. The composition and structure of the board of directors. (7 items)
- 4. The selection and continuing education of directors. (7 items)
- 5. Internal control. (7 items)

evaluation result

The board of directors is functioning well, but the two evaluation items of "Directors' attendance at shareholders' meetings" and "Director's continuous professional development plan for director training" and the selection and continuous education of directors need to be strengthened.

Improvement plan:

- (1) Invite directors/independent directors to attend the shareholders' meeting.
- (2) Directors will be arranged to participate in continuous professional development.

Evaluation content

<u>Evaluation scope:</u> Functional committees <u>Evaluation method:</u> Internal self-evaluation of the board

- 1. The degree of participation in the company's operations. (4 items)
- 2. Recognition of the responsibilities of functional committees. (5 items)
- 3. The decision-making quality of functional committees. (7 items)
- 4. Functional committee composition and member selection.(3 items)
- 5. Internal control. (3 items)

evaluation result

Functional committees work well. However, the decision-making quality of the functional committee is that "the information provided by the company to the committee is complete, timely, and of a certain quality, so that the audit committee can perform its duties smoothly. When necessary, the relevant managers, internal auditors, accountants, legal advisers or other Staff attendance" needs to be further strengthened.

Improvement plan:

When the company provides meeting-related information to the committee, it will be attached when sending the meeting notice, and the information must be complete.

Diversification of the Board of Directors

The composition of our board of directors is diversified, and considerations are not limited to the following benchmarks:

GRI 102-27

- 1. Basic conditions and values: gender, age, nationality and culture, etc.
- 2. Professional knowledge and skills: professional background (such as law, accounting, industry, finance, marketing or technology), professional skills and industry Experience etc.

Achievement of the overall capability and diversity of the board of directors (after re-election in 2021):

| Diver- sity | | Cou | | age | | | lead- | | Industr | y knov | vledge | | Fi- | | inter- natio |
|----------------------------------|---------------------|------------------------------------|-----------------------|-----------------------|-----------------------|---------------------|-----------------------------|--|--|-------------|---|---|------------------------------------|-------------------------------|------------------------------------|
| project Direc- tor Name | gen- der | ntry of Citi- zens hip | 4 1 - 5 0 | 5 1 - 6 0 | 7 1 - 8 0 | Man- agem ent | ershi p deci- sion | con- structi on indus- try | com- munic ation net- work | tex tile | Devel- opmen t and con- structi on | Bio- tech nolo gy Med ical | nanci al Ac- count ing | crisis man- agem ent | nal view mar- ket view |
| Chen , huang -ming | Men | ROC | | | • | • | • | • | | | • | | | • | • |
| Chiang ,chi- ching | Men | ROC | | • | | • | • | • | | | • | • | • | • | • |
| Li, shu- hsü | wo man | ROC | | • | | • | | • | | | • | | • | | • |
| P'an,k uan-ju | Men | ROC | • | | | • | | • | | | • | | | | • |
| Ts'ai,li en- shêng | Men | ROC | | | • | • | • | • | | • | | | • | • | • |
| Tu,yi- yang | Men | ROC | | • | | • | • | • | | | | • | • | • | • |
| Chen, chin- yueh | Men | ROC | | • | | • | • | • | • | | | | • | • | • |
| Diversity target estimated seats | | | | | S | 4 | 4 | 4 | | | 4 | 4 | 4 | | |
| A | Achievement (seats) | | | | | 7 | 5 | 7 | | | 5 | 5 | 7 | | |
| | Achievement rate | | | | | | 100% | | | 100% | | | 100% | 100% | 100% |

Functional Committee

Compensation Committee

In 2021, the Salary and Remuneration Committee will meet three times [A], and the attendance of the members is as follows:

In line with the comprehensive re-election of directors on July 22, 2021, the remuneration committee will be re-elected, and the meeting will be held once before the re-election and twice after the re-election.

| job title | gender | I Name I | | Delegated to attend | Actual attendance rate (%) 【B/A】 | Remark |
|----------------------|--|------------------|---|------------------------|----------------------------------|-----------------|
| Independent director | Independent director Man & Chen, chin- yueh Independent director Man & Tu,yi- yang Independent director Man & Wang, chih- lung | | 3 | 0 | 100% | Renew |
| Independent director | | | 3 | 0 | 100% | Renew |
| Independent director | | | 1 | 0 | 100% | dismissal |
| Independent director | Man ♂ | Ts'ai,lien-shêng | 2 | 0 | 100% | Newly appointed |

something else:

- 1. In 2021, there is no case that the Board of Directors does not adopt or amend the recommendations of the Compensation Committee.
- 2. In 2021, there are no cases where members of the Salary and Compensation Committee have objections or reservations and have records or written statements.

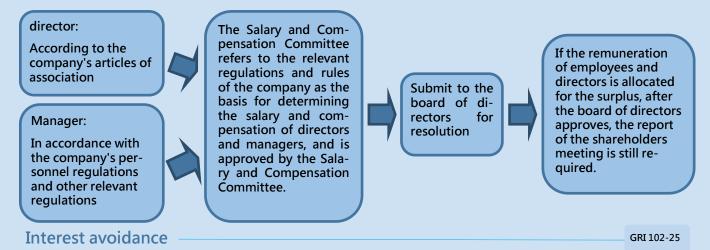
On December 28, 2011, the Board of Directors approved the establishment of the Compensation Committee. Regarding the remuneration of directors and managers, the remuneration committee shall convene a meeting to determine and review the policies, systems, standards and structure of directors' and managers' performance evaluation and remuneration, and formulate and evaluate directors' and managers' remuneration.

The procedure for setting remuneration is based on the Company's "Performance Evaluation Method of the Board of Directors and Functional Committees" and the Company's personnel assessment related methods as the basis for the evaluation of directors and managers. The environmental performance, future risks of the industry and the development trend of operation, and also refer to the individual's performance achievement rate, investment time, responsibilities and contribution to the company's performance, and give reasonable remuneration. The Remuneration Committee and the Board of Directors review and review the remuneration system at any time in accordance with the actual operating conditions and relevant laws and regulations, so as to balance the company's sustainable operation and risk control.

The process of determining salary:

| | Regulation basis | content |
|--|---|--|
| cles of Association directors in a the company | | The remuneration of all directors is authorized to be determined by the board of directors in accordance with the extent of their participation in the operation of the company and the value of their contribution, as well as the domestic and foreign industry standards. |
| | Article 18 of the Articles of Association | After deducting accumulated losses based on the profit of the year, if there is a balance, the company shall allocate between 3% and 5% for employee compensation, and directors' compensation shall not exceed 3%. |

Others: The Remuneration Committee shall refer to relevant provisions of the company's personnel rules and regulations, and in accordance with Article 7 Clause 2 of the Organizational Rules of the Remuneration Committee, formulate and regularly review the remuneration policies, systems and standards for directors and managers And structure.



The company's rules of procedure for the board of directors and the organizational rules of the audit committee have provisions for avoiding interests. With regard to meeting matters, directors who have interests in themselves or the legal person they represent should explain the important content of their interests in the current board of directors. If they are harmful to the company's interests, they shall not participate in discussions and voting, and shall not act for other directors. Exercising their voting rights. The independent directors of the audit committee shall evade the matters of the meeting and their own interests, which may be harmful to the interests of the company.

In addition to the above, the company has also established a code of integrity management and a code of ethical conduct, which have express provisions for avoiding the interests of directors, managers, etc., and employees must also abide by the provisions of the employee code to truly avoid interests.

Environmental protection

The Audit Committee

The Audit Committee held 4 meetings in 2021 [A], and the attendance is as follows:

The re-election will be held on July 22, 2021. There will be 2 meetings before the re-election and 2 meetings after the re-election.

| job title | gender | name | Actual at- tendance (B) | Delegated to attend | Actual attendance rate (%) 【B/A】 | Remark |
|----------------------|--------|------------------|----------------------------|------------------------|----------------------------------|-----------------|
| Independent director | man 👌 | Chen, chin- yueh | 4 | 0 | 100% | Renew |
| Independent director | man ♂ | Tu,yi- yang | 4 | 0 | 100% | Renew |
| Independent director | man ♂ | Wang, chih- lung | 2 | 0 | 100% | dismissal |
| Independent director | man 👌 | Ts'ai,lien-shêng | 2 | 0 | 100% | Newly appointed |

something else:

- 1.In 2021, matters that have not been approved by the Audit Committee and have been approved by more than two-thirds of all directors: none.
- 2. In 2021, the implementation situation of independent directors' withdrawal of interest-related proposals (should state the name of independent directors, the content of the proposal, the reasons for the withdrawal of interests, and the circumstances of participating in voting): The Audit Committee has no such case.
- 3. Communication between independent directors and internal audit supervisors and accountants:
- (1). Communication policy between independent directors and internal audit supervisors and ac countants:
- A. Independent directors and accountants conduct written or face-to-face communication on the completion stage of the company's financial reports quarterly to confirm the reliability of the company's public financial information, communicate with the auditor's work, understand the company's major risks, and understand the management's approach to reducing risks. The accountant reports and communicates with independent directors on the completion stage of the company's financial report, major adjusted and unadjusted entries, related party information, cus tomer declarations, accountants' independence, and independent directors. In case of major ab normalities, they may Convene meeting.
- B. The head of internal audit and independent directors hold quarterly meetings to report on the company's internal audit performance and internal control operations. In case of major abnormal events, they may convene a meeting.

(2). Communication between independent directors and accountants:

| Communi- cation date | content | Independent Director's Opinion | |
|-------------------------|---|--|--|
| 3/29 | The financial report is approved by the Audit Committee, submitted to the Board of Directors for approval and the report is completed. To assess the effectiveness of the internal control system, pass the | The independent director/audit committee has no opinion. | |
| 5/11 | The financial report is approved by the audit committee and submitted to the board of directors for approval and declaration completed. | The independent director/audit committee has no opinion. | |
| 8/12 | The financial report is approved by the audit committee and submitted to the board of directors for approval and declaration completed . | The independent director/audit committee has no opinion. | |
| 11/11 | The financial report is approved by the audit committee and submitted to the board of directors for approval and declaration completed . | The independent director/audit committee has no opinion. | |

In addition, before the meeting of the Audit Committee on November 11, 2021, accountants and inde pendent directors will have a separate symposium to communicate with the governance unit after the third quarter review of 2011 and before the annual review.

4. Communication between independent directors and the internal audit supervisor:

Communication dates in 2021: In addition to each board meeting (8 meetings in 2021), interviews will be held on the following dates.

- 12/28 Audit conducted a separate interview with the independent director, the content is as follows:
- (1) Compile the audit report business from the first to fourth quarters (January to December) of 2021.
- (2) Report to the independent directors that the 110-year audit business has been completed in accordance with the annual audit plan, and submit the 111-year audit plan to the board of directors for review in accordance with the internal control system handling standards.
- (3) At present, the self-assessment work of each department in 20110 has been started. The entire operation schedule is expected to be completed by the end of February 2011, and the internal control statement will be issued in March.

Execution situation: The independent director has no objection, and the audit continues to be carried out in accordance with the norms.

Internal Control System

In accordance with Article 11 of the "Public Offering Companies Establishing Internal Control System Processing Guidelines" promulgated by the Financial Supervision and Administration Commission of the Executive Yuan, we set up an audit room under the board of directors in accordance with the company's size, business conditions, management needs and other relevant laws and regulations. Allocate a competent and appropriate number of full-time internal auditors, and set up job agents, establish an internal control system, and divide the internal control system into five components: 1. Control environment, 2. Risk assessment, 3. Control operations, 4. Information and communication, 5. Supervise operations.

Through the inspection results of the aforementioned five elements, the effectiveness and efficiency of operations (including profit, performance, and asset safety, etc.), reporting reliability, timeliness, transparency, and compliance with relevant regulations and compliance with relevant laws and regulations, etc. Achieve, provide reasonable assurance.

Audit Office Powers

- Check and evaluate the company's budget, finance, business, operating performance, various management systems and internal control systems.
- Provide management improvement sugges tions in a timely manner to ensure that the internal control system can be continuously and effectively implemented, the company's resources can be fully utilized, and the effi ciency of operation integration can be im proved.
- Assist management in fulfilling its response bilities.

Implementation matters

- In accordance with the regulations of the competent authority, inspections are carried out in accordance with the annual audit plan every year.
- Issue an audit report and continue to track the improvement situation.
- Audit the annual internal control selfassessment operations of various depart ments and subsidiaries.
- The promotion, formulation, modification and implementation of the company's internal control and internal audit system.
- Communicate with independent directors and report to the audit committee and the board of directors.
- Assist management in fulfilling its responsibil ities.

Prevent insider trading

In order to establish a good internal information processing and disclosure mechanism of the Group, avoid improper leakage of information, ensure the consistency and correctness of information published to the outside world, and strengthen the prevention of insider transactions, the "Management System for Prevention of Insider Transactions" has been formulated for compliance.

Executive focus and management performance

| Executive focus | Estimated number of times in 2021 | Actual numbers in 2021 | reach √; unacommpolished X | Reason not reached |
|---|-----------------------------------|------------------------|----------------------------|--------------------|
| Shareholding change notification (Shareholders regularly notify insiders to fill in the shareholding change inquiry form every month) | 12 次 | 12 次 | 7 | NA |
| Education and training (education and training to prevent insider trading at least once a year) | 1次 | 1次 | 1 | NA |

Pay tax

GRI 207

| category | illustrate | Amount (NTD/ | | |
|-------------------------------------|--|--------------|--|--|
| business tax | January-December 2021 | 23,781,808 | | |
| Profitable Enterprise Income Tax | 2021 tax payable | 10,700,002 | | |
| Various taxes | 2021 Stamp Duty, License Tax, House Tax, Motor Fuel Tax, Land | 9,150,932 | | |
| total | 43,632,742 | | | |
| 2021 revenue | 3,607,069,749 | | | |
| % of revenue | | 1.21% | | |

Construction period progress

maior concerns

Non-GRI indicators correspond to SDGs:



Achievement of important goals

There are seven projects under construction in 2021. The progress of each project is as follows:

| project name | 2021 target progress | Actual progress in 2021 | reach√; unacommpolished X | Reasons and measures not achieved |
|--|----------------------|----------------------------|------------------------------|---|
| Tamjiang Bridge and its connecting road 5K+000~7K+035 new construction | 26.148% | 26.159% | 7 | NA |
| S07, S08 Revetment and Rear Line Embankment Construction Project of Taipei Port South Wharf | 65.069% | 72.71% | 7 | NA |
| Emergency dredging works for existing inlet bays of Tai Tam Power Plant | 99.85% | 99.90% | 1 | NA |
| Taichung Power Plant's new gas-fired unit plans to recycle water pumping machine room and underdrain construction | 0.20% | 1.90% | 1 | NA |
| The electrification project of Nanhui Railway, C811Z Chaozhou Fangliao section civil works and general mechanical and electrical works | 99.90% | 100% | 1 | NA |
| Reconstruction Project of Papaya Creek Bridge 212K+800~214K+685 on Line 9 of Taiwan | 16.9% | 19.86% | 1 | NA |
| C031 Acting for Taiwan Railway Nanping to Wanrong Double Track Civil Engineering and Tram Line Project | 82.29% | 82.36% | 4 | NA |

Executive focus and management performance



| Executive focus | Projected number of meetings in 2021 | Actual number of meet- ings in 2021 | reach √; unacommpol- ished X | Reason not reached | Action plan not reached |
|--|--------------------------------------|--|------------------------------------|--|--|
| Monthly review meeting on progress of construction in progress | 12 frequency | 10 frequency | x | 2021 June-July meeting suspended due to COVID-19 alert level 3 | Increase the use of vid- eo conferencing in the future |
| Auditing room listing and tracking matters | 100% | 100% | 1 | NA | NA |

From small private construction projects to national infrastructure construction, the completion schedule of the project is one of the most important concerns of the owners. The construction of public projects has a huge impact on the public. For example, the completion of a transportation construction can not only facilitate the public Life can also balance regional development, activate the local economy, channel the over-concentration of population and industry, promote the potential of regional development, and narrow the regional development gap. Therefore, whether the project is completed on schedule and in good quality is the focus of attention for the owners and the general public.

We have undertaken countless major government constructions and won numerous awards from the government. All the contracted projects have been completed on schedule and with good quality. We have such a good performance thanks to our more than 70 years of experience in construction projects, drawing construction network diagrams and arranging work schedules at the beginning of the project, and regularly holding project progress meetings to control the construction period. If there is a situation in which the project cannot be fully constructed due to force majeure or irresponsible contractors during the construction process, the company will list the risk reasons and corresponding measures in accordance with the risk management and control mechanism, and follow the regulations Apply to the owner for the extension of the construction period, revise the construction network diagram, and complete the construction as scheduled according to the postponed construction period.



Construction quality

major concerns 2

Non-GRI indicators correspond to SDGs:





According to the construction quality management system of public works, it can be divided into three levels:



Achievement of important goals

There are a total of seven projects under construction in 2021. According to the requirements of the project contract, the situation of setting up quality control personnel is as follows:

| project name | 2021 target number | Actual headcount in 2021 | reach √; unacommpolished X | Reasons and measures not achieved |
|---|--------------------|--------------------------|----------------------------|-----------------------------------|
| Tamjiang Bridge and its connecting road 5K+000~7K+035 new construction | 5 | 5 | V | NA |
| S07, S08 Revetment and Rear Line Embankment Construction Project of Taipei Port South Wharf | 2 | 2 | 4 | NA |
| Emergency dredging works for existing inlet bays of Tai Tam Power Plant | 2 | 2 | √ | NA |
| Taichung Power Plant's new gas-fired unit plans to recycle water pumping ma- chine room and underdrain construction | 3 | 3 | 4 | NA |
| The electrification project of Nanhui Railway, C811Z Chaozhou Fangliao sec- tion civil works and general mechanical | 2 | 2 | 4 | NA |
| Reconstruction Project of Papaya Creek Bridge 212K+800~214K+685 on Line 9 of Taiwan | 3 | 3 | 4 | NA |
| C031 Acting for Taiwan Railway Nanping to Wanrong Double Track Civil Engineer- ing and Tram Line Project | 2 | 2 | √ | NA |

Executive focus and management performance

As a contractor, in order to achieve the project quality objectives stipulated in the contract, such as characteristics, specifications, cost, effectiveness, life cycle, etc., we must establish a construction quality control system, and formulate a quality plan according to the scale and nature of the project. The contents include management responsibilities, construction essentials, quality management standards, material and construction inspection procedures, independent checklists, control of non-conforming products, corrective and preventive measures, internal quality audits, and document record management systems.

The implementation of quality control is the most important part of ensuring construction quality. We promise to complete the independent inspection of various construction quality and cooperate to complete various quality inspections.

Continued from previous page

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| C(4g)0, 3% | 1. 双下之規定。 | | | | | | |
| 不合格原因分 | 不会格及因会的: | | | | | | |
| 一起治 飼材的 原因2:因為維 極異敵 | B器座以棒鋼材治障碍、通常實 健、成材後再經簡單無處理便 原有性能,而鋼材不同的顯複 b鋼和浸沫過程中產生的缺陷。 或、並且在同一化學成分鋼的 | 可獲得不同的顯微的 組織可能也是原因之 特別是集中缺陷(+ 不同爐次之間,甚至 | t域、從而政變了連接器座 一。 知泉孔、夾雜等) 在机制網 L表詞一綱昭的不同部位發 | | | | |
| 一起治 飼材的 原因 2:因為因 無異敬 生不同 過後試 原因 3:連接店 CNS 10 | 建、或材液再级简单热处理使 原有性能,而翻材不同的翻绕 超相传旋往随中度生的缺陷。 感、进立在同一化學成分翻的 的改變。它有不同,因此應常樣 过級如於方法依據分者 ASTM 1996(1984)不同,可能也是原因 50/26(204)不可能也是原因 50/26(204)不可能也是原因 50/26(204)不可能也是原因 | 可獲得不同的顯微的 組織可能也是原因之 特別是集中缺陷() 不同確決之間,甚至 及化學元素或分集中 執理冶金學和顯微的 E1019-18 方法, 參考 1之一。 | t域、從而改變了連接器度 一。 如最光、夾雜等)在較制制 之或同一網絡的不同節但變 內或分數。所以、經無處理 (域與鋼材關係。 (USEPA3050b-1996 方法與 | | | | |
| 一起治 飼材的 原因 2:因為維 經異能 生不明 3:連接成 (SS 10 以上為 500G-2 建議採取補收 | 建、或材液再级简单热处理使 原有性能,而翻材不同的翻绕 超相传旋往随中度生的缺陷。 感、进立在同一化學成分翻的 的改變。它有不同,因此應常樣 过級如於方法依據分者 ASTM 1996(1984)不同,可能也是原因 50/26(204)不可能也是原因 50/26(204)不可能也是原因 50/26(204)不可能也是原因 | 可獲得不同的顯微的 組織可能也是原因之 特別是集中納地(+) 不同確止之間,甚至 及化學元素或分集中 物理治金學和顯微 目(1019-18 方法,享考 1之一。 ◆重超出規範組之 | 域、從の政策了連接高度。 如及花、夾雜等)在稅制則 在同一網絡的不同部位發 成分數、所以、照無處理 域與與網接關係。 USEPA3059b-1998 方法與 不合格應因分析。 | | | | |
| 一起治 網材的 原因 2:因為維 生不時 過後就 原因 3:連接 原因 3:連接 以上為 500G-1 建議採取模板 1、持試驗報4 | 使,或材据再级同果热高理保 东有性能,而剩材不同的原始 EMF上近年通程中產生的缺陷。 50 改變,從由在同一化學成今期的 50 改變,從由於學訓材的質量 60 全國,所以他就學可以的 20 使以他以級分派依據中省 ASTM 30 10 (18 4) 不同,可能也是歷日 发展系統 发展系統 發展系統 提展系統 是歷日 是歷日 是歷日 是歷日 是歷日 是歷日 是歷日 是歷日 | 可獲得不同的解擬的 組織可能也是原語之 非別是應中缺陷 (1) 不同權止之意成分顯假 (1) (1) (1) (2) (2) (3) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4 | 域、從の政策了連接高度。 如及花、夾雜等)在稅制則 在同一網絡的不同部位發 成分數、所以、照無處理 域與與網接關係。 USEPA3059b-1998 方法與 不合格應因分析。 | | | | |
| 一起治 網材的 原因 2:因為維 生不時 過後就 原因 3:連接 原因 3:連接 以上為 500G-1 建議採取模板 1、持試驗報4 | 健、或材模者與信無無處理使 原有性能,而納材不同的顯檢 該和免疫性過程中度或的原始 成、直直及同一化學成分綱的 的政變、從分解的關稅的實際 提供課稅的公司。可能也是原因 2016(1961)不同,可能也是原因 2016(1961)不同,可能也是原因 提供工程的工程。 在 2016(1961)不同,可能也是原因 指統: | 可獲得不同的解擬的 組織可能也是原語之 非別是應中缺陷 (1) 不同權止之意成分顯假 (1) (1) (1) (2) (2) (3) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4 | 域、從の政策了連接高度。 如及花、夾雜等)在稅制則 在同一網絡的不同部位發 成分數、所以、照無處理 域與與網接關係。 USEPA3059b-1998 方法與 不合格應因分析。 | | | | |
| 一起治 期村的 原因2:因為就 生不跨 應後就 原因3:建株店 CNS 10 以上為5805-1 建議採取補投 1、持款驗報。 第二種止身 機輸維果: | 建、或材度與指数學數數理經 原制於企業的數學的。其是我同一個的 完一直及同一位與公詢的 的改變。或而簡單納材的實量。 或而簡單納材的實量。 就此條單級分別。 可以有一個一個一個一個一個一個一個一個一個一個一個一個一個一個一個一個一個一個一個 | 可獲得不同的顯微加工 組織可能也是原謂文化 對別是集中結為 (4) 是 對別是東中間,甚至 對別是東中間, 對別 對別 對別 對別 對別 對別 對別 與 | 15號,從而政策了連接器度 一次是。人數署了 点色的例 一次是。人數署了 自己的例 之間一個地區內別都位整 在分數。所以一級無處理 以包別於150% 1598 方法與 不合格應因分析 和個人員,針對 5005-N 型 | | | | |
| 一起治 納材的 原因 2: 因為因 医系能 生不得 因 3: 建稳度 CNS 10 以上為 5800-1 建環採取補稅 1、持以驗報 第二種止息 校验經果: | 建、或材度與指数學數數理經 原制於企業的數學的。其是我同一個的 完一直及同一位與公詢的 的改變。或而簡單納材的實量。 或而簡單納材的實量。 就此條單級分別。 可以有一個一個一個一個一個一個一個一個一個一個一個一個一個一個一個一個一個一個一個 | 可獲得不同的顯微加工 組織可能也是原謂文化 對別是集中結為 (4) 是 對別是東中間,甚至 對別是東中間, 對別 對別 對別 對別 對別 對別 對別 與 | 15號,從而政策了連接器度 一次是。人數署了 点色的例 一次是。人數署了 自己的例 之間一個地區內別都位整 在分數。所以一級無處理 以包別於150% 1598 方法與 不合格應因分析 和個人員,針對 5005-N 型 | | | | |
| 一起治 類材的 原因 2: 因為因 原因 3: 建建度 | 建、或村提為由國界熱處實施 素質效為、而與相可與 與關於是以國籍中在主命納的 或、直進、同一代學與公司 動作、宣和、可以 以稱其物方法與等之 可以 可以 可以 可以 可以 可以 可以 可以 可以 可以 | 可獲得不同的無效。 組織可能也是有效之 特別是屬中納他(不同雄止之前,不同雄止之前,不同雄止之前, 以及化學之是全分會等。 18 (19) (18 方法,多考 也要超应規範範围之 也要超应規範範围之 走)複數後,該材料 「工地負責人 | 1頭、収角以管了連接海底 か及近、央海等)点化制的 を成立、共海等の直転 を対する。 のでは、 に対する。 に対する。 をがしる。 をがし。 をがしる。 をがしる。 をがしる。 をがしる。 をがしる。 をがしる。 をがしる。 をがしる。 をがし。 | | | | |
| 一起治 類材的 原因 2: 因為因 原因 3: 建建度 | 建、或材提為由原原無熱或便能 基础性能。而與其中是主動納力 原制作是以與其中是主動納力 的工度。在的影響納付的實施 可以使用。在的影響納付的實度 可以能與其分別。可以能是是 可以上述。 可以上 | 可獲得不同的無效。 組織可能也是有效之 特別是屬中納他(不同雄止之前,不同雄止之前,不同雄止之前, 以及化學之是全分會等。 18 (19) (18 方法,多考 也要超应規範範围之 也要超应規範範围之 走)複數後,該材料 「工地負責人 | 1. 提高,從而改變了連接器度 如此此。 《數等》 点数等例 2 企同一期經過至 成合數,所以、經熟處理 成分數,所以、經熟處理 以SEPASIOS計—1999 方法與 不合格應關分辨。 和關人員,針對 5000-Y 型 也符合規範規定。(詳試編 | | | | |

| serial number | Date of occur-rence | Unqualified De- scription | improve the situation | Handling the situa- tion |
|------------------|---------------------|------------------------------|-----------------------|---|
| Failed- 023 | 2021. 04.13 | of the standard | require- | Double the sampling and meet the requirements after reinspection. |

Education Training



In 2021, the education and training of 5 quality control personnel will be completed.

| The site where the trainee is located | number of people | During class | Get a license √; not licensed X | Reasons and measures for not obtaining a license |
|---|------------------|----------------------|--|--|
| Tamjiang Bridge and its connecting road 5K+000~7K+035 new construction | 1 | 2021.1.30-2021.2.21 | 4 | NA |
| Tamjiang Bridge and its connecting road 5K+000~7K+035 new construction | 1 | 2021.2.25-2021.3.25 | ٧ | NA |
| Tamjiang Bridge and its connecting road 5K+000~7K+035 new construction | 1 | 2021.10.2-2021.10.26 | ٧ | NA |
| The electrification project of Nanhui Rail- way, C811Z Chaozhou Fangliao section civil works and general mechanical and electri- cal works | 2 | 2021.7.28-2021.8.28 | 1 | NA |

2021 Kung Sing has Obtained Verification









·CNS 45001 Taiwan Occupational Safety and Health Management System Verification Certificate.

·ISO 14001: 2015 Environmental Management System Certificate

·ISO 45001: 2018 Occupational Safety and Health Management System Certificate

·ISO 9001:2015 Quality Management System Certificate

Operating status

We focus on developing into a comprehensive large-scale construction industry, and gradually expand the business of construction, environmental protection, building materials, machinery and equipment import, and supplemented by private construction and land development, in order to give full play to financial planning, overall construction, design, maintenance, operation, investment, etc. Diversified business strength!

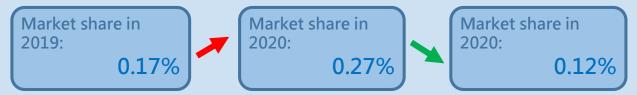
Market production and sales and supply and demand

- (1) Market analysis
- 1. The sales (provide) area of the company's main products (services):

Our main products are road engineering, bridge engineering, tunnel engineering, etc. The construction sites are located in all parts of the north, central and south. In recent years, in response to the government' s eastward policy, we have also actively participated in the eastern development plan, which will enable the company to There is no restriction on the bidding area, and the service area can be all over the province.

2. Market share in the past three years:

The consolidated turnover in 2021 is lower than that in 2020, mainly due to the recognition of revenue from the sale of land inventories by subsidiaries in 2020, so the market share in 2020 is also higher.



(2) The future supply and demand situation of the market:

In 2022, the government will continue to promote forward-looking infrastructure in order to activate the growth momentum of economic innovation, and promote the "six core strategic industries" on the basis of "five plus two" industrial innovation, so as to build Taiwan into an advanced semiconductor process, Asian high-end manufacturing, green Energy development and high-tech R&D centers, and build a complete supply chain, making Taiwan a key player in the global economy. And actively strive to join the regional economic integration, negotiate and sign bilateral economic and trade agreements; continue to promote the "New Southbound Policy", explore potential markets, and guide industrial layout to expand global business opportunities.

In 2022, the government's public construction projects totaled NT\$459.6 billion, a decrease of NT\$74.4 billion from the same basic budget of NT\$534 billion in 2021. Among them, the three sub-categories of "transportation and construction", "environmental resources" and "urban and regional development", which are the contractable categories of construction industry, are listed at NT\$233.7 billion, and the most important category of transportation construction is listed at NT\$144.1 billion Yuan.

In 2022, we will still focus on public works such as roads, rail transportation, bridges, tunnels and ports as the main tracking targets.

(3) Competitive niche:

Over the years, we have been selected as an excellent construction manufacturer by government units at all levels, and will have a competitive advantage in the promotion of the company's overall corporate image and the selection of the most favorable public projects. The company will continue to develop into a comprehensive large-scale construction industry in the future. In addition to the current major public projects, it will gradually expand its businesses in construction, environmental protection, building materials, machinery and equipment imports. The construction business contract goal is still mainly public projects, with private construction projects and land development as supplements, and actively participate in the island-wide transportation backbone restructuring plan, and actively seek the cooperation of good physical quality and good finance for public projects that are tendered by turnkey methods. Manufacturers participate together in order to give full play to the diversified business strengths of financial planning, overall construction, design, maintenance, operation, and investment.

Favorable factors

Influencing factors and measures

Favorable and influencing factors and measures of development vision

- The government continues to promote existing major economic and construction projects.
- The domestic economy gradually recovered and continued to grow.
- ◆ The government promulgated the "Government Procurement Law."
- The government actively handles the rewards of excellent construction companies, and im plements the incentive measures to be more competitive for the excellent large construction companies.
- In order to stabilize the domestic economy, promote the "Expansion of Domestic Demand Plan" and introduce the BOT model to develop major projects to stimulate private capital investment.
- *Since 1999, for new tenders for public projects of more than 50 million yuan, the manufactur er can receive 30% of the project advance payment after providing the same amount of guarantee.
- ◆ The government expands investment in public construction, boosts the economy, and im plements the "Love Taiwan 12 Construction Master Plan", giving priority to the promotion of 12 infrastructure projects.
- Entry into the WTO can open up overseas markets.

◆ Labor safety penalties are strict, and labor safety costs increase.

Response measures \rightarrow Strengthen labor safety education and training, strengthen labor safety concepts, implement an independent inspection system, reduce labor safety penalties and improve safety.

◆ The instability of bulk material prices for construction projects.

Countermeasures → Since bulk materials (such as sand, concrete, steel bars, earthwork, oil, etc.) account for a high proportion of the entire project cost, in order to reduce this risk, the projects undertaken by the company are still mainly public projects, mainly It is because after winning the bid, you can use the advance payment to contract with the manufacturer to supply materials, or the material adjustment can make up for the increased cost and expenditure, so as to reduce the adverse impact of the shortage of raw materials or the increase in prices.

◆ The people's minds have been vulnerable to resistance, affecting the delay of construction progress.

Countermeasures → Actively engage in close friendship and good-neighborliness, start with the establishment of a common living body, and reduce confrontation.

• Environmental protection awareness has increased, and environmental protection expenditures have increased.

Corresponding measures \rightarrow The company has passed the "ISO14001" international environmental management certification, through the implementation of the system, and cooperated with measures such as adding anti-pollution equipment, increasing environmental protection work manpower, and strengthening environmental protection education and training for employees.

• Construction regulations are not sound, and unfair clauses in formalized contracts still exist.

Corresponding measures → In addition to trying to coordinate with the owners, you can also apply to the Public Works Committee of the Executive Yuan for mediation or the Arbitration Association for arbitration.

• After joining the WTO, foreign manufacturers were able to bid independently, forming another competitive force.

Corresponding measures \rightarrow Committed to improving construction quality, highefficiency construction management capabilities, and high-level construction technology, in order to expand overseas markets.

Financial subsidy from the government in 2021: None.

GRI 102-45 · 201-1 **Financial Information**

In 2021, our individual revenue will be NT\$3.550 billion and the consolidated group revenue will be NT\$3.607 billion. The main project income is: the new construction of Tamjiang Bridge and its connecting road 5K+000~7K+035, C811Z Chaozhou Fangliao section civil construction and general mechanical and electrical engineering, Taipei Gangnan Wharf S07, S08 revetment and rear line embankment construction, C031 agency Taiwan Railway Nanping-Wangrong double-track civil engineering and tram line project, the emergency dredging project of the existing inlet bay of the Taichung Power Plant, the planned circulating water pumping machine room and the underdrain construction of the Taichung Power Plant's new gas generating unit, and the 212K+800 Taichung Line 9 ~214K+685 Papaya Creek Bridge Reconstruction Project.

Our main expenses are engineering costs and labor expenses.

(For details of financial information, please refer to the quarterly financial reports published by the Company on a regular basis).

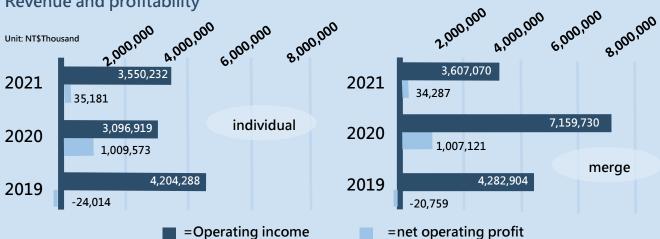
Achievement of important goals



Company website financial report announcement information

| Operational goals | 2021 goals | Actual profit in 2021 | reach √; unacommpol- ished X | Reason not reached | Action plan not reached |
|--|---------------------------|-----------------------|---------------------------------|--------------------|-------------------------|
| Operating net profit (individual financial re- port) | maintain positive profits | 35,181(thousand) | 1 | NA | NA |
| Operating Net Profit (Consolidated Financial Statements) | maintain positive profits | 34,287(thousand) | 1 | NA | NA |

Revenue and profitability



Executive focus and management performance

| Executive focus | Projected number of meetings in 2021 | Actual number of meetings in 2021 | reach√; unacommpol- ished x | Reason not reached | Action plan not reached |
|--|--------------------------------------|-----------------------------------|-----------------------------------|--|--|
| Monthly review meeting on cost control of construction in progress | 12 frequency | 10 frequency | х | 2021 June-July meeting sus- pended due to COVID-19 alert level 3 | Increase the use of video conferencing in the future |
| Auditing room listing and tracking matters | 100% | 100% | √ | NA | NA |

Report the market conditions of bulk materials (steel bars, steel plates, copper, etc.) weekly, report bulk material control tables every month, and hold monthly control meetings on the implementation of each site project and cost control to master costs.

The various management and control forms are indeed filled out, tracked by the audit office, and audit operations are carried out on a regular basis.

Dividend policy

The distribution of surplus is handled in accordance with the company's articles of association and relevant laws and regulations. If there is a surplus in the annual final accounts, the tax should be paid and the previous year's losses should be paid first, and 10% of the balance after the transfer of the capital reserve should be proposed as the statutory surplus reserve in accordance with Article 41 of the Securities Exchange Law. The balance of the special surplus reserve shall be allocated according to the company's articles of association and the resolutions of the shareholders meeting.

The dividend policy is formulated after considering our industrial environment, coordinating with financial planning, and before the company's sustainable operation and stable development, and the maximum protection of shareholders' rights.

Conditions of issuance

We are currently in the growth stage. With a number of major public projects underway, there is a strong demand for funds. In order to support the needs of corporate growth, the company's dividends are issued to meet the principle of future operation and development, and after comprehensive consideration of conditions such as a sound financial structure, maintaining stable dividends, and guaranteeing shareholders' reasonable remuneration, the board of directors drafts a surplus distribution proposal, and approves the proposal by shareholders. It will be issued after approval by the regular meeting and the competent authority.

Distribution ratio of cash dividends to stock dividends According to the provisions of the company's articles of association: if there is a surplus in the company's annual final accounts, the company shall first pay taxes to make up for the previous year's losses, and 10% of the statutory surplus reserve will be provided. If there is surplus plus the surplus at the beginning of the period, the board of directors After the proposal is submitted to the general meeting of shareholders for a resolution, the distribution of dividends to shareholders shall be distributed in two ways: stock dividends and cash dividends. The proportion of cash dividends shall not be less than 10% of the total shareholder dividends.

Remuneration of employees and directors

The amount or scope of compensation for employees, directors, and supervisors stated in the company's articles of association:

After deducting accumulated losses based on the profit of the year, if there is a balance, the company shall allocate 3% to 5% for employee remuneration, and directors' remuneration shall not exceed 3%.

In the current period, the estimated basis for employee dividends and the remuneration of directors and supervisors, the calculation basis for the number of shares allocated for stock dividends, and the accounting treatment if there is a difference between the actual allotted amount and the estimated amount:

The company's staff remuneration and directors' remuneration are estimated based on the current pre-tax net profit, after making up for previous losses, and considering relevant laws and regulations, articles of association, and past experience as appropriate estimates. If there is a difference between the actual allotment amount and the estimated amount, it will be treated according to the change in accounting estimates and recorded as the annual adjustment of the shareholders' meeting resolution.

The distribution of surplus in the past three years:

| year | 2019 | 2020 | 2021(Note) |
|----------------------------|------|---|--|
| Dividend distri- bution | 0 | The company's 2020 dividend distribution, after the board of directors approved the surplus distribution on May 11, 2021, the cash dividend for the surplus distribution (yuan/share): NT\$0.13, the total amount of cash (dividends) distributed by shareholders (yuan): New Taiwan dollars 58,178,564, surplus transfer and capital increase allotment (yuan/share): NT 1.00, total number of shares allotted by shareholders (shares): 44,752,742. | 0 (Considering that the sur- plus is too small, it is planned not to distribute dividends to shareholders) |
| Remuneration of employees | | | NT\$ 2,484,857 All |
| and directors | 0 | NT\$ 21,274,315 | NT\$ 1,242,428 |

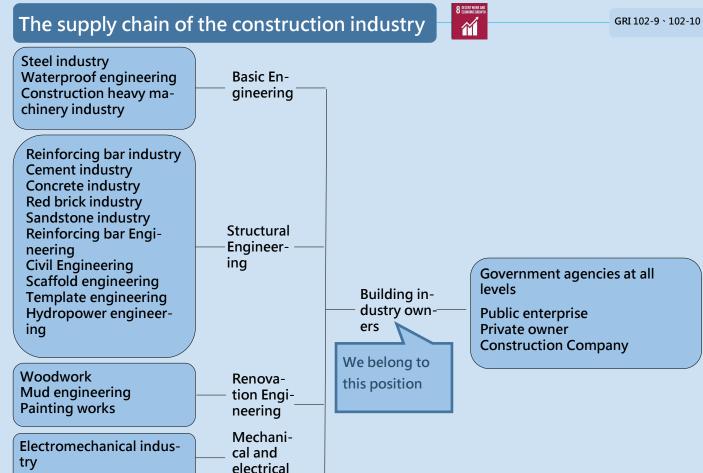
^{*}Note: The case will be reported at the general meeting of shareholders on June 29, 2022.

Supply chain management major concerns



GRI 102-9 · 102 -10 、308、414

Our supplier management strategy is to develop a sustainable supply chain from the four aspects of "coordination and cooperation", "environmental safety and health cooperation", "construction progress" and "engineering quality", with regular inspections, meeting exchanges, and education and training. Grow together with suppliers.



Supply chain operation process

Engineering consulting

Architect industry

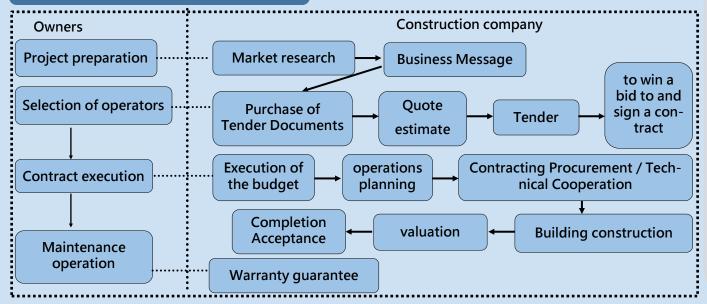
industry

engineer-

Engineer-

ing design

ing



Raw material supply status

Our construction engineering is based on the principle of "contracting labor and materials". All materials are purchased by ourselves. The main bulk building materials are supplied domestically, and some special materials are purchased from abroad. Since we have been standing in the market for more than 70 years, In addition to the national shortage of sand, gravel and earth and the increase in CNPC oil products, the upstream and downstream raw material supply chain is very stable. Even if there is a huge rise and fall in bulk building materials during construction, it is because of the purchase contract with the bulk material supplier The floating price adjustment mechanism should be able to control building materials and manufacturers, and effectively control the construction period, construction quality and building materials costs, so there is no shortage or interruption of supply.

Supplier/Partner Management

Corresponding SDGs:





GRI 308 \ 414

Achievement of important goals

| Target | 2021 goals | Actual achieve- ment in | reach √; unacommp olished X | Reason not reached | Action plan not reached |
|---|---|-------------------------------|-----------------------------------|---|---|
| Adopt domestic manufac- | 90% | 100% | √ | NA | NA |
| Qualification rate of suppli- er/partner evaluation (above 60 points) | 100% | 100% | √ | NA | NA |
| Supplier/partner evaluation score of 90 or more | 70% (In 2020, the score above 90 is 70.27%, so this year is the minimum target) | 66.15% | X | the previous year's evaluation, and the number of manufac- turers with more than 90 points this | Strengthen the coordination of various assessment items for manufacturers that have reached 80 points in the assessment to improve their performance. |
| Sign Occupational Safety and Environmental Protec- tion Receipt with New Sup- | 100% | 100% | √ | NA | NA |
| Environmental and Social Responsibility Letters Signed by Environmental | 100% | 100% | √ | NA | NA |
| Comply with the company's integrity management policy ratio | 100% | 100% | √ | NA | NA |

In the management of material suppliers, in addition to conducting market research and supplier credit investigation in accordance with the specifications, the purchasing unit shall log in the "Supplier Supplier Registration Card" for reference. And it is strictly stipulated that if the price of the same goods or services is higher than that of other manufacturers, delayed delivery or completion, poor quality of delivery, or other things that are enough to damage the company's rights and interests, the long-term cooperative relationship will be cancelled, and other qualified suppliers will be found. In the management of subcontractors, market surveys, manufacturers' credit investigations, etc. are conducted in accordance with regulations to obtain information, and they are qualified in accordance with the company's regulations in conjunction with relevant units. Subcontractors who have awarded contracts for a certain amount or more will be registered in the "Project Subcontractor Registration Card" and "Project Subcontractor List", and will be assessed according to the company's regulations, and unqualified subcontractors will be eliminated.

We regularly evaluate third-party manufacturers, and we have set up "Material Supplier Evaluation Data Sheet" and "Engineering Subcontractor Evaluation Data Sheet". The assessment items are as follows:

Material Supplier Assessment Matters

coordination: 10%

Delivery progress: 45%

Material quality: 45%

Project subcontractor assessment matters

coordination: 10%

Environmental safety and health

cooperation: 20%

Construction Schedule: 35%

Engineering quality: 35%

Based on the above percentages, companies with a manufacturer evaluation score below 60 (unqualified) will be eliminated according to the company's internal control system, and will undergo a new qualification review according to the contract issuing mechanism before issuing the contract.

In 2021, the company's supply chain has no negative impact on the environment and society.

Supplier/subcontractor labor human rights and practice evaluation

When evaluating and reviewing new suppliers/subcontractors, the industry and information engineering also attaches great importance to labor human rights, choosing ethical integrity, nonforced labor, good labor relations, and labor human rights material suppliers and project subcontracting Quotient.

Evaluation key points for the right of new material suppliers and project subcontractors

- 1. Suppliers/subcontractors shall abide by relevant labor laws and regulations, protect the legitimate rights and interests of internal employees, and respect internationally recognized basic labor human rights principles, such as: prohibiting child labor (no employment under the age of 16), eliminating various forms The forced labor shall not endanger the basic rights of labor.
- 2. Suppliers/subcontractors shall confirm that their employment policies are free of discrimination in terms of gender, race, age, marital and family status, and the implementation of remuneration, employment conditions, training and promotion opportunities are equal.
- 3. The human resources policy of the supplier/subcontractor shall respect the basic principles of labor human rights protection, and establish appropriate management methods and procedures.



4. Apply other revised human rights clauses and norms.



In terms of sustainable supply chain management, putting people first, attaching importance to labor human rights, assisting suppliers in enhancing green competitiveness, and creating sustainable business opportunities together have become our responsibilities. Therefore, suppliers/subcontractors of industry and information projects are not only partners. In addition to coordination, safety and health, construction progress and project quality, human rights and environmental protection mechanisms must also follow related social responsibilities.

Recognition guarantee of subcontractor/cooperator:







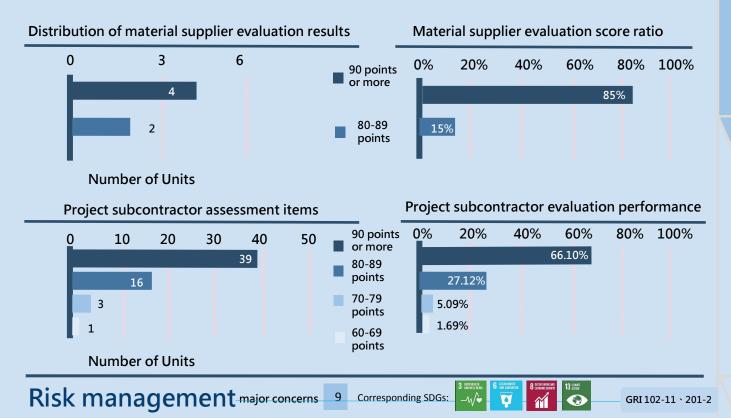


- Occupational Safety and Environmental Protection Recognition: In addition to screening the cooperating partners on safety, health and environmental protection when issuing the contract, the "Occupational Safety and Environmental Protection Recognition" and the "Environment and Safety Policy Statement" are also included in the contract when signing the contract. Ensure that safety and environmental protection are emphasized during the construction process.
- Environmental and Social Responsibility Recognition: Mainly conduct social human rights and other social responsibility-related inspections of cooperatives to ensure that cooperatives comply with laws and regulations and value corporate social responsibility.
- Integrity management policy: All cooperating parties shall cooperate with the company's integrity management policy for construction in the company's work area.

Evaluation results of material suppliers and engineering subcontractors

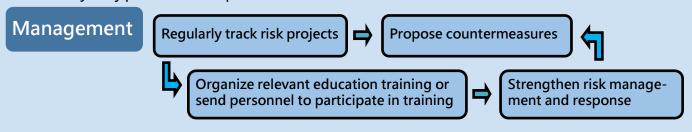
We conduct annual manufacturer evaluations at the end of each year. In 2021, there will be 65 material suppliers and engineering subcontractors to be evaluated (74 in 2020). Compared with 2020, there will be 9 fewer manufacturers in 2021, of which 7 are material suppliers and 2 are engineering subcontractors. The reason for the reduction is that the evaluation time for manufacturers is at the end of each year, and factories that leave the factory after the contract expires will not be included in the evaluation, but the evaluation data of previous years are all in electronic files. Save it in its entirety for future reference.

In 2021, there is one manufacturer whose evaluation score falls between 60-70 points. This year, the cooperation of the subcontractors of the project will be more strictly reviewed to ensure the overall construction quality.



The working environment of the construction industry is greatly affected by climate and uncertain factors. The terrain and the geological, hydrological environment, and traffic conditions of the work site have an impact on the construction industry's engineering costs, quality control and construction safety. We must evaluate many problems before construction. To determine the influence of factors, place bids based on production costs and competitive pressures, work is highly dangerous, and a large amount of manual investment increases management difficulties. Therefore, we pay special attention to risk management!

We have formulated the "Risk Management Policies and Procedures" to establish an overall risk management system. Our board of directors, audit committee, general manager, audit office, and risk management units jointly promote the implementation.



Risk management organization structure



Information

Room

For complete "Risk Management Policies and Procedures", risk control and other related content, please scan the QR Code Refer to our official website.



Main risks and control mechanisms

Safety hygiene

room









GRI 102-11

| Risk category | Risk content | Control mechanism | | |
|--|---|---|--|--|
| changes | | Monitor changes in the interest rate market, grasp capital status, and maintain good banking relationships. | | |
| ■ Exchange rate change risk | Exchange rate changes | Daily monitoring of foreign exchange market changes and information, and formulating hedging strategies. | | |
| ■ Climate change and environmental risks | Carbon emission manage- ment, reducing environmen- tal pollution and reducing | Establish energy management and site carbon footprint management mechanisms, establish environmental pollution prevention and waste | | |

Occupational safety risks

Work environment and employee safety

energy consumption

tion period.

Handle environmental safety and health functions and education and training, strengthen the integration of occupational safety and environmental protection management systems, implement contractor management, and improve occupational health management.

treatment mechanisms, and strengthen construction techniques to reduce energy consumption and construction schedules, so as to avoid climate change affecting the construc-

Raw material prices and supply chain risks

Raw material price fluctuations and supply interruptions Supplier management, inventory management, understanding of market conditions in advance through business information collection or market research, and raw material price risk management.

Information security risk

Information System and Confidential Information Protection

Continue to introduce advanced information security solutions, plan and build data protection mechanisms, strengthen the protection of external information services, and hold regular education and training.

Strategic and opera tional risks Strategic risk Operational goals achieved Regularly propose business undertaking assessment and risk analysis.

Manage annual policies and target achieve-

ment through budget seminars.

| Risk category | Risk content | Control mechanism |
|----------------------------|---|---|
| ■ Capital expenditure risk | Purchase and management of major machinery and equipment | Formulate and revise the "Property Manage ment Measures". Regular inspections in accordance with the property management measures. |
| | Punishment | The legal affairs of the general manager's office are responsible for legal risk management, and provide legal consultation and handling advice on matters such as internal systems, compliance with laws and regulations, disputes, contract disputes, investment and mergers and acquisitions, and intellectual property rights management. |
| | Leaking personal information | The company formulated the "Performance of the Notification Obligation and Consent Form of the Personal Data Protection Law" in April 2013 for colleagues to sign to protect and manage personal assets, and information, human re- sources, and legal affairs are responsible for rel- evant protective measures. |
| ■ legal risks | Employee misconduct | It has established "Integrity Management Code", "Integrity Management Code Operation and Behavior Guidelines", and "Ethical Conduct Code" to implement the values of integrity management and build a corporate culture of integrity to guide the behavior of the company's colleagues to comply with ethical standards and avoid involvement in violations of the law Behavior, and improve corporate governance. |
| | Transaction risk | Manage the signing status of various types of contracts of the company and control related risks through the contract system, and supervise and manage the production, use, and abolition of the company's seal through the seal management system to reduce the company's overall legal risk. The legal affairs of the general manager's office disseminates relevant legal information internally from time to time, and enhances and strengthens colleagues' awareness of legal risks, so that colleagues can comply with relevant laws and regulations when engaging in business activities and reduce transaction risks. |
| ■ Manage risk | Handling of personnel changes and labor- management relations | Strengthen labor-management communication channels to promote harmonious relations, strengthen personnel recruitment channels, perform business qualification review of employees, and manage, implement and supervise education and training, continue to improve written standards and respect the rights and interests of employees (parties). |
| ■ Corporate image risk | Negative image | In response to operational risks that may affect the company's image, a good crisis management response mechanism is usually established and possible incidents are simulated. The response system can be activated as soon as possible, and the spokesperson system will act as a unified external speech, or use a major information platform to clarify the truth. Information to maintain the company's image and communicate with all stakeholders. |

The financial impact of climate change



GRI 201-2

| ſ | 376.5 | | climate- | Potential Financial Impact | Chance | coping measures |
|-----|--|------------------------|--|--|---|--|
| Į | | | related risks | | | |
| ac- | ac- | Typhoon, flood | | Affect the work of employees (health, safety, absence from work). Affect the progress of the construction | Improve climate resilience. Improve emergency | Activate the natural disaster response mechanism, and conduct drills and |
| ı | tua | tre | | period. | response capability. | trainings at ordi- nary times. |
| | ris we ath er average temperature rise | | 9 . | The use of air-conditioning time increases, electricity consumption increases, and operating costs increase. | Strengthen energy con- servation and carbon reduction, achieve the goal of reducing electric- ity use, and save electrici- ty costs. | The office uses LED power-saving lamps, and the large-scale machinery and tools in the work area are stopped for one hour every day. |
| | tra nsi | Polici es an d Re | Net Zero Carbon Commitment | Purchase carbon-reducing equipment to increase operating costs | Reduce paper consumption, digitize documents, change and enhance management mode, and strengthen information security. | Set a net zero car- bon target. |
| 4 | tio ati on s | | Carbon Foot- print Inventory | Increase manpower and increase personnel costs. | More comprehensively grasp the overall carbon emissions of upstream and downstream. | Participate in relevant education and training of relevant talents. |
| | | tec hn olo gy | Innovative con- struction meth- od | New construction method reduces man- machine material cost and shortens con- struction period | Design and construction talent training, enhance the company's competitiveness. | Innovative proposal awards, talent train- ing programs. |

Executive focus and management performance

| Executive focus | | Estimated number of times in 2021 | Actual numbers in 2021 | reach√; unacommpo lished X | Reason not reached | Action plan not reached |
|--|---|--|---------------------------------------|----------------------------------|--------------------------|----------------------------|
| Self-checklist for disaster prevention during flood season | | According to the Central Meteoro- logical Bureau is- sued a typhoon warning or a special report of heavy rain or above, or the owner's request.11 times in total | 11 frequency | V | NA | NA |
| Disaster prevention drill | | At least once a year at each site | Each site is different, at least once | 1 | NA | NA |
| Greenhouse Gas Emission Statistics | | once a month | 12 frequency | V | NA | NA |
| Information System Upgrad | Information System Upgrade (Public Works System) | | 1 frequency | 1 | NA | NA |
| | Daily record of the mileage or construction hours of the | | 365 frequency | 1 | NA | NA |
| Carbon Inventory Opera- tion (Danjiang Bridge) | Daily record of the number of materials entering the site | 365 frequency | 365 frequency | ٧ | NA | NA |
| | Daily record of attendance data of construction workers | 365 frequency | 365 frequency | 4 | NA | NA |
| | Record the electricity and water consumption of office, dormitory and other | 12 frequency | 12 frequency | V | NA | NA |

Engineering technology improvement

How to guide the construction industry to the direction of automation, systematization, modularization, shortening the construction period, reducing manpower, and improving efficiency. At the same time, in order to improve management efficiency, how to digitize and informatize the construction industry site management is the future development The subject.

Currently listed as a future research plan, the statement is as follows:

| Item | category | Technical research project name |
|------|---------------------|--|
| 1 | management | Research on the practical application of BIM 4D and 5D measurement in construction engineering |
| 2 | management | Research on the Application of Bulk Material Management Module in Construction of Public Works System |
| 3 | design | Research on Construction Method of Steel Pipe Pile Cofferdam in Water |
| 4 | construction | Research on the Construction Method of Filling and Forming Platform Used in the Construction of Foundation Piles of Piers in Water |
| 5 | design | Research on using IP cement in concrete |
| 6 | design | Analysis of Optimizing the Number of Steel Formwork Sets of Bridge Pier Columns |
| 7 | construction | A Study on the Shipping and Offshore Hoisting Methods of Steel Bridge Segments |
| 8 | design | Research on Hot Dip Galvanizing Process of Galvanized Steel Bar |
| 9 | design | Research on the Construction Tower Crane of Danjiang Bridge |
| 10 | construction | Tamkang Bridge Water Steel Bridge |
| 11 | design+construction | Cable-stayed steel cables of Tamkang Bridge |

The technologies that have been successfully developed and used in engineering are as follows:

| 1110 10 | The technologies that have been successfully developed and used in engineering are as follows: | | | | |
|---------|--|--|--|--|--|
| Item | category | Technical research project name | | | |
| 1 | management | Research on the practical application of BIM in construction engineering | | | |
| 2 | design | Research on Anti-corrosion Construction Method of Spraying Polyurea Ethylene Concrete on Pier Column and Foundation of Tamkang Bridge | | | |
| 3 | design+construction | Tamkang Bridge Water Steel Bridge | | | |
| 4 | design+construction | Cable-stayed steel cables of Tamkang Bridge | | | |
| 5 | design+construction | Research on Climbing Formwork Method for Tower Column of Tamkang Bridge | | | |
| 6 | design+construction | Research on Binding Steel Bars in Tower Columns of Tamkang Bridge | | | |
| 7 | design+construction | Research on Self-balanced Load of Foundation Piles of Tamkang Bridge | | | |
| 8 | design+construction | Research on Concrete Temperature Control of Tamkang Bridge | | | |
| 9 | design+construction | Research on the Steel Structure Retaining Support System of the Cofferdam for the Tower Column Foundation of Tamkang Bridge | | | |
| 10 | design+construction | Research on Damping System of Tamkang Bridge | | | |
| 11 | design+construction | Research on Ball Support System of Tamkang Bridge | | | |
| 12 | design+construction | Research on the Elevator in the Construction of Tamkang Bridge | | | |
| 13 | design+construction | Research on Transportation and Hoisting of Steel Bridge Segments of Tamkang Bridge | | | |
| 14 | design+construction | 1,200T steel bridge completed the side thrusting study within 12 hours | | | |

Integrity, transparency and legal compliance

GRI 102-16 · 102-17

We conduct business activities in a fair and honest manner. Before doing business, we consider the legitimacy and credibility of business partners, avoid dealing with people with records of dishonest behavior, and incorporate our integrity management policy when signing contracts with third-party vendors. Establish regulations related to integrity. Our directors uphold a high degree of self-discipline. When discussing and voting on the proposals listed by the board of directors, they should be avoided when discussing and voting, and shall not exercise their voting rights on behalf of other directors.

In terms of preventing insider trading, we have submitted the "Inquiry Letter for Shareholding Changes of Company Insiders" for compliance when directors, managers and other insiders took office. Please inform us of the changes in shareholding before the 5th of each month. Avoid violations or insider trading. In addition, the company has also submitted the "Manual for Propagating Regulations for Directors and Supervisors of Listed Companies" compiled by the Taiwan Stock Exchange when the directors took office. "Securities Market Regulatory Matters to be Noted by Listed Companies and Their Directors, Supervisors, and Major Shareholders" and "Independent Directors Regulations Promotion Manual" to assist directors in understanding relevant securities trading laws and regulations and listing rules and other relevant filings Provisions and legal responsibilities of matters.

Integrity management

GRI 102-17 · 205 · 206

There are basic codes of conduct that should be followed according to status Based on integrity management, in order to ensure that our daily operations are in line with corporate ethics, we have established basic standards of conduct for directors, managers, and general employees, including the "Code of Practice for Corporate Governance", "Code of Integrity Management", and "Standards and norms such as Integrity Management Operating Procedures and Behavior Guidelines, "Code of Ethical Conduct" and "Code of Conduct for Employees", and earnestly comply with the law and anti-corruption.

Education training and contract norms In order to implement the integrity management, we publicize the company's integrity management policy during the education and training of new personnel. Before cooperating with third-party manufacturers, all assessments including the integrity of the third-party suppliers are firstly evaluated, and the company's integrity management policy is included in the contract when signing the contract, and relevant regulations on integrity are formulated.

On November 11, 2021, the integrity management education and training will be held. The participants include directors/independent directors and company managers. The total class is 2 hours. The number of participants in this class is 14. The course handouts are also published on the company's intranet EIP for all employees to download and refer to, so as to achieve the purpose of education and publicity for all employees.

Set up reporting channels We have established the "Reporting Measures for Cases of Illegal and Immoral or Dishonest Behavior" and have reporting channels. There is also a contact window for various stakeholders' concerns in the stakeholder area, and a designated person is designated to be responsible. For information on business integrity, please refer to pages P47-49 of the company's annual report, and the investor zone on the company's website - company rules.

(Investor zone on our website - QR Code for company regulations)

anti-corruption

The company has established "risk assessment and preventive measures for dishonest behavior", and conducts self-assessment work for each unit every year. In 2021, the Company and its subsidiaries will conduct 100% corruption risk assessment, and no corruption incident has occurred.

Anticompetitive, Antitrust and Monopolistic Conduct

The company supports antitrust conduct and complies with antitrust laws.

In 2021, the Company has not been involved in any litigation related to anti-competitive behavior and anti-trust and monopoly regulations.

Implement information disclosure

In terms of information disclosure, we follow the principles of real-time, openness and transparency, so that investors can immediately grasp the company's information. In addition to explaining the operating status and financial figures at the annual shareholders' meeting, the issues approved by the board of directors are also published on the company's website. In addition to setting up an "Investor Zone" on the company's website to disclose financial and business information such as revenue and major information, there is also a contact window, so that investors can contact our spokesperson by telephone, fax, or email. Get in touch to solve investor problems and needs instantly. At the same time, the public information observatory will regularly and irregularly disclose information in accordance with the norms.

In the 6th Corporate Governance Evaluation in 2019, the Securities and Exchange Commission announced that the company scored 90.36 points, ranking in the top 20% of all listed companies evaluated.

In the 7th Corporate Governance Evaluation in 2020, the Securities and Foundation announced that the company scored 89.74 points, ranking in the top 20% of all evaluated listed companies.

In the 8th Corporate Governance Evaluation in 2021, the Securities and Exchange Commission announced that the company's score was 88.39 points, and its score was 21-35% of all evaluated listed companies.

The results of the 8th evaluation in 2021 have declined compared with the previous two years, mainly because some of the previously available scoring indicators have been deleted, and after the re-election of directors last year, the number of concurrent directors and employees has increased, exceeding 1/3 of the seats, so this scoring indicator cannot be scored.

Strengthening priorities and measures:

The meeting time of the board of directors and the time of issuing the financial report are expected to be completed seven days before the deadline for reporting the financial report in order to obtain points.

Regulatory compliance

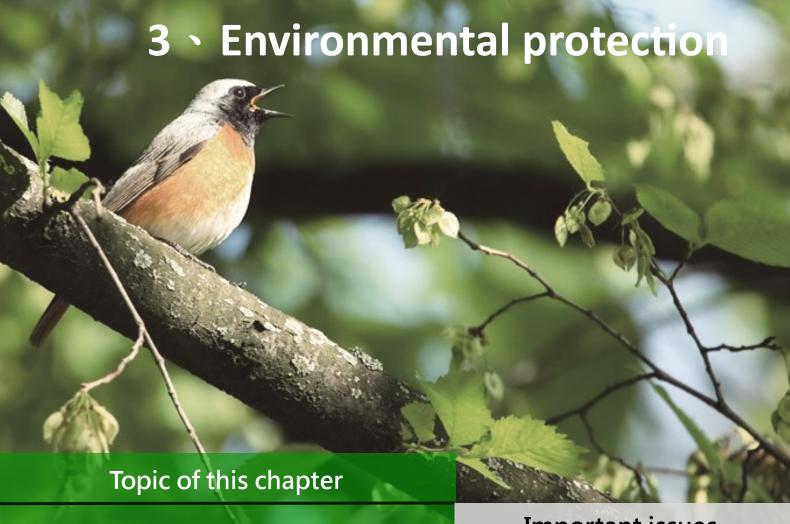
GRI 102-16

Our general manager's office has dedicated legal personnel to provide legal advice and assistance for each department, and the company and employees of each department are required to abide by the relevant laws and regulations in business. We send staff to receive education and training on the latest laws and regulations every year, obtain the amendments to the latest laws and regulations related to business in real time, and update the company's internal operating standards to ensure compliance with the laws.

2021 Negative Message or Incident Response

In 2021, there will be no negative news in the industry and information technology, only the violation of environmental protection and labor safety regulations will be punished, which are disclosed as follows:

| | Various regulations | Violations in 2021 | Violation of legal provi- sions | Penalty Amount (NTD) | Our Response (Management Measures) | |
|---------------------------------------|--|--|--|----------------------|--|--|
| (G) Govern- | Company law related statutes | 0 | NA | 0 | NA | |
| ance | Securities Exchange Act (eg insider trading) | 0 | NA | 0 | NA | |
| | Information reporting procedures | 0 | NA | 0 | NA | |
| (E) Environ- mental friendly | Violation of Environ- mental Regulations - Air Pollution Law | 1 | Article 23-2 of the Air Pollution Control Act Articles 7, 8 and 10 of the Measures for the Administration of Air Pollution Prevention and Control Facilities in Construction Projects the regulations. | 20,000 | Strengthen the education and training of security personnel, strengthen construction site inspection operations, and focus on the cleaning of driving paths, proper installation of dust nets, and storage of waste to comply with relevant regulations to avoid environmental pollution problems. | |
| | Human rights and employee rights | 0 | NA | 0 | NA | |
| | | Tamkang-1 (Cooperator) | | 120,000 | | |
| (S) | | C811Z-1 (Cooperator) | Paragraph 1 of Article 6 | 120,000 | Strengthen the safety education and training of construction personnel on | |
| society | Occupational Safety and Health Act | Papaya Creek-1 (Industry, Infor- mation, Coopera- tion) | and Paragraph 2 of Article 43 of the Occupational Safety and Health Law. | 60,000 | site. In addition to the employees of the company, the safety and security work of the joint venture is also strictly supervised to avoid the occurrence of hazards. | |
| | | Coal Bunker-1 (Industry and Infor- mation) | | 50,000 | | |



Management policy P57

Regulatory compliance P59

Energy management P60

Water resource management P63

Pollution prevention P64

Important issues

- Environmental protection (including pollution prevention and control),
- 10 Energy Management

Highlights in this chapter

By 2021, the cumulative carbon reduction of industry and information technology will reach 202.63%

| | Greenhouse Gas Emission Reduction Information | | | | | | | |
|-----------|---|--|-------------------------------------|---------------------------------------|-------------------------------------|----------------------------------|------------------------------------|--|
| project | Greenhouse Gas Emissions (CO2e) Scope 1 + Scope 2 | Cumulative carbon reduc- tion (KG) | Carbon reduction rate % compared to | Cumulative carbon re- duction % | short- term goals achieved | Mid- term goal achieved | long- term goals achieved | |
| 2021 | 751,643 | 6,554,758 | 76.76 | 202.63 | 1 | 1 | 1 | |
| 2020 | 512,009 | 4,071,498 | 84.17 | 125.89 | 1 | 1 | 1 | |
| 2019 | 1,886,299 | 1,348,604 | 41.69 | 41.69 | 1 | 1 | 1 | |
| 2018(base | 3,234,903 | | | | | | | |

Management policy

103-1 \ 103-2 \ 103-3

| Major topics of Envi ronmental protection (in order of im- portance) | | Management methods and effective eval uation mechanism | | |
|---|---|---|--|--|
| Environmental protection (including pollution prevention and control), (P64-73) | Friendly environment to avoid environmental damage caused by project construction. | Establish an environmental protection education and training mechanism and a risk control and evaluation mechanism, implement an internal control system for environmental safety and health, and implement internal audits. Use innovative construction methods to reduce the impact on the environment and im- | | |
| Energy Management (P60-63) | Achieve energy saving and carbon reduction, protect the earth, and effectively save the company's expenses. | Establish energy-saving measures, set energy-saving plans and targets (short-range, medium-range, and long-range), and keep track of progress and benefits. Regularly review laws and regulations, establish internal control and internal audit systems to ensure that the construction process | | |
| short-term goals ach | eved 2022 Mid-term goal achieved | 2030 long-term goals achieved 2050 year | | |
| 2% carbon reduction | • 30% cumulative carbon reducti | , | | |
| Environmental fines not NT\$100,000 in total throyear Environmental | oughout the NT\$50,000 in total throughout | | | |

We passed the "ISO 14001" international environmental management system certification in 1999.

The ISO14001 environmental management system mainly regulates the production or service process of products, reduces the impact on the environment, takes into account the needs of various stakeholders related to the environment, and meets the needs of the society in the evolution of environmental protection, and avoids the impact of project implementation on the ecological environment. The impact. The internal company also continues to promote the concept of environmental protection to employees, so as to make environmental protection not only a concept, but also

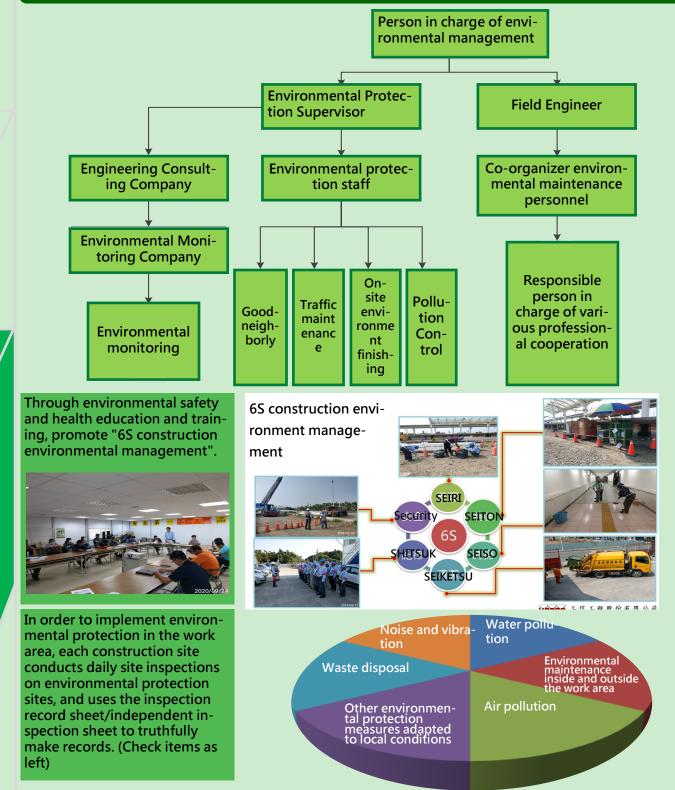
It can be a spontaneous and introspective action.

We are committed to:

- (1) Comply with government environmental protection laws and regulations.
- (2) Cooperate with the owner's environmental protection requirements.
- (3) Strengthen various monitoring measures.
- (4) Continue to improve performance.

In the early stages of construction, each of our construction sites has formulated environmental protection plans, adapted to local conditions, and formulated environmental protection plans in accordance with relevant laws and regulations (water pollution prevention, air pollution prevention, noise and vibration prevention, waste and soil resource management, etc.) The management and execution plan shall serve as the basis for the implementation of environmental protection work in the future.

Construction site environmental protection organization and management



Environmental complaint mechanism

The company has set up a special area for interested parties on the official website (http://www.kseco.com.tw//tc/index.aspx). The complaint mechanism provided can be visited by phone, fax, e-mail, letter, or in person. Or the company's construction sites, etc. to appeal. There are 0 complaints about environmental issues in 2021.



Regulatory compliance

oitor the

In construction projects, in order to improve environmental protection, we need to monitor the environment and comply with relevant environmental protection laws and regulations to achieve the goal of green operation and pollution prevention.

2020 Environmental Protection Regulations Compliance

Number of large fines imposed for violation of environmental protection laws and regulations

Number of general fines imposed for violating waste disposal regulations

0

| Nearly three years | 2018 | 2019 | 2020 |
|---|--------|--------|--------|
| Total number of violations of environ-mental protection law | 0 | 5 | 5 |
| Total number of violations of air pollution law | 0 | 0 | 0 |
| Subtotal | 0 | 5 | 5 |
| total fine | 30,000 | 36,000 | 20,000 |

We have been making continuous efforts for environmental protection. In addition to using low-noise equipment to perform work and laying related equipment to improve road pollution, the construction site has also been cleaned to maintain a clean environment, and sprinkled water, covered dust nets, etc. Measures to prevent air pollution are effective. However, in 2019 and 2020, due to improper disposal of construction waste, five small fines were issued each, and the total fines were NT\$30,000 in 2019 and NT\$36,000 in 2020. In 2021, we actively urge on-site personnel to check various safety and health measures to ensure that various construction environmental managements are actually implemented. However, a construction site was still issued a fine of NT\$20,000 for violating the Air Pollution Law. The reasons and improvement measures are as follows:

Reason for the penalty

Improvements

2021

The construction site of the Danjiang Bridge violated Article 23-2 of the Air Pollution Control Act and Articles 7, 8 and 10 of the Regulations on the Administration of Air Pollution Control Facilities in Construction Projects.

The reasons for the penalty are briefly described as follows:

Material stacking: measures such as covering dustproof cloths and dust-proof nets are not adopted in accordance with regulations, vehicle path: the vehicle path from the construction site to the main road, no preventive measures are taken, site exit: no car wash is provided at the entrance and exit of the construction site equipment. Supervise the on-site security personnel to inspect the coverage of the dust net in the work area every day, check whether the preventive measures for the traffic path are properly set, and check the disposal of waste in the work area, so as to comply with the regulations.

The car wash equipment at the entrance and exit of the construction site is indeed set up.

Supervise on-site personnel to manage the amount of construction waste, so as not to be penalized for causing more than the number of approved plans.



GRI 302

High electricity and high oil prices have forced Taiwan to move towards a low-carbon society. Based on the concept of sustainable operation, we always attach importance to environmental protection, energy saving and carbon reduction measures, and actively implement energy saving in the work area. We promote water saving and power saving in the office on weekdays. For example, the office building adopts watersaving faucets, air-conditioning temperature control, and rest. Turn off the lights at time to save electricity and energy consumption. In conjunction with the sorting and recycling of resources, it is also implemented that leave, overtime, business trips, commuting and other attendance conditions are all electronic, reducing paper waste, and making everyone a master of energy saving and carbon reduction.

Energy Management Organization and Policy

| Energy Inspection Organization | | | | |
|--------------------------------|---|--|--|--|
| category | Number of people Actual annual work content | | | |
| | 1 person in charge | Set energy-saving goals | | |
| manager | 1 energy manager | Set energy-saving goals and draw up energy-saving plans | | |
| The person who pushes the job | 1 person | Formulate energy-saving plans, promote, evaluate and manage | | |
| Executor | 1 person | Carry out energy saving plan, find problems and report to them | | |

The company's energy management policy and current promotion situation:

- 1. Set management goals for energy usage or energy costs.
- 2. Confirm that the company complies with the relevant provisions of the current energy management regulations.
- 3. Plan to promote the setting of energy performance indicators and review changes in energy performance.
- 4. Support priority purchase of products that meet energy conservation standards.
- Planning to promote senior executives to meet regularly to review energy usage.
- 6. The plan promotes the requirement for suppliers to provide energy efficiency specifications for the use of energy equipment in the procurement specifications.
- 7. Use energy equipment to replace the old with the new process, preferentially select highefficiency equipment.
- 8. The plan promotes the preparation of a fixed budget and is responsible for updating or maintaining energy-using equipment.

Energy saving and carbon reduction goals

We take 2018 as the base year. Since 2018, we have set a single site energy saving target for energy conservation management and control, and expanded it to all construction sites that have been contracted for two years. Water reduction to reduce the amount of indirect greenhouse gas emissions.

| short-term goals achieved | 2022 Mid-term goal achieved 2030 | long-term goals achieved 2050 |
|----------------------------|----------------------------------|----------------------------------|
| 2% reduction per year from | 30% cumulative carbon reduction | Annual carbon reduction not 2018 |
| as the base year | by 2030 Achieved in 2019 | less than 3% of the base year |
| | | Towards net zero carbon emis |
| | 60 | sions |

2021 Action Plan for Energy Conservation and Carbon Reduction



GRI 301-3 \\
302-4 \cdot 302-5

Implementation area: Headquarters and contracted construction sites (including: Tamjiang Bridge, Taipei Port, Nanzhou, Fenglin, Ji'an, Taichung Power Plant, Dataan Power Plant, a total of seven construction sites)

Energy saving measures

Common measures

Good

site ac-

tion plan

The head office and various construction offices (stations) implement electronic leave, overtime, business trips, commuting and other attendance conditions to reduce paper usage.

Turn off the lights during breaks to save electricity and energy consumption and control the temperature of the air-conditioning.

Single-sided paper recycling, use of LED energy-saving lamps and water-saving faucets.

Reuse of old PC pillows:

The platform length of Fangliao Station No. 0 was extended to meet the needs of Taiwan Railways. In this case, scrapped PC pillows were used to replace part of the concrete, which could reduce the construction time and the amount of concrete used.

Nanzhou

Reuse of old seats:

The representative of Fangliao Station (Lianwu Seat) will be reserved in the waiting room and platform, and the seats on the platforms of Zhen'an Station and Fangliao Station will be reserved in the waiting room and platform.

Energy photoelectric related energy saving benefits:

The construction traffic maintenance warning lights at night and the fence warning lights in the construction area adopt the solar power storage type.

The night lighting and construction equipment lighting of the Beishixi Steel Bridge Side Push are all LED lamps.

Nanzhou and Danjiang Bridges

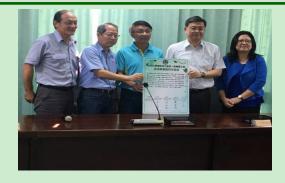
Carbon footprint inventory Daily record of mileage or construction hours of construction equipment

Daily record of the number of materials entering the site and the number of use

Daily record of attendance data of construction workers

Record the electricity and water consumption of office, dormitory and other premises every month





Status of Achievement of Important Targets - Greenhouse Gas Emissions

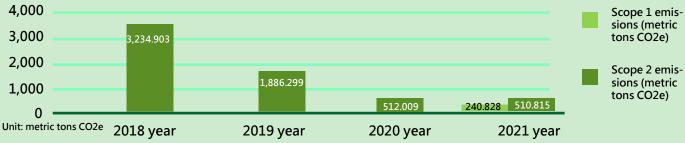
GRI 305

The company's main energy use is purchased electricity, diesel and gasoline. Greenhouse gas emissions can be divided into direct emissions (Scope 1) and indirect energy emissions from purchased electricity (Scope 2). There is no internal energy.

The scope of greenhouse gas emission statistics includes the electricity used by the head office and each contracted construction site (Scope 2), and will be added to the statistics of self-owned public works vehicles, diesel and gasoline (Scope 1) of self-owned machinery in 2021. Currently, only one contracted construction site has complete data on Category 3, so Category 3 will not be disclosed for the time being.

In 2021, the company has no ozone-destroying substances (ODS), nitrogen oxides (NOx), sulfur oxides (SOx), and other major gas emissions.

| | Category 1 (gasoline, diesel) | | Category 2 (Taipov | Category 1 + Category 2 | |
|------------------|---|--|--|--|--|
| Year / Region | total usage (liter) | Greenhouse gas emis- sions (metric tons CO2e) | Total electricity con- sumption (kWh) | Greenhouse gas emissions (metric tons CO2e) | emission of greenhouse gases (metric tons CO2e) |
| 2021 | 93,083.52 | 240.828 | 1,017,559 | 510.815 | 751.643 |
| 2020 | (no statistics) | (no statistics) | 1,019,938 | 512.009 | 512.009 |
| 2019 | (no statistics) | (no statistics) | 3,705.891 | 1,886.299 | 1,886.299 |
| 2018 (base year) | (no statistics) | (no statistics) | 6,069,237 | 3,234.903 | 3,234.903 |
| Remark | (no statistics) (no statistics) 6,069,237 3,234.903 3,234.903 The above data comes from the statistics of the company's refueling bill and Taipower electricity bill. Calculation: Carbon emission coefficient of electricity in 2018 = 0.533 (kg CO2e/kWh), carbon emission coefficient of electricity in 2019 = 0.509 (kg CO2e/kWh) Carbon emission coefficient of electricity in 2020 = 0.502 (kg CO2e/kWh), carbon emission coefficient of electricity in 2021 = 0.502 (kg CO2e/kWh) Gasoline carbon emission factor = about 2.24 kilograms of CO2 per liter of gasoline Diesel carbon emission factor = about 2.70 kg of CO2 per liter of diesel *Calculation method Source: Energy Bureau, Ministry of Economic Affairs *The carbon emission coefficient has not been announced in 2021, so the 2020 coefficient is used to calculate. *All statistics exclude subsidiaries. Convert kilograms to metric tons for all greenhouse gas calculation units (1 metric ton = 1000 kilograms) | | | | |



| | Greenhouse Gas Emission Reduction Information | | | | | | |
|------------------|---|----------------------------------|-------|-------------------------------|-------------------------------------|------------------------------|------------------------------------|
| Project/Year | Greenhouse Gas Emissions (CO2e) Scope 1 + Scope 2 (metric tons) | Cumulative car- bon reduction | | Cumulative carbon reduction % | short- term goals achieved | Mid-term goal achieved | long- term goals achieved |
| 2021 | 751.643 | 6,554.758 | 76.76 | 202.63 | 1 | 1 | 4 |
| 2020 | 512.009 | 4,071.498 | 84.17 | 125.89 | 1 | 1 | √ |
| 2019 | 1,886.299 | 1,348.604 | 41.69 | 41.69 | 1 | 1 | 1 |
| 2018 (base year) | 3,234.903 | | | | | | |

Greenhouse Gas Emission Intensity

Greenhouse Gas Emission Intensity

total greenhouse gas emissions
 Number of employees at the end of the year

*Due to the addition of Scope 1 statistics in 2021, total GHG emissions will increase compared to 2020.

| Energy emission intensity (metric tons CO2e/person) | | | | | |
|--|-----------|-----------|---------|---------|--|
| Project/ Year | 2018 | 2019 | 2020 | 2021 | |
| total energy emissions (metric tons CO2e) | 3,234.903 | 1,886.299 | 512.009 | 751.643 | |
| number of workers | 560 | 401 | 261 | 297 | |
| Greenhouse Gas Emission Intensity(metric tons CO2e / person) | 5.78 | 4.70 | 1.96 | 2.53 | |

Water resource management

GRI 303

In recent years, the problem of water shortage is often heard, so water resource management has also become one of the topics we attach importance to.

All the water used by the company comes from the waterworks, and the water used is discharged to the general sewage sewers, and the drainage volume is equal to the water consumption.

The scope of statistics includes the head office and all contracted construction sites, but excludes subsidiaries.

| | Water consumption over the years (M³) | | | | | | |
|---------------------------------------|---------------------------------------|---|----------------------------------|----------------------------|--|--|--|
| Project/ Year | 2018 | 2019 | 2020 | 2021 | | | |
| otal water consump- tion (M³) | 70,631 | 45,955 | 27,475 | 23,235 | | | |
| Annual increase rate of water use (%) | | -34.94% | -40.21% | -15.43% | | | |
| Number of employ- ees (person) | 560 | 401 | 261 | 297 | | | |
| Water intensity (M 3/ person) | 126.13 | 114.60 | 105.27 | 78.23 | | | |
| | | has been extended to all cor water consumption in that y | nstruction sites since 2018, 201 | L8 is used as the base yea | | | |



| | Total Water Consumption Reduction Information | | | | | | |
|------------------|---|---------------------------|--|----------------|-------------------------------------|------------------------------|------------------------------------|
| Project/ Year | Total water consumption (M³) | Cumulative reduction (M³) | Decrease rate % of the current year compared with the base year | Cumulative re- | short- term goals achieved | Mid-term goal achieved | long- term goals achieved |
| 2021 | 23,235 | 115,228 | 67.10 | 163.14 | 1 | √ | 1 |
| 2020 | 27,475 | 67,832 | 61.10 | 96.04 | 1 | √ | 1 |
| 2019 | 45,955 | 24,676 | 34.94 | 34.94 | 1 | √ | 1 |
| 2018 (base year) | 70,631 | | | | | | |

Pollution prevention -major concerns 4 -Corresponding SDGs:-



GRI 304 · 306

In 2021, we will spend a total of NT\$4,023,130 in environmental protection expenses, including environmental monitoring, pollution control equipment, waste removal and disposal expenses, etc.

At each construction site, we will fill in the environmental protection construction site inspection record form every day, and carry out inspections on noise, vibration, air pollution, water pollution, and environmental maintenance inside and outside the construction site, so as to do a good job in self-management of environmental protection.

Environmental monitoring

In order to maintain the environment of the work area and implement environmental protection, the company regularly implements environmental monitoring. The projects are as follows:

| Environmental monitoring | | | |
|------------------------------------|---|--|--|
| category | project | | |
| Discharge water quality monitoring | Site sewage discharge standard | | |
| Discharge water quality monitoring | Domestic wastewater discharge standard | | |
| Construction noise monitoring | Construction noise control standards | | |
| Construction vibration monitoring | Construction vibration monitoring, unit: dB | | |
| Air quality monitoring | Establish air quality control standards | | |

Executive focus and management performance

In terms of environmental monitoring, each of our construction sites is checked with an independent checklist, and a construction checklist is presented to the construction supervision unit and sent to the owner for inspection.





Environmental Monitoring-Water Pollution Prevention and Control

We have different pollution prevention actions according to construction site sewage and domestic wastewater, and have monitoring projects for water quality. In 2021, we have not been punished for water pollution.

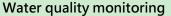


Sea water quality monitoring



Water quality test report







Adopt a qualified testing organization

行政院環境保護署

(MIE 1853) 表記: 本学表生成功的分析—表验法(MIE 1867) 表記: 本学表生成功的分析—表验法(MIE 1867) 表記: 本学表生成功的分析。他知识人员(MIE 1868) (MIE 1874)
71 以ルルルーー 環境檢驗測定機構許可證 副頁 環帯環僚中第115億

Runoff ditches, grit chambers, fences and anti-overflow seats shall be set up on the perimeter of the construction site according to the approved plan to prevent the outflow of sewage in the construction area.





Environmental Monitoring - Construction Noise and Vibration Monitoring











The equipment used in the work area adopts low noise and low emission standards.

Environmental Monitoring - Air Pollution Control

According to the different needs of each project, we implement different air pollution control measures. In addition to the basic work area vehicle path washing and watering, the laying of dust nets, and the setting of car wash stations, we also conduct air quality monitoring.



Washing and spraying water on the vehicle path in the work area



Work area car wash settings



Dust net laying





Air quality monitoring adopts professional and qualified manufacturers

Waste pollution control



A staff lounge is set up in the work area for rest and dining. Garbage can be effectively and centrally disposed of to avoid random disposal.



Garbage storage equipment and garbage sorting at the construction site



The waste is handed over to a governmentapproved and licensed waste removal agency for removal and processing.



Set up makeshift toilets and clean them regularly.



The cleanliness, orderliness and hygiene of the construction site shall comply with regulations, and regular disinfection shall be carried out to ensure environmental hygiene.

Ecological Conservation - Terrestrial





GRI 304-1 · 304-2

Our engineering activities focus on environmental protection and ecological conservation, and have no adverse impact on biodiversity.

For construction sites with conservation animals and plants, we regularly conduct conservation publicity or education training.

Ecological protection control measures:

- (1)Regularly carry out conservation publicity for construction workers, include ing the "National Park Law", "Forest Law", "Wild Animal Conservation Law" and other relevant laws and regulations, as well as various conservation measures and mitigation measures formulated in this project.
- (2)Strengthen the life management of construction personnel and reduce hu man interference to the environment.
 - A.Set up fences, control points, or set up camera monitoring to strengthen the control of construction workers.
 - B.Restrict relevant construction personnel from entering the surrounding forests when it is not necessary, and set up signs on the construction route and around the construction area to persuade them to reduce the chance of vegetation being trampled or climbed.
 - C.It is forbidden for construction personnel to bring or keep pets such as cats and dogs in the construction area to prevent pets from causing dam age to wild animals.
 - D.Activities related to hunting and harassment of animals are strictly pro hibited.

The electrification project of Nanhui Railway, C811Z Chaozhou Fangliao section civil works and general mechanical and electrical works

For the planting design around Zhen'an Station, native plants with bird-attracting functions, such as ficus ficus, Erythrina japonica, and neem, are selected.



Around Zhen'an Station

2021/09/16





Ficus

Whenever the ficus is ripe, it is the time when many birds are excited, because its fruit is a delicacy for birds.

It is generally planted for public offices and schools in various townships and cities, as street trees, green shades in parks and green trees in schools.

Neem

The fruit is poisonous, do not eat arbitrarily, but it is the favorite of many wild birds.





C031 Acting for Taiwan Railway Nanping to Wanrong Double Track Civil Engineering and Tram Line Project

C031 Standard Environmental Monitoring Scope: The double-track project between Fenglin Tunnel and Wanlixi Bridge and within 500 meters of the surrounding area, a total of 7 rare and rare second-level conservation species have been found, and there are also third-level conservation species that should be conserved 3 Species: Taiwan macaque, white-nosed heart, red-tailed shrike. The seven precious and rare secondary conservation species are as follows:



Among the seven second-class conservation species, Aconitum is widely distributed in various environments in the work area; Ring-necked Pheasant is a resident bird; Kestrel and Red-tailed Shrike are winter migratory birds, and the resident bird Black-winged kite prefers to live in the open environment. The remaining species are found in secondary forest environments and their edges.

We have mastered their activity areas, carried out environmental monitoring, ensured the quality of the environment, and done a good job of "conservation and publicity" to avoid any impact on the ecological environment.

Reconstruction Project of Papaya Creek Bridge 212K+800~214K+685 on Line 9 of Taiwan

The work area regularly conducts routine ecological inspections, implements ecological conservation measures and concerns species, so as to implement various ecological conservation measures.

· 练促有好站自主给告表(承增虧商庫寫)



| 工程名称 | 台 9 核 212K+800-214K+685 木瓜溪橋改建工 | 程 | | | | | |
|-------------|---|-----------------------------------|------|--|--|--|--|
| 承援廠商 | 工信工程股份有限公司 | | | | | | |
| 工程位置 | 台9旅212K+800~214K+685 檢查日期 民國111年02月27日 | | | | | | |
| 检查结果 | ○檢查合格 ×有缺失需改正 /無此檢查項目 | | | | | | |
| 检查项目 | 檢查標準 | 檢查情形 | 檢查結果 | | | | |
| | [迴避]計畫路線兩側線掛及水黃度等行道 樹,共計5採保留, | 林施证本 | D | | | | |
| 保留樹木 | 图: 共訂 3 依核國: 這遊員 計畫 香線 沿 線 共 記 終 有 臺灣 弄 楠 (VU)9 標、備 礦 藤 遙松(CR)1 課 及 棒樹 3 線, 共 中 臺 灣 清 城 反 縣 成 海 城 區 沃 縣 成 海 城 海 、 後 成 區 區 區 區 低 是 及 城 鄉 東 東 本 入 義 成 。 但 為 G 國 區 图 香 縣 任 及 城 鄉 款 豐 , 故 宁 以 頌 留 , 而 棒樹 之 樹 短 偏 廣 園 臣 | 计能证本 | 0 | | | | |
| 保留森林 | 級採留。 [迴迎]計畫總線沿線記錄有次生林 1 處,為 壽近區放野生生物亦棲息之環境,施工期間 禁止工程人員及機具進入破環或干擾。 | | D | | | | |
| 樹木移植 | [減報]計畫路線內掉樹、風鈴木及水黃度共 16 標形植至 212K+800-965 棉帶內,移植作 農皆依工程會規範之樹木移植作葉流程執 行。 | 部科柜 | 0 | | | | |
| 維持常流水 | | 用在1.85年,每小 该设备南端内岛 小说。 | 0 | | | | |
| 水質維護 | [減輕]為避免工程於河床關挖造成水流汙 滴,影響水瓜減下游水域生物活動,故於工 医下游處設置沉砂池或靜水池。 | | 0 | | | | |
| | [減輕] 溪床內既有原賈所督送之多孔障環 境,可供水域生物構息及餘藏,故避免辯之 移除或打餘,維持溪流內多孔價棲地環境。 | 战而南郊(成為小 5克。 | 0 | | | | |
| 巫賓炸護 | [減輕]為避免工程機械及施工車輛直接報歷 漢族,影響漢床底質,故行短本城棲地應設 置滿管。 | 用项2需求,转小承 22百亩分沸,款温锡 均熟,补液- | 0 | | | | |
| 環境衛生 維護 | [減報]施工期期所產生之工程及民生廢棄 物,以有蓋之储存設施收集,並妥善包覆處 置護學離工區服場,確免條件期間遭野生動 物啃食或在運送期間破損。 | \$H春县雇车物 | 0 | | | | |
| 野生動物 保護 | [減輕]工程施作於施工限削範圍內作業,避 竟施工機械及人員干擾問關稅有棲地環境, 並於計畫區周圍故置甲種圍蘇,以防野生動 物採閱工區。 | 關区標板 | o , | | | | |
| | [減輕]計畫区周團接地環境適宜野生動物活動及棲息,施工期間若於工區內發現野生動 | 無野紅物庭 | 0 | | | | |

| | 物、禁止捕殺行為、並採用柔性方式將之驅 |
|-------------------|--|
| | 粮。 |
| | [減輕]施工車輛於工區內達限每小時30公里 17人以及了/30分里 |
| | 以下,降低时生動物對至降級之機平。 |
| | [減報]施工期間避免使用老舊之機具施工及 完 完 於良 |
| 降低噪音 | 運輸工程車,並適時進行車輛及機具之保養 |
| 干提 | 維修,且防止高噪音機具同時施工,以減報 7元工. |
| | 施工噪音計都近物種之千擾。 [遊輕]非施工時間除工區警示證外,查量除 |
| | [[級報]并把工時间除工區管示程外,查室障] 低複問期明,避免干擾政行性動物的活動及標。在1875世工 |
| 減輕光源 | 包食,如有夜間施工之當求,夜間照明採用 |
| 成在 尤害 | 息至式機具, 蔣光源集中於施工區域, 避免 |
| ALC W | 永海沿着到工區外區域,影響或行性動物正 |
| | 常治動 + |
| | [減報]針對路面與道路旁植被進行混水工 人事之 8至江面 |
| | 作,並視天候款況及施作工項增加灑水類 |
| | 単,以避免構歷遊蔽植棒葉面,等致植物生 ★. |
| | 長情形不佳。 |
| | [減輕]運送股棄土石方時,其運送車輛採用 任用政庫石監 |
| 抑制攝感 | 且借密閉車斗之運送總具或使用防患有及其 |
| 417 411 MB (SE | 他不造氣覆蓋物緊密覆蓋土石方,防止因風 羞養直亡了 |
| | 吹楊塵增加危害或掉鄰地面行強環境。 |
| | [減報]於工程車輛進出口設置洗車查改施, [28出入口行是之 |
| | 避免車輛將工程店上藉由輸助或車身帶出工 匹,形成攝原進而影響工區外植被生長,成內有 |
| | |
| | 万染工医外環境。 |
| 成群工部 | [減報]施工期間產生之工程及民生廢水,或與此排入廢入 麻工檢具產生之后者治針,常報各具處理接 |
| 扇柱上柱 | 才可進行排放,並禁止排放至工區周围單生 於山北 1万次、 |
| 1875 | 法、直由及灌溉灌渠内。 |
| | [波報] 班工便道及臨時置料區選用既有報路 正面印前具 |
| 推工使道 | 地、河灘地、既有道路或拓寬範圍之區域, |
| 及臨時置 | 避免過度移除既有植被,以降低工程對陸域 他- |
| 料區限制 | 接地之千擾。 |
| 備恤。 | |
| | 宾宾本表随半月报表班交给監证單位及來能檢核關係作查核。 在地工右忙何變更可能影響或指及生態保全對象或保育指統,應通報主辦機關與生態檢 |
| 2. 工程设计: 图标选择: | |
| | ····································· |
| | 永底色之欄位需每月檢附限月值證,另屬尚未施作之項日則於表格內註明。 |
| | 工階後找月雲完整呈現執行範圍及內容。並盡量由門一位置與角度始集。 |
| 異常狀況複 | |
| 被查日期: 截查人員項 | |
| 他三人员用 | |
| | |
| 4 | :: 第二年 现场施工人员签名(检查人员): 芝 3/0237 |



Ecological Conservation - Marine Ecology





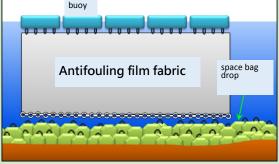
GRI 304-2

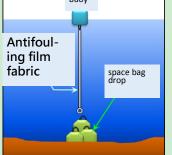
S07, S08 Revetment and Rear Line Embankment Construction Project of Taipei Port South Wharf

Equipped with a fouling prevention membrane to avoid fouling.

Regularly conduct water quality monitoring to confirm that the waters are free of pollution and have no impact on biodiversity.









Tamjiang Bridge and its connecting road 5K+000~7K+035 new construction

As the project passes through coastal forests and windbreak forests, construction fences need to be set up to avoid project interference. In the disturbance area of the project, planting on bare ground shall be strengthened after construction, and suitable tree species shall be used to avoid disturbance to animals living along the line caused by transportation of machinery and equipment and personnel activities during construction.

Impact mitigation and protection countermeasures of conservation animals in the project area:

| conservation animals | icon | Impact and Conservation Strategies |
|----------------------|------|---|
| osprey | | The investigation found that it was hovering on the east coast of Taipei Port, because it is a winter migratory bird of prey that mainly eats fish, and it is mainly active in the waters. The scope of influence should be avoided to avoid the impact of the construction on the surrounding ecology of the base. |
| Kestrel | | The investigation found that the individuals living on the mounds on the east side of Taiwan Line 15 for the winter are species that are more suitable for human disturbance. The conservation measures are to strengthen construction management, set up construction fences, determine the scope of influence, and avoid construction affecting the grass around the base. habitat ecology. |
| red-tailed shrike | | The red-tailed shrike is a species adapted to human disturbance, and the impact of the planned route on it is still slight. Conservation countermeasures are to strengthen construction management, set up construction fences, determine the scope of influence, and prevent construction from affecting the surrounding ecology of the base. |

To avoid the disturbance to the animals living along the line caused by the transportation of machinery and equipment and personnel activities during the construction period, we implement ecological conservation education and training for construction personnel. The education and training content includes relevant laws and regulations on wildlife conservation, basic ecological knowledge and local natural resources and encounters with wild animals. treatment methods, etc., in order to implement ecological protection measures.

In this case, the ecological protection methods and supervision of wild animals and plants inhabiting and growing in the construction area have clear and specific normative requirements. The key points are as follows:

| | Management priorities and action plans |
|---|--|
| 1 | The construction area is adjacent to the Huaziwei Nature Reserve and the Taipei Port North Embankment Wetland. As necessary, a fixed entry and exit route for construction vehicles will be established to limit the entry and exit of construction vehicles and the range of activities of construction personnel to reduce the impact of noise and vibration; set up fences as necessary to restrict construction The entry and exit of machinery, equipment and personnel reduces the impact and interferes with the mangrove breeding grounds. |
| 2 | After construction, the project disturbance area shall be planted with suitable tree species according to the |
| 3 | The construction of the project should use low-noise equipment, avoid construction at night or use low- |
| 4 | Strictly control the entry of construction personnel into the beach, affecting the breeding of plover birds. |
| 5 | Implement ecological conservation education and training for construction personnel to implement eco- |
| 6 | For various wildlife and plant protection measures, formulate standard procedures for stopping and re- |
| 7 | If the abnormal phenomenon is found, the construction of the project within a radius of 250 meters will be suspended, and the construction will continue after confirming that the suspension standard has not been reached or the resumption standard has been reached. |

GRI 306

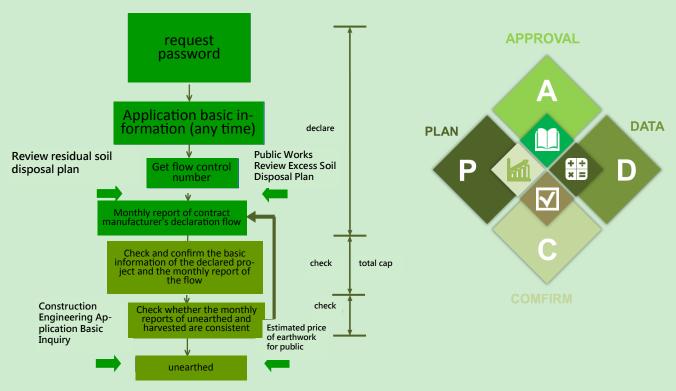
waste management

Every project in the construction industry will inevitably generate construction waste, so it is necessary to comply with the Waste Disposal Law and the relevant regulations of the Environmental Protection Agency. In 2021, there will be no significant impacts due to waste.

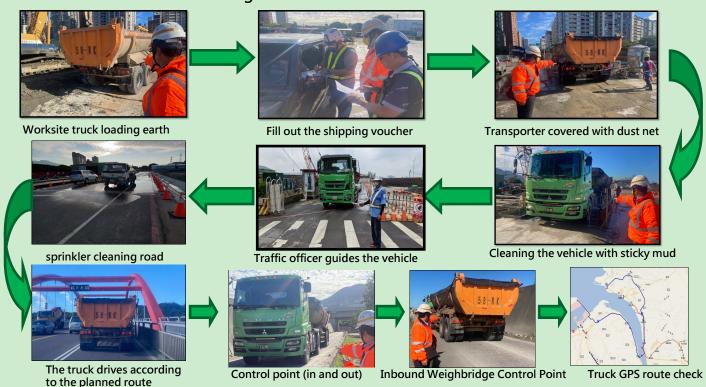
The source management operation method of waste mining divides the sources into two categories: employee domestic waste and business waste. Through employee education and training, domestic waste improves employee behavior standards to effectively promote reduction and classification management, and business waste can be separated and reused. Reusable and non-reusable, reusable will be used in the project, non-reusable will be transported and discarded by professional manufacturers according to specifications.

Remaining earthwork Control process

Preparation before construction



Abandoned earthwork loading



Quantity of earthmoving shipments in 2021

We use daily and monthly reports for transportation statistics, and fill in the handling record form and obtain handling certification documents, so that there is a complete set of records for the handling of the remaining earthwork.









daily report

monthly report

Processing record sheet Processing supporting documents

A total of 47,344M3 (approximately 85,219 metric tons) will be transported in 2021

construction waste

In principle, construction waste will only be generated when the project is started and completed. The project will not be completed in 2021, and the new project to start in 2021 is "Taichung Power Plant's new gas-fired unit plan to build a circulating water pumping machine room and underdrain construction", and the two projects of "Tai Tam Power Plant has an emergency dredging project for the inlet bay", and these two construction sites did not produce construction waste.

The total amount of construction waste in 2021 will be 0M³.

General household waste

The company is a construction industry, and the general domestic waste is mainly generated by the office and staff dormitory. Due to the difference in the size of the construction site and the number of personnel, the total statistics of the entire company (the head office and each construction site) cannot be used as a comparison. In the early and later stages of the project, due to the low demand for personnel, the output of domestic waste is also less. In the middle of the project, a large amount of manpower is required. With the increase of personnel, the production of domestic waste will naturally increase, so the statistical comparison is not meaningful.

At present, the disclosure of domestic waste disposal methods is as follows:







Entrust a qualified removal agency to clear and transport domestic waste





Child and mother trash can settings

Regular removal of domestic waste

Other environmental protection measures

In addition to the aforementioned pollution control measures, we attach great importance to the environmental maintenance of the work area. In addition to general cleaning work, we also carry out road maintenance and cleaning around the work area.





Surrounding road cleaning

Picking up rubbish in the work area



road adoption



Desilting in the sedimentation tank

In 2021, we responded to the "Prohibition of Disposable and Melamine Tableware" initiated by the Taipei City Government to create a new culture of environmentally friendly and healthy eating. The company has always advocated to bring their own water cups, environmentally friendly tableware and use environmentally friendly bags, and provide employees with drinking water, microwave ovens, steamers and other equipment to encourage employees to bring their own meals.











Topic of this chapter

Management policy P75

Labor Rights and Human

Rights P76

Employee care and

welfare P78

Occupational health and

safety P86

Social participation and

charity feedback P91

Important issues

- 1 Health and Safety
- 7 Salary
- 8 Employee Benefits

Highlights in this chapter

- **X** 2In 2021, there will be no human rights complaints.
- **X** The goal of zero occupational disasters in 2021 has been achieved.
- ** The average employee salary expense in 2021 will increase by 5.32% compared with the base year (2018).
- ** The average employee benefit expense in 2021 will increase by 6.43% compared with the base year (2018).
- **X** The growth rate of employee education and training increased by 14.23% compared with last year.
- X In 2021, all employees will receive an average salary increase of 3%.

Management policy

103-1 \ 103-2 \ 103-3

| Major topics of Happy workplace and social inte- gration (in order of sig- nificance) | Management purpose | Management methods and effective evaluation mechanism |
|--|--|---|
| Health and Safe- ty (<u>P86-90</u>) | Provide employees with a healthy and safe working environment. Achieve the goal of zero accidents and zero disasters. | Establish a strict environmental safety and health management system and internal control and internal audit systems. Regular labor safety meetings, daily toolbox meetings, pre-construction education and training, pre-construction inspections, and entry control are held. Purchasing, erecting, and wearing appropriate safety equipment according to different projects. |
| Salary (<u>P85</u>) | Effectively retain outstanding talents to enhance the company's human capital and competitiveness, and create a winwin situation. | Comprehensively review the rationality of employee functions and salary and continue to adjust, establish smooth communication and promotion channels. |
| Employee Benefits (P78-82) | Effectively retain outstanding talents to enhance the company's human capital and competitiveness, and create a happy workplace. | Provide employees with improved education and training plans and mechanisms, encourage colleagues to continue to study, and actively obtain professional skills licenses. Regularly review the applicability of various welfare measures. |

short-term goals achieved

2022 year

Mid-term goal achieved

2030 year long-term goals achieved 2050

- Increase the ratio of employee compensation and benefits to >3%, and the employee turno ver rate to <3%.
- Zero job disasters.
- Improve the talent training sys tem.
- Improve the succession system.
- Zero job disasters.
- Become a sustainable enterprise according to the sustainable principle of the development of the business philosophy of Gongxin.

| year project | Salary cost (Based on financial report da- ta) | fee(Based on finan- | Salary change ratio% (com- pared to base year) | Changes in benefits- ratio% (with the base year compared) | Turn- over rate % |
|------------------------|--|---------------------|---|--|-------------------------|
| 2021 | 594 | 712 | +5.32% | +6.43% | 1.78% |
| 2020 | 879 | 1,024 | +55.85% | +53.06% | 2.18% |
| 2019 | 656 | 781 | +16.31% | +16.74% | 1.60% |
| 2018 (base year) | 564 | 669 | | | 1.08% |

| | year project | tional Accidents (Number) | Achievement |
|---|-----------------|---------------------------|--|
| | 2021 | 0 | Zero Occupational Disaster Achieve- |
| , | 2020 | 0 | Zero Occupational Disaster Achieve- |
| , | 2019 | 3 | unacommpolished |
| , | 2018 | 1 | unacommpolished |
| , | | _ | |

Labor Rights and Human major concerns: None

Corresponding SDGs:



GRI 402 \ 406 \ 408 \ 412

As of December 31, 2021, a total of 169 employees of our nationality have become employees in accordance with formal employment procedures. They will be insured and guaranteed on the day of employment, regardless of job acquisition, promotion, and salary increase. System, education and training rights, etc., are not divided into gender, age, race, religious belief, political orientation, as long as the ability meets and achieves performance, everyone enjoys equal opportunities.) or appeal channels and self-assessment at the end of the year to make recommendations. In terms of foreign workers, as of December 31, 2021, there are a total of 128 foreign workers. The management of foreign workers is carried out in accordance with relevant government regulations.

Core labor rights and human rights of industrial and information engineering:

| human rights | Emphasize the protection of human rights, prohibit child labor, pay attention to wages and benefits, non-discrimination, and freedom of association. |
|-----------------------------------|---|
| Moral integrity | Integrity management, information disclosure, no improper interests, protection of personal information, privacy, and no retaliation. |
| Labour Relations | Regular labor-management meetings and labor contracts comply with laws and regulations. |
| Prohibition of child labor | Comply with the Labor Standards Law and do not employ child laborers under 16 years of age. |
| Working hours | Overtime work of employees is voluntary and is controlled at any time on EIP attendance records. |
| Anti- discrimina- tion | Any acts of sexual harassment and discrimination are prohibited, regardless of gender, age, race, religious belief, or political inclination. Everyone has equal opportunities. |
| Prohibition of forced labor | No forced labor, and oppose the slavery system. |

The rights and obligations of all employees are stated in the employee handbook. When new employees are hired, they will be sent to colleagues, and when new employees are trained, they will be guided to learn about relevant regulations. After the deployment of personnel is confirmed and the approval is completed, an announcement will be made in the company's EIP, and the changes will be completed according to the effective date of the announcement, and the announcement period shall be at least one week.

The company attaches great importance to the protection of personal information laws and privacy rights, and both employees and interested parties follow human rights-related laws and regulations.

Open and transparent information

Our laws and regulations, such as: the company's articles of association and the regulations, codes, and rules regulated by the competent authority.

It is published on the company website and corporate governance area.

Measures related to employee rights such as:

"Thesis Reward Method", "Creative Proposal Reward Method", "Employee Travel Expenses Method", "Labor-Management Conference Implementation Measures", "Overtime Work Regulations", "Private Car Public Management Measures", "Employee Education and Training Measures", "Traffic Allowance" "Management Measures", etc., are available for colleagues to consult on the company's internal network (EIP).

Corporate Governance Zone-Company Regulations

Diversity of employees

In 2021, won the "Excellent Award for Indigenous Institutions with Outstanding Indigenous Peoples" issued by the Council of Indigenous Peoples.

| 20 | 21 | 2021 | |
|-----------------------------|------------------|--------------|------------------|
| Education | number of people | age | number of people |
| PhD | 2 | 20-30 | 14 |
| master | 24 | 31-40 | 26 |
| bachelor | 65 | 41-50 | 34 |
| College | 50 | 51-60 | 72 |
| high school (vocational) | 26 | | |
| High school | | 61-65 | 16 |
| (vocational) and below | 2 | 65 and above | 7 |
| total | 169 | total | 169 |

| # A. B. P. R. I I I I I I I I I I I I I I I I I I |
|--|
| 工作工程股份有限公司 勞程波用原住民法精優機關(構)特優獎, 特爾此股、以茲鼓勵。 This certificate is awarded to the organization for the Distinction Award of Excellent performance organization in employment of indigenous peoples. |
| 生任委員 夷將·拔路兒 m Icyang · Parod m +***(#118+11939a Nor 30, 2021 |

Regulatory compliance

We fulfill our corporate social responsibilities, protect the basic human rights of all colleagues, agree with and support various international human rights conventions such as the United Nations Universal Declaration of Human Rights, the United Nations Global Covenant, and the International Labor Convention, and eliminate any violations and violations of human rights. It clearly revealed that all colleagues should be treated and respected with justice and fairness, and the "Human Rights Policy" of the industry letter was formulated. It hopes to achieve the goals of protecting human rights in the workplace, providing a healthy and safe workplace, supporting freedom of association, and promoting labor-management harmony, and establish human rights and environmental sustainability clauses with contractors, and work together to pay attention to human rights issues and attach importance to the management of related risks.

For human rights policy content and human rights policy risk management, please refer to our company website:

Human rights policy



Human rights policy risk management



The Environmental and Social Responsibility Recognition Letter signed with the contractor, which covers the environment, human rights and other social responsibility related content.



Grievance mechanism

In order to implement gender equality and avoid workplace sexual harassment incidents, in addition to strengthening publicity on weekdays, the "Workplace Sexual Harassment Prevention Measures Complaints and Disciplinary Measures" have been formulated, and special telephone lines have been set up for the handling of sexual harassment incidents, and the complaint cases will start when they are received, The case is closed within two months, if necessary, it may be extended by one month, and the confidentiality of the complainant must be protected.

In order to protect the rights and interests of employees and avoid the occurrence of illegal and unreasonable situations, the company has set up employee suggestion mailboxes and "employee grievance handling system" to provide employees with a channel for suggestions to strengthen labor-employment cooperation. The methods for employee complaints are as follows:

- 1. If an employee complains verbally, it should be recorded by the accepting staff of each department and reported immediately.
- 2. If employees have damages to their rights or have other opinions, they can submit complaints in writing, and the supervisors of each unit should investigate and deal with them immediately. or report to the complainant one by one, and send a letter to the complainant about the result or handling situation.
- 3. Complaint department/person: our company's spokesperson and acting spokesperson.

Human rights complaints in 2021

Sexual harassment complaints

0

Employee rights appeal case

0

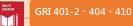
Our appeal method is clearly disclosed in the workplace announcement board.



Employee care and welfare major concerns: 8

Corresponding SDGs:





We regard our employees as the most important asset and the key to our sustainable development. Therefore, we are committed to creating a safe and comfortable working environment, caring for the physical and mental health of employees, supplemented by professional and diversified talent training, and expecting to reach employees and the company together Grow together!

Welfare system



The company established the Employee Welfare Committee in June 1993. Every year, the annual plan and budget are set for various activities, including: emergency relief, wedding subsidies, scholarships, annual gifts, employee travel, and regular health check-ups, and the annual health check fee will be allocated from 1,500 to 12,000 yuan per person (different depending on the rank), to continuously monitor the health of employees, and conduct health-related lectures. In addition to labor insurance, employees are also covered by group accident insurance and medical insurance, so that colleagues can enjoy multiple protections.

In order to enable all employees to work together to create profits, after the end of the fiscal year, if the company has a surplus, in addition to making up for the previous year's losses, a 3%-5% bonus from the surplus is allocated to all employees, and the cash is paid every time. When increasing capital, a certain percentage is allocated according to law for employees to invest in shares.

In addition, in order to allow employees to relax, relieve stress, and live a healthier and more energetic life after busy work, we have specially established a sports club — badminton club. Some construction sites with larger spaces also have basketball courts. And audio-visual entertainment room for employees to watch TV, sing karaoke and other leisure activities during the break. In the future, we will also combine the interests of employees to establish more diversified clubs to enrich the activities of the clubs and enhance the communication between colleagues and make communication more harmonious and lively.



Vigorous badminton club -From May 2021, club activities will be cancelled due to the new crown epidemic.



A relaxing audio-visual room



A pressure-relief wall to relieve stress

Domestic and foreign employee travel

In order to enable employees to relax and rest from their intense work, our employee welfare committee holds at least one meeting every year to discuss the committee's financial status, estimated and actual expenditures such as annual festivals and birthdays, and to discuss employee travel plans.

The Welfare Committee's tourist destinations are all open, transparent and most suitable for employees' needs by "voting". All employees vote on the EIP intranet system to select the three tourist spots that everyone wants to go to, and then the Welfare Committee will vote. We will select excellent travel agencies to arrange different times, The ladder provides colleagues to choose, and the Welfare Committee provides travel subsidies to implement real benefits.





The picture shows the group photo of the members of the group in 2019.

Since 2020, due to the impact of the novel coronavirus disease (COVID-19), in order to protect the health and safety of employees, the company and travel agencies have discussed canceling some of the echelons, and restarting the schedule after the epidemic is over.

However, the novel coronavirus has continued to ravage the world

since the beginning of 2020 (June 2022), with hundreds of millions of people infected and millions of deaths. We must be responsible for the health and safety of our employees. Therefore, the benefits related to foreign employee travel can only be postponed until the end of the epidemic.

For domestic employee travel, it was originally expected to handle domestic travel in 2022 - a three-day tour of the Penghu Fireworks Festival. However, the number of domestic confirmed cases has soared since April. For the health and safety of employees, the Welfare Committee will assess the situation as the epidemic eases. travel matters.

Birthday

The Welfare Committee counts employees who have birthdays in each month, and selects a day to celebrate their birthdays in that month. This is not only a part of employee benefits, but also a moment for employees to relax a little after their busy work, so that birthday stars can feel full of blessings and hearts.











Retirement system

According to relevant laws and regulations, our retirement system is divided into two types: old system and new system:

A. The old labor pension system of the "Labor Standards Law":

The company has established a Labor Retirement Reserve Supervision Committee, and reserves monthly retirement funds to be deposited in a special retirement fund reserve account of the Bank of Taiwan. Retirement methods are handled in accordance with the provisions of the Labor Standards Law.

B. The new labor pension system under the "Labor Pension Ordinance":

Since July 2005, the new system of labor pensions has been implemented. According to the law, the company requires employees to voluntarily circle the "old and new" system (regardless of whether employees choose the new system or the old system, the seniority before June 2005 will be retained and applied to the old labor base Law), for employees who choose the new system, the company pays 6% of the labor's salary monthly as a labor pension and deposits it into a special employee pension account.



GRI 404 · 410

The training and development of our employees has always been listed as one of the important policies of the company's operation. There is no distinction between men and women. The ultimate goal is to create core values and improve corporate performance. Internal vocational training and external training are used to innovate thinking and pursue excellence, so as to increase investment in employee education and training, and strengthen the training of required talents, so that the work of enterprises and employees themselves can be practically and effectively combined to improve employees. quality, cultivate leadership integration ability, and enrich professional skills.

2018-2021 Education and Training Statistics

| project | project external t | | Internal training | |
|---------|--------------------|---------|-------------------|-------|
| year | number of people | hours | number of people | hours |
| 2021 | 179 | 1,834 | 173 | 2 |
| 2020 | 55 | 1409.5 | 170 | 2 |
| 2019 | 54 | 928 | 220 | 2 |
| 2018 | 60 | 1,333.5 | 543 | 105.5 |

| Project / year | 201 | 2019 | 2020 | 2021 |
|--|---------|--------|----------|---------|
| Total hours of external training + internal training | 1,439 | 930 | 1,411.5 | 1,836 |
| Number of employees (including foreign workers) | 560 | 401 | 261 | 297 |
| Average hours of education and training per employee | 2.57 | 2.32 | 5.41 | 6.18 |
| Annual growth rate of average train- ing hours per employee | -43.27% | -9.73% | +133.19% | +14.23% |



Achievement of important goals

| Target | 2021 goals | Actual 2021 | reach√; unacommpol- ished X | Reason not reached | Action plan not reached |
|---|------------|-------------|--------------------------------|--------------------|-------------------------|
| The average number of training hours per person/year is more than 6 | 6 Hour | 6.18 Hour | V | NA | NA |

We encourage employees to actively participate in training. Most of the external training courses are courses related to employee functional development, as well as certificate courses, including professional courses that require regular return training and inspection. Internal training courses are general general courses or corporate governance practice education training and education promotion.

| project | Number of people | Total number of employees in the country | % |
|--|------------------|--|--------|
| Percentage of employees receiving regular performance and career development reviews in 2021 | 118 | 169 | 69.82% |

Education and training - actual implementation

In 2021, our efforts in education and training will cover everything from senior executives to general staff, from external training to internal education and training. We hope everyone can improve themselves and build a high-performance team.

Internal training







Outside training















Response to the new type of coronavirus disease (COVID-19) in the form of education

In the past, our education and training were divided into internal training and external training.

Internal training

Internal education and training, the company invites lecturers to the company (head office or construction site) to teach.

Outside training

For external education and training, colleagues can register for training courses handled by external organizations to obtain certificates and licenses.

External training In the enrichment of professional skills, the improvement of our own functions and career development, we have always adopted an open and free approach in external education and training, and encouraged colleagues to apply more to enhance and strengthen their professional fields.

Internal education and training focus on breaking rigid thinking, enhancing creativity and building consensus among teams to create high-performance teams. In addition, general general education courses for employees to relax their minds, minds and spirits are also arranged to relieve pressure and create a rich and healthy environment for colleagues. Life.

The company also conducts performance appraisal for all employees at the end of each year, and participation in education and training and its own functional development are also included in the appraisal scope.

However, since the beginning of 2020, the world has been affected by the epidemic one after another. Taiwan has a wave of epidemic peaks in May-June 2021. Fortunately, the epidemic has been brought under control. Therefore, from 2020 to 2021, we will focus on education and training, both internal and external, was not affected much.

However, as the global epidemic becomes more and more serious, we must also consider how to respond to the impact of the epidemic in the education and training of employees. To this end, we have started to plan online courses so that colleagues can improve themselves in a more diversified way.

planning

Actively look for digital platforms or corporate management companies for online courses, and study the feasibility of promoting online education and training.

Current form

[教育訓練]

■ Autodesk BIM 360免費線上課程

□ 財團法人臺灣營建研究院舉辦機電工程系列課程,請大家參酌

版主 - 阮彥萍,何沛倫

Before the completion of the online course plan, the EIP (company intranet) is currently used to provide education and training information for online courses to colleagues, in order to respond to the employees' right to education when the epidemic is severe.

| 新増主題 置頂/解除 禁止回應/解除 刪除主題 | |
|---|--|
| 主題 | |
| □ 【教育宣導】-防範內線交易及企業誠信經營宣導課程 | |
| □ 免費的線上研討會BIM | |
| □ 【Autodesk智造時代 空中講堂】12月4日 建築行業:中興工程 BIM 協同作業平台之設計與應用 | |
| □ 【教育宣導】-防範內線交易及企業誠信經營宣導課程 | |
| □ 財團法人中興工程顧問社-先進工程技術研討會,請大家參酌 | |
| □ 中國土木水利工程學會-混凝土結構設計規範研討會,請大家參酌 | |

Part of the foreign training courses that require licenses are restricted by external institutions. If they do not provide online courses, they still have to go to the training venues. It is recommended that colleagues must wear masks and keep distance from others to protect their own safety.

Manpower distribution and salary

major concerns : 7 Corresponding SDGs:



GRI 202 · 401-1 · 401-3 · 405-1 · 405-2

We uphold the principle of diversified staff composition and application of talents. We do not give different treatment or discrimination due to factors such as gender, race, religion, political party, and provide competitive salary levels. (This item is calculated on the basis of domestic employees in Taiwan.)

Number of domestic employees and average age in 2021

| year | | 2019 | 2020 | 2021 |
|----------------------|---------------------|------|-------|-------|
| Manager | | 8 | 8 | 8 |
| number of workers | General staff | 207 | 157 | 161 |
| | total | 215 | 165 | 169 |
| | Average age (years) | | 49.06 | 49.33 |

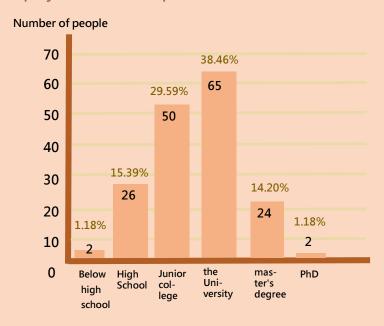
The number and percentage of domestic employees by age in 2021



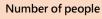
In 2021, the number of our domestic employees will increase by 4 compared to 2020, and the number of employees has not changed significantly.

The number and percentage of domestic employees by gender in 2021

 The number and percentage of national employees' academic qualifications in 2021



Number and percentage of domestic employees' seniority distribution in 2021

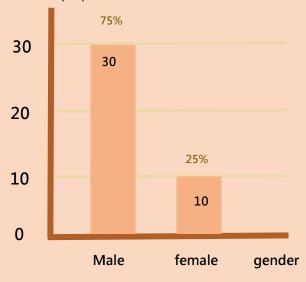




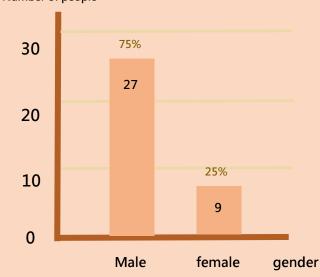
Number of new hires and male-to-male ratio of domestic employees in 2021

The number of domestic employees leaving and the ratio of men to women in 2021

Number of people



Number of people



Average turnover rate/turnover rate of

domestic employees in the past three years

2018-2020 Parental Leave Application Rate and Reinstatement Rate

| percent | age | | | |
|---------|-------|-------|-------|------|
| 3% | | | | |
| 2% | | 2.18% | 1.78% | |
| 1% | 1.63% | | 1.70% | |
| 0 | 2019 | 2020 | 2021 | year |
| | 2013 | 2320 | 2321 | year |

| 2019-2021 year | male | Female | total |
|---|-------|---------|---------|
| Number of people who can apply for parental leave | 3 | 2 | 5 |
| Actual number of applicants for parental leave | 0 | 2 | 2 |
| Estimated number of reinstatements | 0 | 2 | 2 |
| Actual number of reinstatements | 0 | 2 | 2 |
| Parental leave application rate | 0.00% | 100.00% | 100.00% |
| Parental leave reinstate- ment rate | NA | 100.00% | 100.00% |
| Parental leave retention rate | NA | 100.00% | 100.00% |

Talent retention measures: We take strengthening employee benefits and raising wages as the main measures to retain talents.

In 2021, domestic employees will disclose the basic salary and salary ratio of men and women according to their ranks and regions

Basic salary

| Occupa- tional | Male | Female | Compared with the local minimum sala | |
|-------------------|-------|--------|--------------------------------------|--------|
| rank | Widic | remaie | Male | Female |
| 12 | 1 | NA | 5.88 | NA |
| 11 | 1 | NA | 3.48 | NA |
| 10 | 1 | NA | 4.10 | NA |
| 9 | 1 | NA | 3.13 | NA |
| 8 | 1 | NA | 2.93 | NA |
| 7 | 1 | 0.93 | 2.34 | 2.19 |
| 6 | 1 | 1.01 | 1.92 | 1.88 |
| 5 | 1 | 1.02 | 1.54 | 1.56 |
| 4 | 1 | 0.98 | 1.18 | 1.16 |
| 3 | 1 | 0.99 | 1.10 | 1.07 |
| 2 | NA | NA | NA | NA |
| 1 | 1 | NA | 1.12 | NA |

Salary

| Occupational rank | Male | Female |
|-------------------|------|--------|
| 12 | 1 | NA |
| 11 | 1 | NA |
| 10 | 1 | NA |
| 9 | 1 | NA |
| 8 | 1 | NA |
| 7 | 1 | 0.81 |
| 6 | 1 | 0.93 |
| 5 | 1 | 0.92 |
| 4 | 1 | 0.86 |
| 3 | 1 | 0.89 |
| 2 | NA | NA |
| 1 | 1 | NA |

*In the construction industry, due to the same job title, there are different job bonuses. Male employees are mostly on-site engineers, and the license and job bonuses are more. Therefore, the overall salary is slightly higher than that of female employees.

Note: The ratio is shown based on the base salary of males 1, and NA means that there are no employees at this level. In addition, the local minimum salary in 2021 is the basic salary in Taiwan, with 24,000 yuan per month as the calculation standard. The basic salary of full-time employees in the country is higher than the local minimum salary.

The monthly salary in 2021 (excluding overtime pay) is NT\$9,634,900, an increase of NT\$449,500 compared with NT\$9,185,400 in 2020, and the average salary has risen.

Percentage by grade and gender in 2021 (seventh grade and above belong to the management level, all of them are nationals)



Occupational health and safety major concerns: 1







Our five business philosophy "safety, quality, progress, environmental protection, cost", safety and quality, in the practice of corporate social responsibility policies, is to achieve zero accidents in engineering construction, and ensure the safety of all employees; improve quality management and increase customers Satisfaction.

In order to implement safety and health management and based on the recognition of "life cannot be repeated, safety cannot be discounted", and uphold the promise of "prevention of injury and disease, continuous improvement and compliance with laws and regulations", we are committed to the establishment of a safety and health management system (establishment Safety and Health Committee, worker representative: Jiang Songhui), implementation and maintenance. To this end, we promise to:

- 1. Respect life, recognize the value of life, and give priority to safety.
- 2. The support and commitment of management and the provision of appropriate resources.
- 3. The safety and health work is continuously improved to achieve achievements that are superior to laws and regulations.
- 4. Comprehensive safety and health prevention strategies.
- 5. Implement full participation and achieve the goal of "Everyone is safe and healthy".

Occupational Safety and Health System

We passed the "ISO 14001" international environmental management system certification in 1999, CNS 15506 and OHSAS 18001 certificates in 2013, and ISO45001 and CNS45001 occupational safety and health management systems in 2019. Take further steps in the management of environmental protection and occupational safety and health. In addition to complying with the owner's environmental, safety and health specifications, the team members conduct toolbox meetings, fill in construction logs, independent checklists every morning, and hold regular review meetings. The review items include work progress, difficulties encountered, and lack of quality. Security and health deficiency, work distribution, cross-border coordination, cooperation of various manufacturers, and improvement plans, etc., to ensure that problems can be found and dealt with immediately, so as to avoid delays in work progress.







ISO 45001 CNS 45001 ISO 14001

Our Occupational Safety and Health Act in 2021-Safety

Safety and health agreement organization meeting, toolbox meeting (hazard notification)

We prevent and mitigate related occupational safety and health impacts through various types of conferences and educational training.

Work safety education and training for all work items













Safety protection measures







Our Occupational Safety and Health Actions in 2020-Hygiene

Pollution prevention









Work
area environme
nt and
sanitation
management













Our Occupational Safety and Health Actions in 2020-Health Inspection and Epidemic Prevention

We care and attach great importance to the health of our employees. We conduct regular employee health checks every year, and provide 1,500~12,000 yuan per person per year (depending on rank) for health check-up fees. We will find health check-up medical institutions near the head office and various construction sites to cooperate, such as For construction sites with relatively inconvenient transportation, we will coordinate with the cooperating health examination institutes to go directly to the construction site to help employees carry out health examinations, continuously monitor the health of employees, and conduct health-related lectures.

health examination



In 2021, due to the impact of the new crown epidemic, the staff health examination will be suspended, but the health education lecture on health promotion will be held on December 28, 2021, and employees are invited to participate by themselves.

The new type of coronavirus disease (COVID-19) is raging around the world. Although the extent of my country's domestic impact in 2020 is relatively milder than that of foreign countries, it all depends on the achievements of the National People's Community in the difficult times and the national epidemic prevention.

Antiepidemic propaganda and actual actions

We also initiated epidemic prevention measures at the beginning of 2020 and established an "office contingency plan". Based on the five principles of setting up a contingency team, replacing supporting manpower, replacing office space, data backup, and working from home, we plan for group offices and backup offices, etc. Contingency measures to cope with the spread of the epidemic, all units can continue to operate.



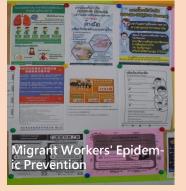




In May 2021, the domestic epidemic heats up and enters a three-level alert stage. We have raised the alert level in response to the Central Epidemic Epidemic Command Center and followed the "Guidelines for Continuous Operation of Enterprises in Response to Severe and Special Infectious Pneumonia (COVID-19) Epidemics". For operational requirements, formulate "Home Office Management Measures" and "Guidelines for Prevention of Migrant Workers in Response to Severe and Special Infectious Pneumonia."

Strengthen epidemic prevention measures







Hazard identification, risk assessment and accident investigation

We conduct hazard identification and risk assessment through the inspection records of professional engineering personnel. In the event of an accident, the accident occurrence department will conduct an investigation, follow the "Accident Notification and Investigation Management Procedures" operating regulations, and fill in the "Accident Notification, Investigation and Analysis Report". Send it to the security room.



| 文化环境不然外比比如河岸的。为 1. 化工作电影及工作。 1. 化工作业。 1. 化工作 | 、 | t | 、處理下列之一事項機 送:(1) 施工技術指導 及施工安全 (2) 解決 終工技術因為 (3) 依 工地在東亞機構、處理 工地營產署(24) (4) 上地營產業(23) (4) 之地營產業(23) (4) (2) | 由第一个种作为更好的 体验正国际的 在 第一个种作为更好的 人名 医 中心 中的 对于 "我们就是什么成员 一个 可可可以 对 "我们 计多一位 对 计多位 "你 你 你 一 中的 计平子程序 是 好 你 你 你 他 一 中宫 他 可 一 中 一 中 一 中 一 中 一 中 一 中 一 中 一 中 一 中 一 |
|---|---|---|--|---|
| | 十一、督察接索:【專任工程人員:■主任技師口主任建築師】 戸 こ 3 10.10.12/13のロ 十二、工地生任養章: 8 10.10.10.10.10 | 九 | 險之虞,應即時為必要 之措施之情形(營造業 法第38條) 、向營造業負責人報合事 項之記載(營造業法第 37條) 、其他契約約定專任工程 | 本院的 并於下於實 對實言情 如果 該他的 功的 ,一可能會因 是该是我 是(偏中长区 美楼的能管 是人,會 四連 經濟學的 如此 是 |



Occupational injury (Taiwan) number, type of injury and work injury rate:

We did not have any occupational injuries in 2021.

GRI 403--9 · 403-10

GRI 403-2

| All construction sites (seven construction sites in Nanzhou, Taipei Port, Fenglin, Ji'an, Taichung Port, Tamjiang Bridge and Taitan) and the head office | Occupational injuries | damage type | Injury rate (%) | Absence rate (%) |
|--|-----------------------|--------------------------------------|--------------------|------------------|
| 2021 year | 0 | 0 | 0 | 0 |
| 2020 year | 0 | 0 | 0 | 0 |
| | | death (1 person) | 0.187 | 1.455 |
| 2019 year | 3 | Temporarily disa- bled (2 people) | 5.6 | 0.46 |

In 2020, we have strengthened the management of occupational safety and health and the safety and health education and training of personnel. Before going to work every day, we will conduct toolbox meetings and pre-service education, and regularly conduct education and training on various on-site operations, such as: working at heights, working at sea, Emergency response and typhoon and flood control drills, thermal hazard education and training, and various types of operation supervisor education and training (formwork support, soil retaining support, open-air excavation, etc.) Safety knowledge, no occupational accident for 2 consecutive years.

Our workers with high incidence and high risk of occupational-related diseases, such as welding workers, may suffer from pneumoconiosis, manganese poisoning and eye diseases caused by arc light.

The company lists health and safety related issues as:

- 1. Occupational Safety and Health Committee.
- 2. Organizational meetings of occupational safety and health agreements.



Social participation and charity feedback

The construction industry itself is a highly socially involved business. We mainly undertake public projects. The completion of a public project, especially transportation construction, can not only balance regional development, activate the economy of remote areas, but also channel and avoid population. Excessive concentration, unbalanced industrial and economic development. In addition, the construction industry can also promote the development of related industries, because the supply chain has a great correlation effect, as we mentioned earlier in the chapter on corporate governance-supply chain management (P45), which belong to the basic engineering, structural engineering, and structural engineering of the construction industry. Decoration engineering, electrical and mechanical engineering, and engineering design are respectively associated with the steel industry, steel bar industry, cement industry, steel bar industry, cement industry, electrical and mechanical industry, engineering consultants, and architects. The vigorous promotion of public works can help them. The development of upstream and downstream industries stimulated the economy and promoted the recovery of all industries.

Professional participation in public construction

| category | project name | Contribution to the public |
|------------------------|--|--|
| Civil Engi- neering | Taichung Power Plant's new gas-fired unit plans to recycle water pumping ma- chine room and un- derdrain construction | Key points of this project: Soil and water conservation works, connecting bridge around the port, pumping machine room (mainly divided into upper and lower structures), cooling circulating water underdrain engineering (including water inlet underdrain, leveling tower, staggered section and outlet underdrain), cable culvert Engineering, cleaning and restoration work, supply and installation of hydraulic machinery and equipment, supply and installation of overhead crane equipment for pumping machine rooms, agency fees for fire-fighting equipment and technician visas, seabed dredging, etc. |
| | | Contribution after completion: |
| | | Replace coal-fired power generation and reduce air pollution. Energy saving and carbon reduction. |
| Dailwayan | Taitung Chaorbau | |
| Railway engineering | Taitung Chaozhou Section of the Taiwan Railway Nanhui Rail- way Electrification En- gineering Construc- tion Design Drawing, C811Z Chaozhou Fangliao Section Civil Engineering and Gen- eral Electrical and Me- chanical Engineering | Faster railways: Increase the speed of trains, with the vision of 90 minutes from Kaohsiung to Taitung, and alleviate the problem of insufficient highway capacity. Unification of power: achieve the goal of simplification of vehicle types and increase the flexibility of train scheduling. Energy saving and carbon reduction: reduce exhaust gas emissions, improve the air quality in tunnels, stations and cars, in line with sustainable green public transportation. Promoting Eastern Tourism: Improve the service efficiency of stations, coordinate with the distribution of recreational bases and the integration of transportation equipment, and establish a recrea- |
| Hadran Fo | European de deine | tional system connecting public transportation and the two rail- ways. |
| Harbor Engineering | Emergency dredging works for existing inlet bays of Tai Tam Power Plant | Engineering Content: Cooperate with engineering, water dredging and remote transportation and other construction cooperation matters. contribute: |
| | Continuous dredging project of existing in- let bay of Tai Tan Pow- er Plant | Datan Power Plant currently has 6 gas recirculation generator sets. In order to meet the long-term power demand in the northern region, it is planned to build 3 more gas recirculation generator sets. The main purpose of this project is to maintain the water intake operation of Datan Power Plant and to cooperate with the #8 on-line operator. The emergency dredging and dredging works of the existing inlet bay will be transferred to the schedule. |

| category | project name | Contribution to the public |
|--------------------------|---|---|
| Bridge en- gineering | New construction of Tamkang Bridge and its connecting roads 5K+000~7K+035 | 1. The main span of the Tamkang Bridge is 450 meters. It is currently the largest single-tower asymmetric cable-stayed bridge in the world. It can reflect the vastness of the Tamsui Estuary and the magnificence of natural scenery and provide it to the "Danhai" under construction. Used by the "Jinggui" Bali extension line. |
| | | 2. A bicycle lane is set on the bridge and connected in series with the Wuzaiwei bicycle lane, allowing cyclists and pedestrians to go on the bridge, becoming the first bridge in Taiwan with light rail, road, and bicycle lanes. |
| | | 3. After the completion of the Tamkang Bridge, Bali and Tamsui drive can save nearly half an hour, increase traffic convenience and reduce traffic jams. |
| | | 4. Provide the public with a brand-new viewing terrace. |
| Railway en- gineering | C031 Agency for Tai- wan Railway Nanping to Wanrong dual- track civil engineering and tram line project | Complete the electrification and dual-track of Taitung, Hualien, increase the passenger load factor, reduce air pollution, and promote the development of local tourism. |
| Harbor Engineering | Taipei Gangnan Wharf S07, S08 Bank Revet- ment and Back Line Embankment Recon- struction Project | In line with the national policy task of developing offshore wind power, green energy has a relatively low impact on the environment and is of great help to environmental protection. |

Professional participation in societies, associations, and associations

With a background in engineering, we have been actively participating in professional academic association organizations. In 2021, we will participate in a total of 21 student associations. To help the associations run smoothly, we have invested a total of 364,120 yuan in advertising fees, membership fees and sponsorship fees.

| Society name | Director |
|--|---------------------------------------|
| Taiwan Comprehensive Construction Industry Association | Chen ,huang-ming (Honorary Chairman), |
| National Federation of Construction Engineering Industry | Chiang,chi-ching (Executive Director) |
| China Civil and Hydraulic Engineering Society | |
| Taiwan Institute of Concrete | Chiang,chi-ching (Director) |
| Taipei City builds a surplus earth and stone resource dis- | |
| The Republic of China Construction Management Associa- | |
| Taiwan Electrical Engineering Industry Association | |
| Taiwan Refrigeration and Air-Conditioning Engineering | |
| Taiwan Water Pipe Engineering Industry Association | |

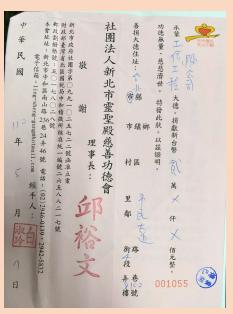
| Society name | Director |
|---|-----------------------------|
| Marine and Underwater Technology Association of the Re- | |
| Chinese Value Management Society | |
| New Taipei City Civil Engineers Association | |
| Chinese Paving Engineering Society | |
| Chinese Society of Engineers | |
| The Geotechnical Society of the Republic of China | |
| Taiwan Civil Engineers Association | |
| Taipei Civil Engineers Association | |
| Taiwan Rail Engineering Society | |
| Republic of China Tunnel Association | |
| Republic of China Road Association | |
| Republic of China Arbitration Association | Chen ,huang-ming (Director) |
| Employment Service Professionals Association of the Re- | Chu wei kuo (Chairman) |
| Taiwan Engineering Law Society | Li kuei chung (Director) |

Educational contribution

With the engineering major, we assist colleges and universities to conduct engineering field visits and academic exchange activities. For industry-university cooperation or providing internship places for students, we will also provide opportunities according to the actual needs of the construction site.

In addition to the above actions, we also conduct educational donation actions, hoping to contribute to the development of academic research.









Social Assistance



We promote the program to help disadvantaged groups every year. In 2021, we will participate in the "Send Love to Africa - Collection of Used Clothes, School Bags and Used Shoes". Since 2014, our company has participated in this activity and has given away more than 600 pairs of shoes, except for used shoes. In addition, in recent years, it has also increased the collection of used school bags and old clothes, hoping to spread love and send love to Africa.











Recruiting used shoes, clothes, and school bags



Propaganda production

ATMOSTORYMAN

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Packing and sealing

Organize and pack



In 2021, we will jointly raise funds with the Taipei Office of the Taiwan Comprehensive Construction Industry Association (hereinafter referred to as the Taipei Office of the Construction Association), and send the raised materials from the Taipei Office of the Construction Association to the Bethlehem warehouse.

"Send Love to Africa, Old Shoes and Old Fate Project" campaign website:

http://www.step30.org/



Supporting local agricultural development and caring for small farmers

GRI 203-1

The "Golden Diamond Pineapple Export" event in April 2021 had a huge impact on Taiwanese fruit farmers. We cooperated with Faming International, a social enterprise founded by Kaohsiung National Sun Yat-Sen University, and launched an action to support small farmers within the company to subscribe for Golden Diamond pineapples and related agricultural products.







Charity feedback

GRI 203-1

As always, in 2021, the industry and information project will adhere to the spirit of "take from the society and use it for the society", give back to the neighbors and the society, and maintain a good relationship with the neighbors.

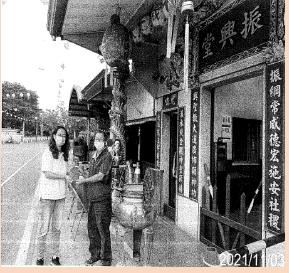
Friendship and Neighborhood - Giving Back to the Village (1)

In 2021, we will participate in and support the following activities:

- 1. Sponsor Nanzhou Zhenxingtang to participate in the three-year one-keeling ceremony.
- 2. Sponsor the Yongan Palace in Nanzhou to participate in the three-year one-keep ceremony.





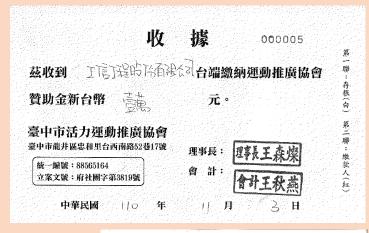


Friendship and Neighborhood - Giving Back to the Village (2)

In 2021, the public welfare activities we participate in and support are as follows:

Sponsored the Taichung City Active Sports Promotion Association to hold the "Vital Sports





Friendship and Neighborhood - Giving Back to the Village (3) - Venue and Resource Assistance

In 2021, the New Taipei City Government will handle the "Brilliant New Taipei - 1314 Love You" crossriver fireworks event. This event will be held in Tamsui. Our company assists in lending the site - construction scaffolding and access roads, so that the fireworks can be released on schedule and in high quality, and won the New Taipei City Government High Beach Land The Engineering Management Office issued a certificate of appreciation.



Volunteer Leave Settings

We have planned the setting of "Volunteer Leave", revised the company's "Work Rules" to provide leave provisions, and added "Volunteer Leave" to meet actual needs.

For participating in public welfare activities organized by social service, public welfare and charitable groups registered by the government, the service target must be public welfare-oriented, and the service hours can be accumulated according to the service certificate issued by the public welfare organization, and every eight hours can be exchanged for one day" Volunteer leave", each person is limited to 16 hours per year, and the leave should be completed before the end of each year. Although no employees took volunteer leave in 2021, we actively encourage employees to participate in social services and charitable activities.

Honored in 2021

| pro- ject | Awards | Certificate or Medal |
|---|--|---|
| envi- ronm ental pro- tectio n | In conjunction with the prohibition of the use of disposable and melamine tableware | 在 北市 政府 成 謝狀 工作工程股份有限公司 華島 北市 政府 成 謝狀 工作工程股份有限公司 華島 北市 政府 「禁用一次社员 美好工厂 工厂 工 |
| (S) socie- ty | 1.Certificate of Appreciation from the High Beach Project Management Office of the North City Government 2.Ministry of Education Award 3.Certificate of Appreciation from Taichung City Vitality Sports Promotion Association 4.Indigenous Peoples Council Certificate of Merit 5.Certificate of Appreciation from Taipei Medical University | |
| Gov- ernan ce | 1.The third place in the 22nd Golden Road Awards Outstanding Engineering Award of the Ministry of Communications 2.2021 TCSA Taiwan Corporate Sustainability Report Award - Bronze Award 3.Excellent Tunnel Engineering Award of the Tunnel Association of the Republic of China (Gufeng Tunnel) 4.The 21st Public Works Gold Award for Tracks 5.Ministry of Communications Excellent Engineering Award - Excellent (C811Z standard) | で |

Appendix GRI Standards Index Item Comparison Table

Corporate sustainability report compares GRI's disclosure status

| Index num- ber | Narrate | Reveal the situa- tion | Corresponding chap- ter | page num- ber | Note | | | |
|-------------------------|--|---------------------------------|--|---------------------|------|--|--|--|
| | 1 · GRI 100 General disclosure | | | | | | | |
| GRI 1 | GRI 102 : General disclosure | | | | | | | |
| 1. Org | anization Overview | | | | | | | |
| 102-1 | Name of the organization | V | Company Profile | <u>P9</u> | | | | |
| 102-2 | Activities, brands, products, and services | V | Company Profile | <u>P9</u> | | | | |
| 102-3 | Location of headquarters | V | Company Profile | <u>P10</u> | | | | |
| 102-4 | Location of operations | V | Company Profile | <u>P9-10</u> | | | | |
| 102-5 | Ownership and legal form | V | Company Profile | <u>P9</u> | | | | |
| 102-6 | Markets served | V | Company Profile | <u>P9</u> | | | | |
| 102-7 | Scale of the organization | V | Company Profile | <u>P9</u> | | | | |
| 102-8 | Information on employees and other workers | V | Employee care and benefits | P83-85 | | | | |
| 102-9 | Supply chain | V | Supply chain management | <u>P45</u> | | | | |
| 102-10 | Significant change to the organization and supply chain | ٧ | Supply chain management | <u>P45</u> | None | | | |
| 102-11 | Precautionary principle approach | V | Risk management | P49-51 | | | | |
| 102-12 | External initiatives | V | Labor rights and human rights | <u>P77</u> | | | | |
| 102-13 | Memberships of associations | ٧ | Social Participation and Pub- lic Welfare Feedback | <u>P91-92</u> | | | | |
| 2. Stra | tegy | I | | | | | | |
| 102-14 | Statement from senior decision-maker | V | Message from the chairman | <u>P7-8</u> | | | | |
| 102-15 | Key impacts, risks, and opportunities | V | Risks and Opportunities | <u>P18</u> | | | | |
| 3. Ethics and integrity | | | | | | | | |
| 102-16 | Values, principles, standards and norms of behavior | V | Integrity, transparency and legal compliance | <u>P55</u> | | | | |
| 102-17 | Mechanisms for advice and concerns about ethics | V | Integrity, transparency and legal compliance | <u>P54</u> | | | | |
| 4. Gov | 4. Governance | | | | | | | |
| 102-18 | Governance structure | V | About Kung Sing Engineer- ing | <u>P10</u> | | | | |
| 102-19 | Delegating authority | ٧ | About Kung Sing Engineer- ing | <u>P10</u> | | | | |
| 102-20 | Executive-level responsibility for economic, envi- ronmental, and social topics | V | Sustainability Strategy and Performance, Risks and Op- portunities | P13 · 18- 19 | | | | |

| Index number | Narrate | Reveal the situa- tion | Corresponding chapter | page num- ber | Note |
|-----------------|---|---------------------------------|---|------------------|---------------------------|
| 102-21 | Consulting stakeholders on economic, environ- mental and social topics | V | Stakeholder negotiation | P19-25 | |
| 102-22 | Composition of the highest governance body and its committees. | V | Board of Directors Operation and Operation Status | <u>P30</u> | |
| 102-23 | Chair of the highest governance body | V | Sustainability Strategy and Performance | <u>P13</u> | |
| 102-24 | Nominating and selecting the highest governance body | V | Board of Directors Operation and Operation Status | <u>P30</u> | |
| 102-25 | Conflicts of interest | V | Board of Directors Operation and Operation Status | <u>P35</u> | |
| 102-26 | Roles of highest governance body in setting purpose values, and strategy | V | Board of Directors Operation and Operation Status | <u>P30</u> | |
| 102-27 | Collective knowledge of highest governance body | V | Board of Directors Operation and Operation Status | <u>P34</u> | |
| 102-28 | Evaluating the highest governance body's performance | V | Board of Directors Operation and Operation Status | <u>P33</u> | |
| 102-29 | Identifying and managing of economic, environ- mental and social impacts | V | Risks and Opportunities | P18-19 | |
| 102-30 | Effectiveness of risk management processes | ٧ | Risks and Opportunities | P18-19 | |
| 102-31 | Review of economic, environmental and social Topics | V | Risks and Opportunities | P18-19 | |
| 102-32 | Highest governance body's role in sustainability reporting | V | Risks and Opportunities | P18-19 | |
| 102-33 | Communicating critical concerns | V | Board of Directors Operation and Operation Status | <u>P31</u> | |
| 102-34 | Nature and total number of critical concerns | V | Board of Directors Operation and Operation Status | <u>P31</u> | |
| 102-35 | Remuneration policies | V | Board of Directors Operation and Operation Status | <u>P35</u> | |
| 102-36 | Process for determining remuneration | V | Board of Directors Operation and Operation Status | <u>P35</u> | |
| 102-37 | Stakeholders involvement inremuneration | ٧ | Stakeholder negotiation | P19-25 | |
| 102-38 | Annual total compensation ratio | ٧ | Employee care and benefits | <u>P85</u> | |
| 102-39 | Percentage increase in annual total compensation | V | Happy workplace and social integration | <u>P75</u> | |
| 5. Stake | eholder Engagement | | | | |
| 102-40 | A list of stakeholder groups | V | Stakeholder negotiation | P19-25 | |
| 102-41 | Collective bargaining agreements | V | Labor rights and human rights | <u>P76</u> | No group agreement yet |
| 102-42 | Identifying and selecting stakeholders | V | Stakeholder negotiation | P19-25 | |
| 102-43 | Approach to stakeholder engagement | V | Stakeholder negotiation | P19-25 | |
| 102-44 | Key topics and concerns raised | V | Stakeholder negotiation | P19-25 | |
| 6 Repoi | rting Practice | 1 | | | 1 |
| 102-45 | Entities included in the consolidated financial statements | V | Board of Directors Operation and Operation Status | <u>P43</u> | |
| 102-46 | Defining report content and topic Boundaries | V | Stakeholder negotiation | P19-27 | |
| | , | | - | | |

| Index num- ber | Narrate | Reveal the situation | Corresponding chapter | page num- ber | Note |
|----------------------|---|----------------------------|--|------------------------|--|
| 102-47 | List all material topics | ٧ | Stakeholder negotiation | P20-21 | |
| 102-48 | Restatement of information | V | About this report | P5-6 | None |
| 102-49 | Changes in reporting | V | About this report | P5-6 | |
| 102-50 | Reporting period | V | About this report | P5-6 | |
| 102-51 | Date of most recent report | V | About this report | P5-6 | |
| 102-52 | Reporting cycle | V | About this report | P5-6 | |
| 102-53 | Contact point for questions regarding the report | V | About this report | P5-6 | |
| 102-54 | Claims of reporting in accordance with the GRI Standards | V | About this report | <u>P5-6</u> | |
| 102-55 | GRI content index | V | Appendix | <u>P98</u> | |
| 102-56 | External assurance | V | About this report | <u>P5-6</u> | |
| GRI 1 | 03 : Management | | | | |
| 103-1 | Explanation of the material topic and its Boundary | V | Stakeholder negotiation | P19-27 | |
| | 2 · GRI 200 Speci | fic sta | ndard disclosure | <u> </u> | |
| GRI 2 | 01 : Economic Performance | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Corporate Governance - Management Policy | <u>P29</u> | |
| 201-1 | Direct economic value generated and distributed. | ٧ | Board of Directors Operation and Operation Status | P41-44 | |
| 201-2 | Financial implications and other risks and opportunities for the organization's activities due to climate change. | V | Risk Management | <u>P52</u> | |
| 201-3 | Defined benefit plan obligations and other retirement plans | ٧ | Employee care and benefits | <u>P78-82</u> | |
| 201-4 | Financial assistance received from government. | V | Board of Directors Operation and Operation Status | <u>P42</u> | No financial assistance from the government |
| GRI 2 | 02: Market Presence | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Corporate Governance, Happy Workplace and Social Inclusion - Management Policy | <u>P29</u> · <u>75</u> | |
| 202-1 | Ratios of standard entry level wage by gender compared to local minimum wage | V | Employee care and benefits | <u>P79</u> | |
| 202-2 | Proportion of senior management hired from the local community | V | Employee care and benefits | <u>P79</u> | |
| GRI 2 | 03: Indirect economic shock | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Happy workplace and social integration - management policy | <u>P75</u> | |
| 203-1 | Development and impact of infrastructure investment and support services | ٧ | Social Participation and Public Welfare Feedback | P93-96 | |
| 203-2 | Significant indirect economic shock | V | Social Participation and Public Welfare Feedback | P93-96 | |
| GRI 2 | 04 : purchase practice | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Corporate Governance - Management Policy | <u>P29</u> | |
| | Proportion of spending on local suppliers | V | supply chain management | P46 | 1 |

| Index number | Narrate | Reveal the situation | Corresponding chapter | page number | Note |
|-----------------|---|----------------------------|--|----------------|---------------------------------|
| GRI 20 | 5 : Anti-Corruption | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Corporate Governance - Management Policy | <u>P29</u> | |
| 205-1 | Operations assessed for risks related to corruption | V | Integrity, transparency and legal compliance | <u>P54</u> | |
| 205-2 | Communication and training about anti- corruption policies and procedures | V | Integrity, transparency and legal compliance | <u>P54</u> | |
| 205-3 | Confirmed incidents of corruption and actions taken | V | Integrity, transparency and legal compliance | <u>P54</u> | |
| GRI 20 | 6 : Anti-Competitive Behavior | • | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Corporate Governance - Management Policy | <u>P29</u> | |
| 206-1 | Legal actions for anti-competitive behavior, anti- trust, and monopoly practices | V | Integrity, transparency and legal compliance | <u>P54</u> | |
| GRI 20 | 7 : Anti-Competitive Behavior | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | ٧ | Corporate Governance - Management Policy | <u>P29</u> | |
| 207-1 | Tax method | V | Operation of the Board of Directors and Operational Status | <u>P37</u> | |
| 207-2 | Tax governance and control and risk management | V | Operation of the Board of Directors and Operational Status | <u>P37</u> | |
| 207-3 | Involvement and management of tax-related stakeholders | V | Operation of the Board of Directors and Operational Status | <u>P37</u> | |
| 207-4 | Multi-country report | V | Operation of the Board of Directors and Operational Status | <u>P37</u> | |
| | 3 · GRI 300 Specif | ic stan | dard disclosure | | |
| GRI 30 | 1 : materials | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Environment friendly - management policy | <u>P57</u> | |
| 301-1 | Weight or volume of material used | Х | | | The company's non-manufacturing |
| 301-2 | Renewable materials used | Х | | | The company's non-manufacturing |
| 301-3 | Recycled products and packaging materials | V | energy management | <u>P61</u> | |
| GRI 30 | 2 : Energy | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Environment friendly - management policy | <u>P57</u> | |
| 302-1 | Energy consumption within the organization. | V | energy management | <u>P62</u> | |
| 302-2 | Energy consumption outside of the organization. | V | energy management | <u>P62</u> | |
| 302-3 | Energy intensity | V | energy management | <u>P62</u> | |
| 302-4 | Reduction of energy consumption | V | energy management | P61-62 | |

| Index number | Narrate | Reveal the situation | Corresponding chapter | page number | Note |
|-----------------|--|----------------------------|---|----------------|------|
| 302-5 | Reductions in energy requirements of products and services | V | energy management | <u>P61</u> | |
| GRI 303 | B : Water | Į. | | • | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Environment friendly - management policy | <u>P57</u> | |
| 303-1 | Interaction of shared water resources | V | water resource manage- ment | <u>P63</u> | |
| 303-2 | Management of Drainage-Related Shocks | ٧ | water resource manage- ment | <u>P63</u> | |
| 303-3 | water intake | V | water resource manage- ment | <u>P63</u> | |
| 303-4 | Total drainage | ٧ | water resource manage- ment | <u>P63</u> | |
| 303-5 | Water Consumption | V | water resource manage- ment | <u>P63</u> | |
| GRI 304 | l: Biodiversity | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Environment friendly - management policy | <u>P57</u> | |
| 304-1 | Operation bases owned, leased, and managed by the organization or its neighboring areas are lo- cated in environmental protection zones or other areas with high biodiversity value | V | pollution control | <u>P67-70</u> | |
| 304-2 | Activities, products and services have a significant impact on biodiversity | V | pollution control | <u>P67-70</u> | |
| 304-3 | Protected or restored habitat | ٧ | pollution control | P67-70 | |
| 304-4 | Among the habitats affected by operations, species that have been included in the IUCN Red List and the National Protected List | V | pollution control | <u>P67-70</u> | |
| GRI 305 | 5 : Emissions | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Environment friendly - management policy | <u>P57</u> | |
| 305-1 | Direct (Scope 1) greenhouse gas (GHG) emissions | V | energy management | <u>P62</u> | |
| 305-2 | Energy indirect (Scope 2) greenhouse gas (GHG) emissions | V | energy management | <u>P62</u> | |
| 305-3 | Other indirect (Scope 3) greenhouse gas (GHG) emissions | V | energy management | <u>P62</u> | |
| 305-4 | Greenhouse gas (GHG) emissions intensity | V | energy management | <u>P62</u> | |
| 305-5 | Reduction of greenhouse gas (GHG) emissions | V | energy management | <u>P62</u> | |
| 305-6 | Emissions of ozone-depleting substances (ODS) | V | energy management | <u>P62</u> | |
| 305-7 | Nitrogen oxides (NOx), sulfur oxides (SOx), and other significant air emissions | V | energy management | <u>P62</u> | |
| GRI 306 | 5 : Effluents and Waste | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Environment friendly - management policy | <u>P57</u> | |
| 306-1 | Water discharge by quality and destination | V | pollution control | <u>P71-73</u> | |

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|-----------------|--|----------------------------|--|------------------------|--------------|
| | GRI400 Specific st | tanda | ard disclosure | | |
| 306-2 | Waste by type and disposal method | V | pollution control | P71-73 | |
| 306-3 | Significant spills | V | pollution control | P71-73 | |
| 306-4 | Transport of hazardous waste | V | pollution control | P71-73 | |
| 306-5 | Water bodies affected by discharge water and/or (surface) runoff | V | pollution control | P71-73 | |
| GRI 30 | 7 : Environmental Compliance | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Environment friendly - management policy | <u>P59</u> | |
| 307-1 | Non-compliance with environmental law and regulations | V | Regulatory compliance | <u>P59</u> | |
| GRI 30 | 8 : Supplier Environment Assessme | nt | | • | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Corporate Governance - Management Policy | <u>P29</u> · <u>46</u> | |
| 308-1 | New suppliers that were screened using environ- mental criteria | V | Supply chain manage- ment | <u>P46</u> | |
| 308-2 | Negative environmental impacts in the supply chain and actions taken | V | Supply chain manage- ment | P46 | None |
| GRI 40 | 1 : Employment | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Happy workplace and social integration - management policy | <u>P75</u> | |
| 401-1 | New employee hires and employee turnover | V | Employee care and benefits | <u>P84</u> | |
| 401-2 | Benefits provided to full-time employees that are not provided to temporary or part-time employees | V | Employee care and bene- fits | P78-82 | |
| 401-3 | Parental leave | V | Employee care and benefits | P84 | |
| GRI 40 | 2 : Labor / Management Relations | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Happy workplace and social integration - management policy | <u>P75</u> | |
| 402-1 | Minimum notice periods regarding operational changes | V | Labor rights and human rights | <u>P76</u> | |
| GRI 40 | 3 : Occupational Health and Safety | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Happy workplace and social integration - management policy | <u>P75</u> | |
| 403-1 | Occupational Safety and Health Management System | V | Occupational Health and Safety | <u>P86</u> | |
| 403-2 | Hazard identification, risk assessment and accident investigation | V | Occupational Health and Safety | <u>P90</u> | |
| 403-3 | Occupational Health Services | V | Occupational Health and Safety | <u>P89</u> | |
| 403-4 | Worker participation, consultation and communication on occupational safety and health | V | Occupational Health and Safety | <u>P87</u> | |
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| 403-6 | Worker Health Promotion | V | Occupational Health and Safety | P88-89 | |
| 403-7 | Prevention and mitigation of occupational safety and health impacts directly linked to business relationships | V | Occupational Health and Safety | <u>P87</u> | |
| 403-8 | Workers covered by the occupational safety and health management system | ٧ | Occupational Health and Safety | <u>P86</u> | |
| 403-9 | occupational injury | V | Occupational Health and Safety | <u>P90</u> | |
| 403-10 | occupational disease | ٧ | Occupational Health and Safety | <u>P90</u> | |
| GRI 40 | 04 : Training and Education | | | • | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | ٧ | Happy workplace and social integration - management policy | <u>P75</u> | |
| 404-1 | Average hours of training per year per employee | V | Employee care and benefits | <u>P80</u> | |
| 404-2 | Programs for upgrading employee skills and transaction assistance programs | V | Employee care and benefits | P80-82 | |
| 404-3 | Percentage of employees receiving regular performance and career development reviews | ٧ | Employee care and benefits | <u>P80</u> | |
| GRI 40 | 5: Diversity and Equal Opportunity | • | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | ٧ | Happy workplace and social integration - management policy | P75-76 | |
| 405-1 | Diversity of governance bodies and employees | V | Operation of the board of directors and operating conditions, labor rights and human rights, employee care and benefits | P34 · 76 -77 · 83 | |
| 405-2 | Ratio of basic salary and remuneration of women to men by employee category, by significant loca- tions of operation | V | Employee care and benefits | <u>P85</u> | |
| GRI 40 | 06:Non-Discrimination | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | ٧ | Happy workplace and social integration - management policy | P75-76 | |
| 406-1 | Incidents of discrimination and corrective actions taken | ٧ | Labor rights and human rights | <u>P76</u> | None |
| 407: F | reedom of Association and Collectiv | e Barg | gainin | I | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Corporate Governance - Manage- ment Policy | <u>P29</u> | |
| 407-1 | Operations and suppliers which the right to freedom of association and collective bargaining may be at risk | V | supply chain management | <u>P48</u> | None |
| GRI 40 | 08 : Child Labor | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | ٧ | Happy workplace and social integration - management policy | P75-76 | |
| 408-1 | Operations and suppliers at significant risk for incidents of child labor | ٧ | Labor rights and human rights | <u>P76</u> | None |
| GRI 40 | 9: Compulsory Labor | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | ٧ | Happy workplace and social integration - management policy | P75-76 | |
| 409-1 | Operations and suppliers at significant risk for incidents of forced or compulsory labor | V | Labor rights and human rights | <u>P76</u> | None |
| | | | | | 1 |

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| GRI 41 | 0: Security practice | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Happy workplace and social integration - management policy | <u>P75-76</u> | |
| 410-1 | Security personnel receive training in human rights policies or procedures | V | Labor rights and human rights | <u>P77</u> | |
| GRI 41 | 1: Indigenous rights | I | | I | 1 |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Happy workplace and social integration - manage- | <u>P75-76</u> | |
| 411-1 | Incidents involving violations of the rights of indigenous peoples | ٧ | Labor rights and human rights | <u>P77</u> | None |
| GRI 41 | 2 : Human Rights Assessments | | L | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | ٧ | Labor rights and human rights | <u>P75-77</u> | |
| 412-1 | Operations that have been subject to human rights reviews or impact assessments | V | Labor rights and human rights | <u>P77</u> | None |
| 412-2 | Employee training on human rights policies or procedures | V | Labor rights and human rights | <u>P77</u> | |
| 412-3 | Significant investment agreements and contracts that include human rights clauses or that underwent human rights screening | V | Labor rights and human rights | <u>P77</u> | |
| GRI 41 | 3:Local community | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Social Participation and Public Welfare Feedback | <u>P95-96</u> | |
| 413-1 | Operational activities through local community communication, impact assessment and development plan | V | Social Participation and Public Welfare Feedback | P95-96 | |
| 413-2 | Operational activities that have a significant actual or potential negative impact on the local community | V | Social Participation and Public Welfare Feedback | <u>P95-96</u> | None |
| GRI 41 | 4 : Supplier Social Assessment | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Corporate Governance - Management Policy | <u>P29</u> | |
| 414-1 | New suppliers that were screened using social criteria | V | Supply chain management | <u>P46</u> | |
| 414-2 | Negative social impacts in the supply chain and actions taken | V | Supply chain management | <u>P46</u> | None |
| GRI 41 | 5: Public policy | | 1 | ı | ı |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Labor rights and human rights | <u>P76</u> | |
| 415-1 | Political contributions | V | Labor rights and human | <u>P76</u> | None |

| Index number | Narrate | Reveal the situation | Corresponding chapter | page number | Note |
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| GRI 416 | 6: Customer Health and Safety | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Corporate Governance - Management Policy | P29 | Company non- manufacturing industry |
| 416-1 | Assessment of the health and safety impacts products and service categories | V | Operation of the Board of Directors and Operational Status-Construction Quali- | <u>P39</u> | Company non- manufacturing industry |
| 416-2 | Incidents of non-compliance concerning the health and safety impacts of products and services | V | Integrity, transparency and legal compliance | <u>P55</u> | Company non- manufacturing industry |
| GRI 417 | 7: Marketing and Labeling | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | Δ | | | Company non- manufacturing industry |
| 417-1 | Requirement of product and service information and labeling | Δ | | | Company non- manufacturing industry |
| 417-2 | Incidents of non-compliance concerning product and service information and labeling | Δ | | | Company non- manufacturing industry |
| 417-3 | Incidents of non-compliance concerning marketing communications | Δ | | | Company non- manufacturing industry |
| GRI 418 | 3 : Customer Privacy | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | V | Labor rights and human rights | <u>P77</u> | |
| 418-1 | Substantiated complaints concerning breaches of customer privacy and losses of customer data | ٧ | Labor rights and human rights | <u>P77</u> | None |
| GRI 419 | 3 : Socioeconomic Compliance | | | | |
| 103-2 103-3 | The management approach & its components Evaluation of the management approach | ٧ | Integrity, transparency and legal compliance | <u>P55</u> | |
| 419-1 | Non-compliance with laws and regulations in social economic area | V | Integrity, transparency and legal compliance | <u>P55</u> | |

Appendix SDGs comparison table

| SDGs goals and detailed targets | What we do | page number |
|---|--|-------------|
| Goal 1 End poverty: eliminate all forms of poverty everywhere. | Participate in "Step30 Used Shoes to Save Life" and donate used clothes and shoes to backward countries in Africa to protect them from sand fleas. | P94-95 |
| Detailed objectives: 1.5 By 2030, let the poor and the disadvantaged Ethnic groups build resilience to reduce their exposure to climate extremes and other socio-economic and environmental shocks and disasters and their risks and vulnerabilities. | Support local agricultural development and care for small farmers; Buy Golden Diamond Pineapples to help small farmers and support local agriculture. | |
| Goal 3 Health and well-being: to ensure and promote healthy life and well-being for all age | We have perfect delivery and maintenance measures in the course of the project. We also have different measures to prevent traffic acci- | <u>P87</u> |
| Detailed objectives: | dents for different projects. For example, in the | |
| 3.6 By 2020, the number of casualties caused by traffic accidents in the world will be reduced by half. | Nanzhou Railway Project, we have set up watchmen along the railway to avoid accidents. | P64-67 |
| 3.9 By 2030, substantially reduce the number of deaths and diseases caused by dangerous chemicals, air pollution, water pollution, soil pollution and other pollution. | In terms of pollution prevention and control, we implement environmental monitoring to avoid all kinds of pollution such as air, water, and noise. | |
| Goal 4 High-quality education: to ensure that there is no class, fair and high-quality education, and to promote life-long learning. | Our vocational training and education training, regardless of gender, have the same right to education, and encourage all colleagues to study for life. | P80-82 |
| Detailed objectives: | The total training hours in 2020 is 1411.5 | |
| 4.5 By 2030, eliminate gender inequality in education, and ensure that disadvantaged groups have equal opportunities to receive education of all classes and vocational training, including the physically and mentally disabled, indigenous people and disadvantaged children. | hours/170 people (total domestic employees, including 5 non-part-time employee directors) regardless of gender = average hours 8.30 hours/person. (The average hours in 2019 is 4.33 hours/person) The number of school hours in 2020 is an increase of 3.97% compared to 2019. | |
| | | |

| SDGs goals and detailed targets | What we do | page number |
|---|--|-----------------------------|
| Goal 5 Gender Equality: Achieve gender equality and empower women. Detailed objectives: 5.1 Eliminate all forms of discrimination against women everywhere. 5.C Adopt and strengthen sound policies and enforceable legislation to promote gender equality and increase the power of women from all walks of life. | We have a "Human Rights Policy" to protect the basic human rights of all colleagues, recognize and support the "United Nations Universal Declaration of Human Rights," "United Nations Global Covenants," and "International Labor Conventions" and other international human rights conventions, to prevent any violations and violations of human rights, It is clearly revealed that all colleagues are treated with fairness and fairness and respect. | <u>P77</u> |
| Goal 6 Water purification and sanitation: to ensure that all people have access to water, sanitation and sustainable management. | We conduct water quality and water area monitoring to ensure that the water is not polluted. Implement environmental protection policies | <u>P65</u> |
| Detailed objectives: 6.5 By 2030, comprehensively implement integrated water resources management, including cross-border cooperation. | for water management and water reduction. | <u>P63</u> |
| Goal 8 Appropriate work and economic growth: Promote inclusive and sustainable economic growth, so that everyone has a good job. Detailed objectives: | We continue to improve engineering technology in order to achieve the goal of sustainable development of the enterprise. | <u>P53</u> |
| 8.2 Increase economic productivity through diversification, technological upgrading and innovation, including focusing on high value-added and labor-intensive industries. | We diversify employment, provide fair labor-employment relations and sufficient job opportunities. | <u>P76-77</u> |
| 8.5 By 2030, all men and women, including young people and the physically and mentally disabled, will be able to achieve full and productive employment and suitable work, and achieve equal pay for equal work. | We prohibit child labor and prohibit forced labor. We ensure the safety of the labor | <u>P76</u> <u>P86-90</u> |
| 8.7 Take immediate and effective measures to eliminate forced labor, end modern slavery and human trafficking, ensure the prohibition and elimination of the worst forms of child labor, including the recruitment and use of child soldiers, and end all forms of child labor by 2025. | working environment and spare no effort in occupational safety and health measures. | |
| 8.8 Protect the rights and interests of workers and promote the safety of the working environment, including migrant workers, especially women and workers who perform dangerous jobs. | | |

| SDGs goals and detailed targets | What we do | page number |
|---|--|-------------|
| Goal 9 Industry, Innovation and Infrastructure: Build resilient infrastructure, promote inclusive and sustainable industries, and accelerate innovation. Itemized goals: 9.1 Develop high-quality, reliable, sustainable and resilient infrastructure, including regional and cross-border infrastructure, to support economic development and human well-being, with a focus on providing affordable and equitable access for all. | Establish a construction quality control system, and formulate a quality plan based on the scale and nature of the project, including management responsibilities, construction essentials, quality management standards, material and construction inspection procedures, self-checklists, control of non-conforming products, corrective and preventive measures, Internal quality audit and document record management system. The implementation of quality control is the most important part of ensuring construction quality. We promise to complete the independent inspection of various construction quality and cooperate to complete various quality inspections. | P39-40 |
| Goal 10 Reduce inequality: reduce inequality within and between countries. Detailed objectives: 10.2 By 2030, promote social, economic | We formulate human rights policies to protect the basic human rights of all colleagues, agree with and support various international human rights conventions such as the United Nations Universal Declaration of Human Rights, the United Nations Global Covenant, and the International Labor Convention, to prevent any violations and violations of human rights. Reveal to treat | P76-77 |
| and political integration, regardless of age, gender, physical or mental disability, race, ethnicity, motherland, religion, economic or other status. 10.3 Ensure equal opportunities and reduce inequality, including laws, policies and practices that eliminate discrimination, and promote appropriate legislation, policies and actions. | and respect all colleagues with fairness and fairness. | |
| Goal 13 Climate Action: Complete mitigation and adaptation actions to respond to climate change and its impact. | We aim to reduce the amount of indirect emissions of greenhouse gases by reducing electricity and water. We hope to achieve a short-term goal of reducing 2% per year, and achieving a medium -term goal of reducing 10% in five years. We have | P62-63 |
| Detailed objectives: 13.2 Implementation of the greenhouse gas phase control objectives. | reached the 10% reduction target in 2019 the previous year. Taking into account the characteristics of the construction industry, the difference in hydropower consumption before, during and after the project is expected to be revised to not less than 3% as the remote reduction target per year. | |
| Goal 14: Conserve marine ecology: Conserve and sustainably use marine ecosystems to ensure biodiversity and prevent degradation of the marine environment. | During our dredging and filling operations, a fouling prevention film is installed to avoid contamination. Regularly monitor the water quality of the water area. | P69 |
| Detailed objectives: | The decompression zone of the wharf adopts water-passing and porous design to create a diverse ecological environment. | |
| 14.2 Manage and protect marine and coastal ecology in a sustainable manner. | A green construction method that uses disturbance reduction to reduce seabed disturbances. | |

| SDGs goals and detailed targets | What we do | page number |
|---|--|---------------|
| Goal 15: Conserve terrestrial ecology: Conserve and sustainably use terrestrial ecosystems, ensure biodiversity and prevent land degradation. | For different projects, we have different ecological protection measures , For example, the new construction of Guanyin Tunnel on Suhua Highway on Taiwan 9th Line has | <u>P67-70</u> |
| Detailed objectives: 15.5 Take urgent and major actions to reduce the destruction of natural habitats, end the loss of biodiversity, and protect and prevent the extinction of endangered species by 2020. | a lot of conservation animals in the work area, so the conservation measures for conservation animals are specially formulated. C031 Standard Environmental Monitoring Scope: Within 500 meters of the dual-track project between Fenglin Tunnel and Wanlixi Bridge and the surrounding area, 7 species of rare and rare second-level conservation species were discovered, and the third-level conservation category that should be conserved 3 Kind. We also promote and avoid affecting the conservation animals in the area due to the progress of the project. | |



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